



CDPP

*Australia's Federal Prosecution Service*

Office of the  
Director of Public  
Prosecutions (Cth)

Annual Report  
2025–26

# Acknowledgement of Country

We acknowledge First Nations Australians as the traditional owners and custodians of Country throughout Australia and recognise their continuing connection to land, waters and community. We pay our respects to the people, the cultures and the elders past and present.

Safe and Just Society element by Yirra Miya ©



# About this report

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ISSN: 1034-3318 (print)

ISSN: 1839-454X (online)



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# Letter of transmittal



## CDPP

*Australia's Federal Prosecution Service*

Office of the Director of  
Public Prosecutions (Cth)

7 October 2026

The Hon Michelle Rowland MP  
Attorney-General  
Parliament House  
Canberra ACT 2600

Dear Attorney-General,

I am pleased to present the annual report of the Office of the Director of Public Prosecutions (Cth) (**CDPP**) for the financial year 2025–26.

This report has been prepared for the purposes of s 46 of the *Public Governance, Performance and Accountability Act 2013* (Cth) (**PGPA Act**), which requires that an annual report be given to the entity's responsible Minister for presentation to the Parliament.

This report also includes additional requirements that are specified in the enabling legislation, the *Director of Public Prosecutions Act 1983* (Cth) (**DPP Act**).

This report includes the CDPP's audited Annual Financial Statements as required by s 43(4) of the *PGPA Act*. It also includes the CDPP's Annual Performance Statements as required under s 39 of the *PGPA Act*.

In accordance with s 10, and as required by s 17AG(2) of the *Public Governance, Performance and Accountability Rule 2014* (**PGPA Rule**), I certify that:

- the CDPP prepared fraud and corruption risk assessments and fraud and corruption control plans
- the CDPP had appropriate mechanisms to prevent, detect, investigate, record and confidentially report suspected fraud and corruption
- I took all reasonable measures to appropriately deal with fraud and corruption relating to the CDPP.

Yours faithfully,

**Raelene Sharp KC**  
Director of Public Prosecutions



# Director's review



It is my privilege to lead the peak agency in the Commonwealth criminal justice system, the Office of the Director of Public Prosecutions (Cth), the CDPP. We provide independent and robust prosecution services to the Australian community, prosecuting federal offences in all Australian jurisdictions.

It has been another busy year for the Office. Our partner agencies referred 2,583 briefs of evidence. Those briefs came from 49 different partner agencies. Not surprisingly, the Australian Federal Police continues to refer the largest number of briefs, just over one third of all matters referred. The state and territory police forces combined referred just under one third of those briefs, and the remainder came from various Commonwealth agencies including the Australian Fisheries Management Authority, Australian Border Force, Services Australia, the Australian Securities and Investments Commission, and the Australian Taxation Office.

We finalised 2,205 matters, with 64% of defended matters resulting in convictions and 98% of total matters resulting in a conviction. As at 30 June 2026, we had 3,481 active files. While the total number of prosecutions and convictions decreased in comparison to 2024–25, it remains higher than in 2023–24, and the number of major prosecutions requiring significant resources continues to grow. The Office continues to operate at a high level with an increased workload.

The Australian Government's 2026–27 Budget saw the Office receive continued funding for a range of measures, including funding that supports our work in relation to several key areas as well as funding for the next 2 years to support an allowance received by our federal prosecutors. The measures include funding for counsel, as well as for specific prosecution activities, such as war crimes and illegal foreign fishing offences. The prosecutor allowance, implemented in 2024–25 and maintained in the current budget, has contributed to a significant reduction in the level of attrition and has allowed the Office to engage in a targeted capability uplift.

The continued funding will support the Office deliver our 3 core services: prosecuting the right cases, prosecuting those cases in the right way, and contributing to the criminal justice system, with an increasing volume of work.

We prosecute the right cases by applying the *Prosecution Policy of the Commonwealth*. The CDPP has well established processes to ensure the policy is correctly applied, and a robust review process, which includes reviewing all discontinuances and acquittals, to identify any trends or issues that require further action.

We work to ensure we prosecute cases in the right way. We do that through a number of measures, including by:

- improving the support given to victims and witnesses
- investing in knowledge management and capability uplift for our prosecutors
- continuing to modernise our operations, including through the Office's Evidence Management Solution (**EMS**). During 2025–26, the Office has continued to make improvements to the EMS as it is imbedded across the legal practice, resulting in a more effective, and efficient, preparation of matters for court

- undertaking a biennial judicial survey which seeks feedback about the CDPP's presentation of cases and interactions with courts
- conducting internal reviews of prosecutions.

We also contribute to the criminal justice system. We maintain strong relationships with our referring partner agencies and all institutions with which we engage. We:

- provide input into law reform considerations
- seek to improve the management of litigation, including by deploying the Office's eTrial Solution, which has been used in a number of trials, reducing trial costs as well as the volume of printed documents
- support our partner agencies including by providing training sessions and seeking their feedback on our performance in the Partner Agency Survey
- engage with international partners.

On the subject of staffing, in May 2026 we welcomed 3 Federal Counsel and we have already seen the benefits of their presence. They have appeared in a range of matters around the country and provide support to our internal forensic decision making. However, given the number and nature of the cases we prosecute, the CDPP will always rely heavily on the expertise of the private bar to support its national practice.

We have also been preparing for a further change to the organisation structure, with the new Deputy Director of Public Prosecutions, Mr Nicholas Broadbent SC, commencing in October 2026. The Deputy Director will have a role leading Federal Counsel and supporting me in the discharge of my duties under the *Director of Public Prosecutions Act 1983* (Cth). With the number and complexity of the crimes we prosecute increasing, and the growing profile of the work of the CDPP, I am looking forward to Mr Broadbent joining the Office.

Finally, I want to acknowledge Mr Mark de Crespigny who resigned from the CDPP as Commonwealth Solicitor for Public Prosecutions (**CSPP**) in June 2026 after 37 years of service. I am very grateful for the counsel, leadership and support he provided me, and his leadership of the Office. After a competitive process, Mr Warren Day was appointed as the CSPP.

I have now passed the half-way point of my 5 year appointment. It remains a privilege to serve the Australian community through leading the Commonwealth's specialist criminal litigation and advisory practice that is the CDPP. I am grateful to all the staff of the CDPP for their continued dedication to the community, our partners, the criminal justice system, and to their colleagues.

I am honoured to have been entrusted with the role of Director and I am proud to present the CDPP's 2025–26 Annual Report.

**Raelene Sharp KC**

Director of Public Prosecutions

# Year in review

## Who we are

### Total headcount by location

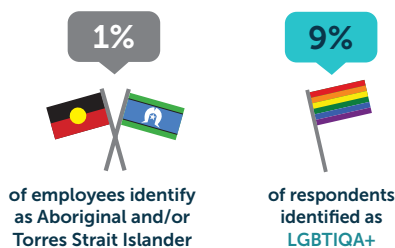


### Legal and enabling headcount



### Diversity

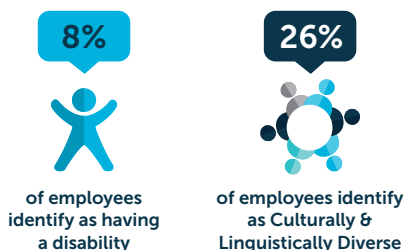
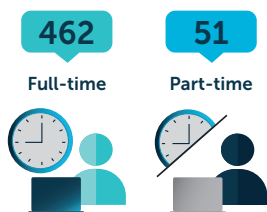
(2026 APS Employee Census)



### Prosecution practice groups



### Attendance type



\*Headcount numbers from Aurion as at 30 June 2026 and based on **actual classification**. Numbers do not include the Statutory Office Holder (Director) and Federal Counsel.

## What we do

As the peak agency in the Commonwealth criminal justice system, the Office of the Director of Public Prosecutions (Cth) (**CDPP**) provides independent and robust prosecution services to the Australian community in all jurisdictions.

The CDPP's purpose is to contribute to a fair, safe and just society by delivering an effective, independent prosecution service in accordance with the *Prosecution Policy of the Commonwealth* (**Prosecution Policy**).

It does this through 3 core services:

1. prosecuting the right cases
2. prosecuting those cases in the right way
3. contributing to the criminal justice system.

## Action Plan

Following the completion of reviews of the Legal Practice and Enabling Service Group (**ESG**) in 2024–25, the CDPP launched its 2025–26 Action Plan. The Action Plan provided a coordinated program of work aligned with the strategic themes outlined in the Corporate Plan 2025–29. Throughout the reporting period, the Action Plan supported the delivery and monitoring of activities to advance the CDPP's strategic direction and priorities. Key activities delivered in the reporting period include the re-establishment of a Federal Counsel team, the development of the CDPP's *Legal Knowledge Management Strategy 2026–28*, and Office modernisation activities to enhance the legal practice and ensure the CDPP can deliver on its purpose in an ever-changing domestic and international environment. Further information about these Action Plan achievements is within the [Year in review](#).

## The right cases

The CDPP applies the *Prosecution Policy* and prosecutes the right cases for the right offence.

The CDPP reviews discontinuances and acquittals to identify any significant issues, trends or lessons learned that emerge and require further action. Further information on the review process is included in [Internal review of prosecutions](#).

### Prosecutions by the numbers

#### Matters received and finalised

|                  |                                                                                   |         |         |         |
|------------------|-----------------------------------------------------------------------------------|---------|---------|---------|
|                  |                                                                                   | 2023–24 | 2024–25 | 2025–26 |
| Matters received |  | 2094    | 2556    | 2583    |
| Cases dealt with |  | 2018    | 2170    | 2205    |

#### Defended matters convictions (target: 70%)

|                                        |                                                                                     |         |         |         |
|----------------------------------------|-------------------------------------------------------------------------------------|---------|---------|---------|
|                                        |                                                                                     | 2023–24 | 2024–25 | 2025–26 |
| Total defended matters                 |    | 109     | 75      | 91      |
| Total defended matters convictions     |   | 73      | 54      | 58      |
| Total defended matters conviction rate |  | 67%     | 72%     | 64%     |

#### All convictions including guilty pleas (target 90%)

|                    |                                                                                     |         |         |         |
|--------------------|-------------------------------------------------------------------------------------|---------|---------|---------|
|                    |                                                                                     | 2023–24 | 2024–25 | 2025–26 |
| Total prosecutions |  | 1449    | 1648    | 1627    |
| Total convictions  |  | 1413    | 1627    | 1594    |
| Conviction rate    |  | 98%     | 99%     | 98%     |

Cases before  
the courts



2023-24

4249

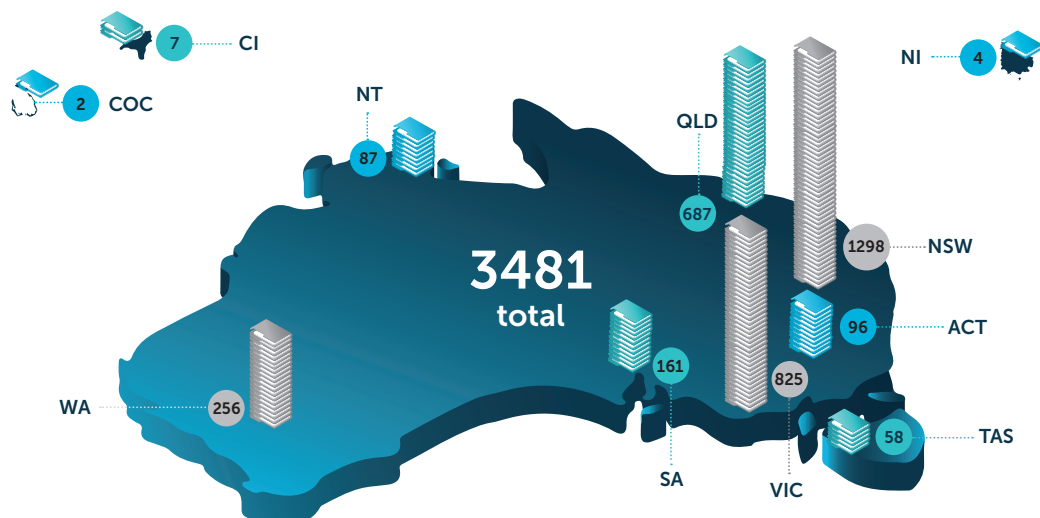
2024-25

4587

2025-26

4756

## Matters on hand as at 30 June 2026



## 55 Partner agencies with matters on hand

|      |                                 |       |
|------|---------------------------------|-------|
| 1369 | Australian Federal Police       | 39.3% |
| 466  | New South Wales Police Force    | 12.8% |
| 321  | Victoria Police                 | 9.2%  |
| 227  | Australian Border Force         | 6.5%  |
| 214  | Queensland Police Service       | 6.1%  |
| 148  | Services Australia - Centrelink | 4.3%  |
| 114  | ASIC                            | 3.3%  |
| 97   | Australian Taxation Office      | 2.8%  |
| 545  | Other (47)                      | 15.7% |

# Offences proven in 2025–26

Matters prosecuted in 2025–26 covered a wide range of criminal conduct affecting Australia’s national interests. In 2025–26:

- 3,064 summary and 4,867 indictable individual offences under Commonwealth and state and territory legislation were dealt with before the courts.
- 2,205 of those cases were dealt with and finalised.
- 1,594 prosecutions resulted in conviction. Of those, 1,518 or 95% were resolved via a plea of guilty.
- 2,583 cases were referred from 49 agencies.



**1351**  
Child sex  
exploitation



**920**  
Fraud against the  
Commonwealth



**412**  
Environment



**370**  
Drugs



**218**  
Money  
laundering



**129**  
Corporate



**129**  
Telecommunications



**126**  
Airport/  
aircraft



**114**  
Personal  
violence



**101**  
Other prohibited  
substances



**591**  
Other

# Drug and fraud offences

The CDPP plays a key role in safeguarding the Australian community, maintaining the security of Australian borders and protecting public and private funds. In 2025–26, the CDPP successfully prosecuted:

- Drug offences relating to a total of 21.1 tonnes of border controlled drugs and precursors, including 13.1 tonnes of cocaine and 6.5 tonnes of methamphetamine.
- Fraud offences relating to a total of \$68,375,362 defrauded.



## Drug and fraud cases concluded

### International drug trafficking co-conspirators sentenced following successful extradition to Australia

CDPP v Tse [\[2025\] VCC 1813](#)<sup>3</sup>

CDPP v Lee [\[2026\] VCC 636](#)<sup>4</sup>

In December 2025 and in April 2026, 2 offenders were sentenced for a conspiracy to traffic over 6 kilograms of methamphetamine and over 3 kilograms of paramethoxymethamphetamine into Australia. Neither offender was an Australian citizen. The offending occurred outside of Australia in 2012–13 and the CDPP successfully extradited them to Australia from the Netherlands and Thailand respectively to face criminal proceedings.

Mr Tse was sentenced to 16 years' imprisonment with a non-parole period of 10 years. Mr Lee was sentenced to 15 years' imprisonment with a non-parole period of 9 years and 3 months for his role in assisting his co-conspirator with operations and acting as his immediate subordinate.

### Related material

Australian Federal Police (AFP) media releases:

[Senior member of global drug trafficking syndicate jailed in Melbourne](#)<sup>5</sup>

[Head of global drug trafficking syndicate jailed in Melbourne](#)<sup>6</sup>

<sup>3</sup> [www.austlii.edu.au/cgi-bin/viewdoc/au/cases/vic/VCC/2025/1813.html](http://www.austlii.edu.au/cgi-bin/viewdoc/au/cases/vic/VCC/2025/1813.html)

<sup>4</sup> [www.austlii.edu.au/cgi-bin/viewdoc/au/cases/vic/VCC/2026/636.html](http://www.austlii.edu.au/cgi-bin/viewdoc/au/cases/vic/VCC/2026/636.html)

<sup>5</sup> [www.afp.gov.au/news-centre/media-release/senior-member-global-drug-trafficking-syndicate-jailed-melbourne](http://www.afp.gov.au/news-centre/media-release/senior-member-global-drug-trafficking-syndicate-jailed-melbourne)

<sup>6</sup> [www.afp.gov.au/news-centre/media-release/head-global-drug-trafficking-syndicate-jailed-melbourne](http://www.afp.gov.au/news-centre/media-release/head-global-drug-trafficking-syndicate-jailed-melbourne)

## NDIS fraud offender investigated by the Fraud Fusion Taskforce sentenced

*Director of Public Prosecutions (Cth) v Kantara* [2026] VCC 356<sup>7</sup>

In March 2026, a Victorian woman was sentenced in relation to fraudulent National Disability Insurance Scheme (NDIS) claims. Ms Kantara pleaded guilty to 14 charges of engaging in conduct with the intention of dishonestly causing a loss to a Commonwealth entity and obtaining almost \$300,000 by lodging several fraudulent NDIS claims for services she did not provide.

Ms Kantara was sentenced to a total effective sentence of 3 years' imprisonment and ordered to pay \$296,000 in full reparation to the Commonwealth. She is to be released after serving 14 months on recognizance of \$5,000 and is required to be of good behaviour for 3 years.

### Related material

National Disability Insurance Agency (NDIA) media release:

[Another jail term for an NDIS fraudster after fraud fusion taskforce investigation](#)<sup>8</sup>

## Appeal dismissed for GST fraud conspiracy after one of the longest running trials

### Related material

ATO media release after first instance decision:

[Golf course developer finds himself in the rough after dodgy tax deals come unstuck](#)<sup>10</sup>

*Zhang v The King* (No 4) [2026] NSWCCA 8<sup>9</sup>

In February 2026, the New South Wales (NSW) Court of Criminal Appeal dismissed an appeal against the convictions of a construction company executive who was sentenced for a tax fraud scheme in NSW.

In October 2023, Mr Zhang had been sentenced in the District Court of NSW to a total of 10 years' imprisonment with a non-parole period of 6 years and 8 months. This followed a jury finding him guilty of 2 counts of conspiring to dishonestly cause a loss to the Commonwealth. The trial lasted approximately 150 days over 10 months and was one of the longest running jury trials in NSW involving a single accused.

Mr Zhang's tax fraud scheme involved preparing and lodging false business activity statements using inflated and/or false invoices on behalf of corporate entities during the development and construction of 2 properties in NSW. The entities reduced their net Goods and Services Tax (GST) liabilities by overstating costs, which resulted in input tax credits, and often cash refunds, from the Australian Tax Office (ATO). The costs had been overstated by approximately \$25–30 million on one development and over \$100 million on the other.

Both the trial and the appeal were conducted using electronic presentation of evidence in court.

<sup>7</sup> [www.austlii.edu.au/cgi-bin/viewdoc/au/cases/vic/VCC/2026/356.html?context=1;query=%5b2026%5d%20VCC%20356;mask\\_path=au/cases/vic/VCC](http://www.austlii.edu.au/cgi-bin/viewdoc/au/cases/vic/VCC/2026/356.html?context=1;query=%5b2026%5d%20VCC%20356;mask_path=au/cases/vic/VCC)

<sup>8</sup> [www.ndis.gov.au/news/11487-another-jail-term-ndis-fraudster-after-fraud-fusion-taskforce-investigation](http://www.ndis.gov.au/news/11487-another-jail-term-ndis-fraudster-after-fraud-fusion-taskforce-investigation)

<sup>9</sup> [www.caselaw.nsw.gov.au/decision/19c55a1525bbcca991526f77](http://www.caselaw.nsw.gov.au/decision/19c55a1525bbcca991526f77)

<sup>10</sup> [www.ato.gov.au/media-centre/golf-course-developer-finds-himself-in-the-rough-after-dodgy-tax-deals-come-unstuck](http://www.ato.gov.au/media-centre/golf-course-developer-finds-himself-in-the-rough-after-dodgy-tax-deals-come-unstuck)

## Examples of other cases concluded

These cases highlight the broad range of offending prosecuted by the CDPP.

The CDPP prosecutes offences that protect Australia's native flora and fauna, citizens, children and other vulnerable persons and national interests.

The CDPP continues to prosecute new offences, and offences with international dimensions.

In the reporting period, the Federal Court has continued to expand its criminal jurisdiction.

### Reptile smuggler prosecuted for the second time

In February 2026, a 61-year-old Sydney man was sentenced in the District Court of NSW to a total effective sentence of 8 years' imprisonment, with a non-parole period of 5 years and 4 months. This is the longest sentence given to a wildlife smuggler in Australia. This followed a jury finding Mr Simpson guilty of exporting native Australian reptiles to Korea, and trying to export native Australian reptiles to Korea, Romania, Hong Kong, and Sri Lanka.

Mr Simpson packaged the reptiles in calico bags hidden inside cardboard boxes. Fourteen boxes were intercepted prior to leaving Australia while one package evaded detection. Mr Simpson had also been sentenced in August 2018 for offences relating to importing and exporting reptiles.

#### Related material

Department of Climate Change, Energy, the Environment and Water (DCCEEW) media release:

[Record sentence for reptile smuggler<sup>11</sup>](#)

### Employer fined for fatal truck crash

#### Related material

Comcare media release:

[Record WHS penalty over fatal truck crash<sup>13</sup>](#)

*Cleanaway Operations Pty Ltd v Hanel* [2025] SASCA 112<sup>12</sup>

In May 2026, Cleanaway Operations Pty Ltd (**Cleanaway**) was fined \$1.1 million in relation to 2 charges of failing to comply with a health and safety duty. Cleanaway was charged in relation to a vacuum truck crash on the South Eastern Freeway in Adelaide in August 2014, which caused the death of 2 motorists and serious injuries to the occupants of another car and the driver of the truck.

Following an unsuccessful conviction appeal to the Court of Criminal Appeal, in March 2026, the High Court of Australia refused special leave for Cleanaway to appeal the decision of the Court of Criminal Appeal.

<sup>11</sup> [www.dcceew.gov.au/about/news/record-sentence-reptile-smuggler](http://www.dcceew.gov.au/about/news/record-sentence-reptile-smuggler)

<sup>12</sup> [jade.io/?a=outline&id=1156381](http://jade.io/?a=outline&id=1156381)

<sup>13</sup> [www.comcare.gov.au/about/news-events/news/record-whs-penalty-over-fatal-truck-crash](http://www.comcare.gov.au/about/news-events/news/record-whs-penalty-over-fatal-truck-crash)

## Crown successfully appealed child abuse sentence

*Director of Public Prosecutions (Cth) v Knipe* [2025] VSCA 228<sup>14</sup>

In September 2025, the Victorian Court of Appeal allowed a Crown appeal and re-sentenced an offender to a total of 7 years and 6 months' imprisonment with a non-parole period of 5 years, relating to online child sexual offending. In April 2024, Mr Knipe was originally sentenced in the County Court of Victoria after pleading guilty to 27 charges relating to online child sexual offending to a total sentence of 3 years and 10 months' with a non-parole period of 2 years and 8 months.

Mr Knipe had engaged in 15 different Facebook chats with adults in the Philippines, grooming adults to make it easier for various children to engage in sexual activity either with himself via webcam or with another person. Mr Knipe also chatted with and procured sexual activity with 4 children. The chats included soliciting, transmitting and causing child abuse material to be transmitted. Child abuse material was also found on Mr Knipe's phone.

### Related material

AFP media release:

[Victorian man jailed over 27 child abuse related-offences](#)<sup>15</sup>

## Sentence for 'exit trafficking' confirmed on appeal

### Related material

AFP media release:

[Western Sydney man jailed for tricking wife to exit Australia under false pretenses](#)<sup>17</sup>

*AR v The King* [2025] NSWCCA 220<sup>16</sup>

In December 2025, the NSW Court of Criminal Appeal dismissed AR's appeal against his sentence in relation to an offence of facilitating the exit of a person from Australia by deception.

In June 2024, AR had been sentenced in the District Court of NSW to 2 years and 1 month imprisonment, to be released after 12 months on recognizance to be of good behaviour for 2 years. The offence related to AR deceiving his wife about travel to Afghanistan he organised for himself, his wife and their 2 children. AR told his wife that they would all travel to Afghanistan and then return together, although his true intention was to return to Australia alone and leave his wife overseas without the means to return.

<sup>14</sup> [www.austlii.edu.au/cgi-bin/viewdoc/au/cases/vic/VSCA/2025/228.html?context=1;query=DPP%20\(Cth\)%20v%20Knipe;mask\\_path=](http://www.austlii.edu.au/cgi-bin/viewdoc/au/cases/vic/VSCA/2025/228.html?context=1;query=DPP%20(Cth)%20v%20Knipe;mask_path=)

<sup>15</sup> [www.afp.gov.au/news-centre/media-release/victorian-man-jailed-over-27-child-abuse-related-offences](http://www.afp.gov.au/news-centre/media-release/victorian-man-jailed-over-27-child-abuse-related-offences)

<sup>16</sup> [www.caselaw.nsw.gov.au/decision/19b1f2fa2a0d32790dec0dfb](http://www.caselaw.nsw.gov.au/decision/19b1f2fa2a0d32790dec0dfb)

<sup>17</sup> [www.afp.gov.au/news-centre/media-release/western-sydney-man-jailed-tricking-wife-exit-australia-under-false](http://www.afp.gov.au/news-centre/media-release/western-sydney-man-jailed-tricking-wife-exit-australia-under-false)

## Slavery conviction confirmed

*Farshchi v The King* [2025] HCA 46<sup>18</sup>

In December 2025, the High Court handed down a decision relating to the explanation of the phrase ‘beyond reasonable doubt’. The High Court unanimously held that the explanation of ‘beyond reasonable doubt’ in the *Jury Directions Act 2015* (Vic) (**JDA**) does not alter, impair, detract from or diminish the criminal standard of proof. A majority of the Court held that the explanation in the JDA is not inconsistent with the standard of proof in the *Criminal Code* (Cth).

Mr Farshchi was originally tried before a jury in the County Court of Victoria on 2 forced labour offences. In providing legal directions to the jury, the trial judge explained the phrase ‘proof beyond reasonable doubt’, applying the JDA. Mr Farshchi was unsuccessful in an appeal to the Victorian Court of Appeal, and in March 2025 was granted special leave to appeal to the High Court.

### Related material

High Court of Australia  
(3 December 2025):

[Judgment summary](#)<sup>19</sup>

## Former ATO employee’s sentence for corruption offending confirmed

### Related material

National  
Anti-Corruption  
Commission (**NACC**)  
media release  
after first instance  
decision:

[Former ATO  
employee jailed for  
accepting bribes](#)<sup>21</sup>

*Wei v The King* [2025] NSWCCA 150<sup>20</sup>

In September 2025, the NSW Court of Criminal Appeal dismissed a former ATO employee’s appeal against sentence relating to his work as an ATO client engagement officer.

Mr Wei pleaded guilty and, in March 2025, was sentenced in the District Court of NSW to a total sentence of 5 years’ imprisonment with a non-parole period of 2 years and 6 months for bribing a Commonwealth public official, having unauthorised access to, or modification of, restricted data and abusing public office.

While working for the ATO, Mr Wei received a \$100,000 cash bribe from the subject of an ATO audit, accessed ATO restricted data and communicated it with the subject, and advised another individual how to claim COVID-19 payments and avoid tax and Australian Transaction Reports and Analysis Centre reporting obligations.

<sup>18</sup> [www.hcourt.gov.au/sites/default/files/eresources/2025-12-03/HCA/Farshchi v The King %28M20-2025%29%5B2025%5D HCA 46.pdf](http://www.hcourt.gov.au/sites/default/files/eresources/2025-12-03/HCA/Farshchi%20v%20The%20King%20-%202025%29%5B2025%5D%20HCA%2046.pdf)

<sup>19</sup> [www.hcourt.gov.au/sites/default/files/judgment-summaries/2025-12/hca-46-2025-12-03.pdf](http://www.hcourt.gov.au/sites/default/files/judgment-summaries/2025-12/hca-46-2025-12-03.pdf)

<sup>20</sup> [www.caselaw.nsw.gov.au/decision/19974d32eb334d7734014e](http://www.caselaw.nsw.gov.au/decision/19974d32eb334d7734014e)

<sup>21</sup> [www.nacc.gov.au/news-and-media/former-ato-employee-jailed-accepting-bribes](http://www.nacc.gov.au/news-and-media/former-ato-employee-jailed-accepting-bribes)

## High Court refused special leave relating to first conviction for unlawfully communicating naval, military or air force information

*McBride v The King* [2025] 22 ACTLR 119<sup>22</sup>

*McBride v The King* [2025] HCADisp 232<sup>23</sup>

In October 2025, the High Court refused an application for special leave sought by a former member of the Australian Defence Force's (ADF) legal branch. In the first conviction of its kind, Mr McBride pleaded guilty and was sentenced to 5 years and 8 months' imprisonment, with a non-parole period of 27 months, for theft relating to taking confidential documents from the ADF and storing them at his private home and unlawfully communicating confidential naval, military or air force information to 3 journalists.

The offending involved printing hundreds of documents from the ADF's record information system, taking them to his home and storing them in his lounge room, and providing journalists with confidential ADF material.

## First sentence appeal for transmitting violent extremist material online

*Hoolash v The King* [2026] WASCA 61<sup>24</sup>

In May 2026, the Western Australia Court of Appeal dismissed a Western Australian man's appeal against his sentence for offences of possessing and transmitting violence extremist material (VEM) via a carriage service. Mr Hoolash was originally sentenced to 3 years' imprisonment with a non-parole period of 23 months for using a carriage service to transmit VEM and using a carriage service to cause offence.

The Court of Appeal described the offending as objectively very serious and, in posting the VEM, Mr Hoolash was 'deliberately contributing to the foment of hate and division.' The Court also found that, in sentencing for VEM offending, protecting the community and deterring offending will generally outweigh rehabilitation and the personal circumstances of the offender.

### Related material

AFP media release after first instance decision:

[WA man first person convicted for transmitting violent extremist material online](#)<sup>25</sup>

## International armed goods broker convicted in relation to an agreement to supply goods to Russia

In January 2026, a director of a company that imports and exports firearms, ammunition and firearm-related products was sentenced in the County Court of Victoria for brokering an agreement to supply goods to an ammunition manufacturer in Russia. Mr Gilopidis was sentenced to 3 months' imprisonment to be released immediately on recognizance of \$1,000 to be of good behaviour for 12 months.

The sentencing judge noted that general deterrence, punishment and denunciation are significant objectives given the purpose and importance of the *Defence Trade Controls Act 2012* (Cth) (DTCA) regime and the difficulty in detecting such offences.

<sup>22</sup> [jade.io/j/?a=outline&id=1134202](https://jade.io/j/?a=outline&id=1134202)

<sup>23</sup> [www.hcourt.gov.au/sites/default/files/eresources/2025-10-09/HCA/McBride%20v%20The%20King%20%28C13-2025%29%20%5B2025%5D%20HCADisp%20232.pdf](https://www.hcourt.gov.au/sites/default/files/eresources/2025-10-09/HCA/McBride%20v%20The%20King%20%28C13-2025%29%20%5B2025%5D%20HCADisp%20232.pdf)

<sup>24</sup> [jade.io/j/?a=outline&id=1226043](https://jade.io/j/?a=outline&id=1226043)

<sup>25</sup> [www.afp.gov.au/news-centre/media-release/wa-man-first-person-convicted-transmitting-violent-extremist-material](https://www.afp.gov.au/news-centre/media-release/wa-man-first-person-convicted-transmitting-violent-extremist-material)

## Federal Court sentence for false statements and dishonest use of position

### Related material

Australian Securities and Investments Commission (ASIC) media release:

[Former Metigy CEO David Fairfull sentenced to nine years' imprisonment](#)<sup>27</sup>

*CDPP v Fairfull* [2026] FCA 748<sup>26</sup>

In June 2026, the former Chief Executive Officer (CEO) of artificial intelligence (AI) marketing company, Metigy Pty Ltd (**Metigy**), was sentenced in the Federal Court to 9 years' imprisonment with a non-parole period of 5 years and 4 months for making false or misleading statements and for dishonest use of his position contrary to the *Corporations Act 2001* (Cth).

The offending involved persuading investors using falsified financial information and forged documents. Mr Fairfull raised just over \$39 million and attempted to raise a further \$50 million and withdrew \$7.7 million from Metigy's bank account to purchase residential real estate.

## Federal Court's first appeal in its expanded criminal jurisdiction

*Forrest v CDPP* [2026] FCAFC 69<sup>28</sup>

In May 2026, the Full Federal Court re-sentenced Mr Forrest to 5 years and 3 months' imprisonment with a non-parole period of 3 years in relation to possessing and using insider information about a prospective takeover of Platinum Asset Management Ltd. One further offence of carrying on a financial service business without holding a necessary licence was also considered on sentence.

Mr Forrest was initially sentenced in December 2025 in the Federal Court to a total effective sentence of 6 years' imprisonment with a non-parole period of 3 years. The Court also made a pecuniary penalty order to pay just over \$300,000 based on the benefits he derived from his offending.

This was the first Federal Court appeal in the Court's expanded jurisdiction.

### Related material

ASIC media release:

[Fund manager Rodney Forrest re-sentenced to five years and three months' jail following insider trading appeal](#)<sup>29</sup>

<sup>26</sup> [www.judgments.fedcourt.gov.au/judgments/Judgments/fca/single/2026/2026fca0748](http://www.judgments.fedcourt.gov.au/judgments/Judgments/fca/single/2026/2026fca0748)

<sup>27</sup> [www.asic.gov.au/about-asic/news-centre/find-a-media-release/2026-releases/26-130mr-former-metigy-ceo-david-fairfull-sentenced-to-nine-years-imprisonment/](http://www.asic.gov.au/about-asic/news-centre/find-a-media-release/2026-releases/26-130mr-former-metigy-ceo-david-fairfull-sentenced-to-nine-years-imprisonment/)

<sup>28</sup> [www.judgments.fedcourt.gov.au/judgments/Judgments/fca/full/2026/2026fcafc0069](http://www.judgments.fedcourt.gov.au/judgments/Judgments/fca/full/2026/2026fcafc0069)

<sup>29</sup> [www.asic.gov.au/about-asic/news-centre/find-a-media-release/2026-releases/26-104mr-fund-manager-rodney-forrest-re-sentenced-to-five-years-and-three-months-jail-following-insider-trading-appeal/](http://www.asic.gov.au/about-asic/news-centre/find-a-media-release/2026-releases/26-104mr-fund-manager-rodney-forrest-re-sentenced-to-five-years-and-three-months-jail-following-insider-trading-appeal/)

## Prosecuted in the right way

The complexity of the matters the CDPP prosecutes varies. They range from regulatory and high-volume work to highly complex matters. Offending can occur across state and international borders, and can involve multiple defendants and conduct over weeks, months or years.

The evolution of technology adds to the complexity. It contributes to the exponential growth in the volume of digital evidence gathered during a modern criminal investigation and can also facilitate offending.

As a result of this complexity, the CDPP's work on particular matters can stretch into years. Trial proceedings are progressively taking months, rather than weeks or days.

In 2025–26, the CDPP undertook a range of activities to ensure:

- prosecutors discharge their prosecutorial duties so that all defendants receive a fair trial
- prosecutors comply with court orders and follow court processes
- matters proceed in a timely fashion
- all victims and witnesses are treated with respect.

## Internal review of prosecutions

With the goal of continuous improvement, the CDPP continued its regular reviews of how it conducts prosecutions. A prosecution review is completed for every trial and for a range of other matters identified as warranting review. A review involves the prosecution team and the investigation team reflecting on investigative, legal and procedural aspects of the matter and how those aspects were conducted. This includes any issues that arose in the proceedings, areas of strength, areas for improvement and potential matters for law reform. Where required, an independent reviewer who was not involved in the conduct of the matter can undertake the review.

In addition, the CDPP also considered judicial observations about the conduct of prosecutions.

The CDPP used these reviews to identify any significant issues, trends or lessons learned that have emerged and required further action. This information helps improve delivery of effective prosecution services and provides a mechanism to share feedback with partner agencies.

## Knowledge Management

As part of the CDPP's commitment to investing in better knowledge management, the CDPP developed its new *Legal Knowledge Management Strategy 2026–28*. The strategy has 4 focus areas relating to identifying and reviewing legal knowledge sources and gaps, consolidating legal knowledge resources, formally capturing tacit legal knowledge, and improving and incentivising legal knowledge sharing and dissemination. In addition, the CDPP has also enhanced its templates collection to provide staff with valuable tools to increase efficiency and consistency. Implementation of the strategy will continue over the next 2 years.

# Victim and witness support

The CDPP treats victims of crime with dignity, courtesy, compassion, cultural sensitivity and respect. The CDPP’s Witness Assistance Service (**WAS**) is a national service staffed by qualified social workers who work closely with case officers to assist victims and witnesses.

Witness Assistance Officers (**WAOs**) provide a range of specialised information and support services to victims of crime, including updates on the progress of a prosecution, general information about the prosecution process, court tours, referrals to support services, support at court and during conferences with prosecutors, and information concerning victim impact statements and reparation orders. These services are delivered in accordance with the *Prosecution Policy* and the *Victims of Crime Policy*.

The increasing demand for victim and witness support has necessitated the growth of the WAS to 9 WAOs, including expansion from the Sydney and Melbourne offices into the Adelaide office, with hopes to expand to other offices. The WAS aims to ensure that relevant information and support is provided to the most vulnerable victims. WAS support is prioritised for all identifiable child victims, victims of slavery, sexual servitude and forced marriage, and direct family members impacted by the death of a loved one.

In 2025–26, a total of 1,255 victims/witnesses were referred to the WAS, which included 280 children/young people, most of whom were involved in matters involving online child sexual exploitation offences. This represents an 82% increase in comparison to the previous year (689 victim/witness referrals referred in 2024–25), as shown in Table 1.



Table 1: WAS referrals

| Offence type                                | Victims/witnesses |                      | Matters |         |
|---------------------------------------------|-------------------|----------------------|---------|---------|
|                                             | 2024–25           | 2025–26 <sup>1</sup> | 2024–25 | 2025–26 |
| Child sex offences                          | 397               | 666                  | 89      | 110     |
| Terrorism offences                          | 18                | 127                  | 1       | 4       |
| Telecommunications <sup>2</sup>             | 20                | 120                  | 15      | 79      |
| Offences committed on an aircraft or at sea | 196               | 44                   | 11      | 32      |
| Human trafficking <sup>3</sup>              | 20                | 29                   | 6       | 6       |
| Work health and safety & marine safety      | 14                | 19                   | 7       | 5       |
| Miscellaneous <sup>4</sup>                  | 24                | 250                  | 8       | 34      |
| Total                                       | 689               | 1,255                | 137     | 270     |

<sup>1</sup> This figure includes parents and caregivers of child victims, including 95 victims/witnesses involved in 31 existing matters referred to the WAS in previous years.

<sup>2</sup> For example, use carriage service to menace, harass, cause offence.

<sup>3</sup> Includes slavery offences.

<sup>4</sup> Includes financial crime, assaults, forced marriage and NDIS-related offences.

## Prosecution of Naveed Akram

In response to the prosecution of Naveed Akram arising out of the Bondi Beach shootings on 14 December 2025, the operational capacity of the WAS expanded to ensure that the significant number of victims involved are provided with information and trauma informed support. There is a dedicated team of WAS staff and prosecutors, including the introduction of a new role, Counsel Assisting Victims, and a Crown Prosecutor from the Office of the Director of Public Prosecutions (NSW). A 'Victims' Portal' was implemented to provide victims access to a secure, centralised portal where they can obtain timely, critical information on the progress of the prosecution. In recognition of the high public interest in the prosecution, the CDPP provides regular updates to the public via the [CDPP's website](#).<sup>30</sup>

## Federal Counsel

The CDPP re-established its in-house counsel capability to support the CDPP's legal practice and ensure it maintains its standing as the peak agency in the Commonwealth criminal justice system. While based in 3 jurisdictions, the Federal Counsel are engaged in almost all jurisdictions. Information about the CDPP's Federal Counsel is available on its [website](#).<sup>31</sup>

## Office modernisation

The CDPP has continued to modernise the way it manages increasingly complex briefs of evidence by embedding its Evidence Management Solution (**EMS**). The EMS is a powerful database tool for prosecutors to efficiently analyse, retrieve and report on briefs of evidence. The CDPP is continuing to embed the EMS across the legal practice through configuration enhancements, training for prosecutors and change delivery. Using the EMS has improved retrieval, continuity of evidence management, and production of court artefacts, such as summaries and schedules.

The increasing availability of AI technologies provides opportunities to enhance the efficiency and effectiveness of the CDPP, along with risks to be carefully managed. The CDPP has established a governance process for the implementation of AI and is building organisational readiness for implementation as part of its broader technology and strategy roadmap. These steps included the appointment of a Chief AI Officer, an AI Accountable Official and launching the Responsible and Ethical Use of AI policy.

As part of the CDPP's technology and strategy roadmap, a mobile device refresh project replaced 532 laptops in 2025–26 to support readiness for AI implementation.

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<sup>30</sup> [www.cdpp.gov.au/prosecution-naveed-akram](http://www.cdpp.gov.au/prosecution-naveed-akram)

<sup>31</sup> [www.cdpp.gov.au/news/federal-counsel-cdpp](http://www.cdpp.gov.au/news/federal-counsel-cdpp)

## Contributing to the criminal justice system

The CDPP continues to foster and leverage its productive working relationships with the courts, external counsel, National Legal Aid agencies, policy agencies and state and territory prosecuting services.

In 2025–26, the CDPP made a positive impact on the criminal justice system. This included contributing to law reform, working with partners, prosecuting cases appropriately, and engaging with courts, defence, and other prosecuting services about the CDPP's work.

### Law reform

As the peak prosecution agency in the Commonwealth criminal justice system, the CDPP is uniquely placed to provide insight into the operation of Commonwealth criminal laws. The Office's practical experience in prosecuting the broad range of federal criminal offences helps Commonwealth, state and territory government agencies, including some of the CDPP's partner agencies, to develop policy and draft legislation. The CDPP's contributions to the law-making process includes providing input on how proposed new offences might operate in practice and proactively identifying issues affecting Commonwealth prosecutions or criminal justice processes throughout Australia.

The CDPP regularly appears before parliamentary committees to answer questions regarding the work of the Office and national issues relating to law enforcement. In 2025–26, the CDPP:

- appeared before a parliamentary committee on 9 occasions and once before the Independent National Security Legislation Monitor (**INSLM**)
- contributed 5 submissions to parliamentary inquiries and one to INSLM.

Further detail on the CDPP's involvement with parliamentary committees is outlined in [External scrutiny](#).

### System improvement

The CDPP's eTrial Solution has now been successfully used in a number of trials conducted within NSW. This unlocked significant cost and environment savings, including an estimated reduction of more than half a million printed pages. The CDPP continues to engage with Courts, its partners and other practitioners about the value of eTrial solutions.

### Partner agency support

Strong and effective partnerships are critical to the CDPP conducting effective prosecutions in an environment where crime types are increasing in complexity. Prosecutors work closely with investigators across all stages of a prosecution.

The CDPP continues to refine and improve the range of services it provides to partner agencies, collaborating closely to build investigator and prosecutor capability through training and to drive improvements in the prosecutorial process. The *Partner Agency Engagement Strategy 2024–26* focused engagement efforts on working more effectively with partner agencies to seize new opportunities and address future challenges. Work is now underway to develop the *Partner Agency Engagement Strategy Action Plan 2026–28*, which will respond to the findings of the 2026 Partner Agency Survey.

The CDPP's prosecutors provided 28 training sessions to partner agencies, both individually and collectively, across the year through in person and online channels. These sessions addressed topics including disclosure, Commonwealth sentencing, witness proofing, preparing for trial, along with specific offence types such as terrorism and national security, money laundering, and maritime offences. The CDPP also presented at investigator induction programs.

The CDPP contributed to the AFP's National Interviewing Vulnerable Persons Program with prosecutors and WAS staff delivering presentations in Brisbane, Melbourne and Sydney. Topics covered included the *Victims of Crime Policy* and *Right of Review Policy for Victims of Crime*, the role of the WAS, and Vulnerable Witness legislation. Staff also attended the National WAS Conference and delivered a presentation about *Reflections on Resilience and the WAS*.

## Biennial judicial survey

As part of improving its service delivery, the CDPP undertakes a biennial judicial survey which seeks feedback about the CDPP's presentation of cases and interactions with courts. In December 2025, the CDPP conducted this survey, asking judicial officers in each jurisdiction to rate the CDPP in 6 areas:

- compliance with court directions including timeliness
- assistance to the court by the CDPP prosecutors
- quality of statement of facts and written submissions
- the oral advocacy of CDPP prosecutors
- efficiency in defended matters
- oral advocacy of counsel.

The 2025 survey saw an increase in participants from the previous survey conducted in 2023. Results showed improvement on the 2023 results in multiple areas and highlighted opportunities to enhance processes and knowledge. The information collected has informed the development of improved legal training and practices and highlighted specific issues which the CDPP has sought to address.

## International engagement

Crime is no longer limited by geographic or political boundaries or borders. Transnational serious and organised crime is a key focus for many of the CDPP's partner agencies. Active engagement with international stakeholders benefits both the CDPP and its international counterparts, providing valuable insights into international approaches and practices.

Each year the CDPP participates in a range of international conferences to share knowledge with its international counterparts and to discuss effective and strategic prosecutorial approaches to significant or emerging types of criminal activity.

- In September 2025, as a member of the International Association of Prosecutors (IAP), Mr Andrew Doyle, now the National Practice Leader, Fraud and Specialist Agencies, presented at the 30th Annual Conference and General Meeting of the IAP in Singapore. The conference theme was '*The versatile prosecutor and the administration of criminal justice*', and Mr Doyle presented on technological advancements and presenting evidence, showcasing the CDPP's e-Brief guidelines, evidence management software and e-Trial capabilities.

- In September 2025, Mr David Bahlen, now the National Practice Leader, Serious Financial and Corporate Crime, attended the Five Eyes (**FVEY**) Transnational Repression conference in London, United Kingdom (**UK**). FVEY is an intelligence alliance between Australia, Canada, New Zealand, the UK and the United States (**US**). Transnational repression is a form of foreign interference that targets culturally and linguistically diverse communities.
- In October 2025, prosecutors presented at the 10th Youth Technology and Virtual Communities conference on the Gold Coast. That conference was hosted by Queensland Police Service's Taskforce Argos and attended by representatives from international law enforcement agencies, including Interpol.
- In December 2025, prosecutors presented at the PacificJust conference in Brisbane. PacificJust (and its partner organisation, Eurojust) facilitates dialogue between countries to adopt best practice by judicial and law enforcement agencies to ensure accountability for core international crimes.
- In May 2026, a prosecutor presented at the International Conference on Economic Crime in London, UK on the use of assisting offenders in significant economic crime prosecutions.

Much of the CDDP's international engagement work is focused on stakeholders in the Pacific Islands and South-East Asia. The CDDP is often invited to provide training and engage in workshops to bolster the capacity of local legal and law enforcement to address significant regional criminal threats.

- In July 2025, the Sydney office hosted a delegation from the Attorney-General's Chambers of Singapore. The delegation heard about Australia's approach to prosecuting child abuse offending.
- In November 2025, a prosecutor presented counter-terrorism training in Putrajaya, Malaysia. At the invitation of the AFP, the prosecutor presented to Malaysian prosecutors and law enforcement alongside law enforcement representatives from the UK.
- In November 2025, the Canberra office and the Department of Foreign Affairs and Trade (**DFAT**) hosted a delegation of lawyers, law enforcement and public servants from the Solomon Islands for a broad-ranging exchange about their respective work.
- In December 2025, the Sydney office hosted a delegation from the Institute of Justice, the educational and training arm of the Ministry of Justice of the Republic of Korea.
- In January 2026, prosecutors presented on Australia's terrorism sentencing history and legal regime to a delegation of Indonesian judicial officers and prosecutors.
- In February 2026, a prosecutor presented capacity building training on online child exploitation prosecutions to judicial officers and prosecutors in Kuala Lumpur, Malaysia at the invitation of the International Centre for Missing & Exploited Children.
- In February 2026, prosecutors also presented training on labour trafficking cases at a workshop to prosecutors in Penang, Malaysia at the invitation of the International Justice Mission.
- In February 2026, a prosecutor presented at the Supporting Indonesia in Fighting Foreign Bribery seminar in Jakarta, Indonesia alongside representatives from the UK, Europe, and the Organisation of Economic Co-operation and Development (**OECD**).
- In February 2026, prosecutors conducted a 3 day intensive training workshop, in the Sydney office, to representatives of the Solomon Islands on investigating and prosecuting environmental crimes.

The Director also engages personally with her international counterparts. In 2025–26, the Director held online meetings with:

- Ms Madeleine Laracy, Deputy Solicitor General (Criminal) from the Crown Law Office of New Zealand.
- Ms Helen Roalakona, Acting Public Prosecutor from the Office of the Public Prosecutor of Papua New Guinea.
- Mr George Dolhai, Director of Public Prosecutions at the Public Prosecution Service of Canada, the federal service.



# Part 1: Overview of the CDPP

The Office of the Director of Public Prosecutions (Cth) (**CDPP**) is established under the [Director of Public Prosecutions Act 1983 \(Cth\) \(DPP Act\)](#).<sup>32</sup> The *DPP Act* sets out the powers and functions of the Director of Public Prosecutions (Cth) (**Director**) and Deputy Director, which are exercised independently from Government.<sup>33</sup>

## Purpose

The CDPP's purpose is to contribute to a fair, safe and just society by delivering an effective, independent prosecution service in accordance with the *Prosecution Policy of the Commonwealth* (**Prosecution Policy**), as explained in the [Corporate Plan 2025–29](#).<sup>34</sup>

## Outcome and program

As documented in the Portfolio Budget Statements 2025–26 (**PBS**), the CDPP administered the following outcome and program during the period:<sup>35</sup>

- **Outcome 1** – Contribute to a fair, safe and just society by delivering an effective, independent prosecution service in accordance with the *Prosecution Policy*.
- **Program 1.1** – An independent service to prosecute alleged offences against the criminal law of the Commonwealth.

## Role and functions

The CDPP is an independent prosecution service established by Parliament to prosecute alleged offences against Commonwealth law.

The [matters the CDPP](#) prosecutes address a wide range of criminal conduct that affects Australia's national interests, including:<sup>36</sup>

- importation and border related offences, such as drug importations, people smuggling and human trafficking
- fraud against the Commonwealth and fraud and other financial offending involving corporations
- offences supporting Australia's international obligations, such as counter terrorism, war crimes and slavery
- offences that affect national identity: environmental crime, offences involving Australia's native flora, fauna and world heritage sites
- offences involving the telecommunications system, such as child exploitation, cybercrime, cyberbullying and threats.

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<sup>32</sup> [www.legislation.gov.au/latest/C2004A02830](http://www.legislation.gov.au/latest/C2004A02830)

<sup>33</sup> The *DPP Act* was amended in August 2026 to retitle the Deputy Director role.

<sup>34</sup> [www.cdpp.gov.au/corporate-plan](http://www.cdpp.gov.au/corporate-plan)

<sup>35</sup> [www.ag.gov.au/system/files/2025-03/2025-26-AG-PBS-CDPP.PDF](http://www.ag.gov.au/system/files/2025-03/2025-26-AG-PBS-CDPP.PDF)

<sup>36</sup> [www.cdpp.gov.au/crimes-we-prosecute](http://www.cdpp.gov.au/crimes-we-prosecute)

## Responsible Minister

The CDPP is an independent agency within the Attorney-General's portfolio. The Hon Michelle Rowland MP was the Attorney-General and the CDPP's responsible Minister during the reporting period.

The Attorney-General's consent is required to prosecute a range of offences, including for example, certain offences where a child is charged and offences against Div 268 of the *Criminal Code* including offences of genocide, crimes against humanity and war crimes.

## Directions and guidelines

The Attorney-General has power under s 8 of the *DPP Act* to issue directions or guidelines to the Director. Directions or guidelines must be in writing and tabled in Parliament, and there must be prior consultation between the Attorney-General and the Director.

No s 8 directions or guidelines were issued during the reporting period.

## Director of Public Prosecutions

The Director has a range of powers and functions including to:

- institute and carry on prosecutions on indictment for indictable offences against the laws of the Commonwealth
- institute and carry on proceedings for the summary conviction of persons in respect of offences against the laws of the Commonwealth
- discontinue a prosecution
- take over a prosecution instigated by another person
- grant an indemnity
- consent to certain criminal proceedings requiring the Director's consent
- provide legal advice to Commonwealth investigators
- apply for superannuation forfeiture orders under Commonwealth law.

Ms Raelene Sharp KC, Director of Public Prosecutions (Cth) was the Accountable Authority of the CDPP for the reporting period.

Mr Mark de Crespigny acted in the position of the Director during the following periods:

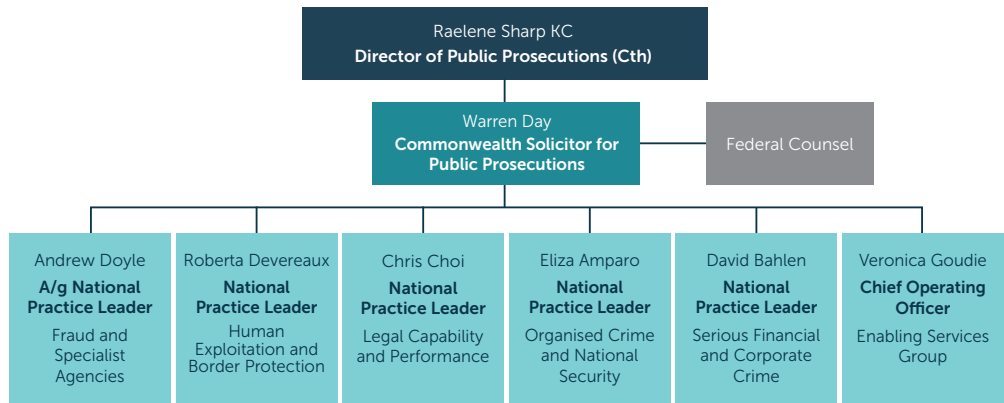
- 1 to 16 November 2025
- 2 to 11 January 2026
- 27 May to 5 June 2026.

See [Appendix B: Exercise of the Director's statutory functions and powers](#) for further information.

# Structure

The Director and staff together constitute an Office, known as the Office of the Director of Public Prosecutions (**the Office**) (see Figure 1).

Figure 1: CDPP organisational structure as at 30 June 2026



The Director is supported by the Commonwealth Solicitor for Public Prosecutions (**CSPP**). After 37 years of service to the CDPP, Mr Mark de Crespigny retired from his position as CSPP, and, following a selection process, was succeeded by Mr Warren Day in May 2026.

In the absence of a Deputy Director during 2025–26, the CSPP managed Federal Counsel. Federal Counsel contribute to the specialised legal skills and expertise the CDPP provides to partner agencies and the Australian community. They also provide training and development opportunities for prosecutors and have introduced broad, including private, practice experience to the CDPP.

The CSPP oversees the National Practice Leaders (**NPLs**) and the Chief Operating Officer (**COO**). NPLs manage the legal functions and oversee the key partner agency relationships within their practice groups. The COO and the Enabling Services Group (**ESG**) work to ensure the essential systems, processes and people are in place to fulfil the Office’s statutory purpose.

The CDPP’s legal practice is structured into 4 specialised litigation practice groups:

- Fraud and Specialist Agencies (**FSA**)
- Human Exploitation and Border Protection (**HEBP**)
- Organised Crime and National Security (**OCNS**)
- Serious Financial and Corporate Crime (**SFCC**).

The specialised litigation practice groups promote the development of expertise in key crime types, ensuring that like cases are managed consistently nationwide.

The Practice Groups are supported by the Legal Capability and Performance Practice Group (**LCP**), which initiates and drives a range of cross-practice projects focused on continuous improvement, innovation and strategic planning. It also provides legal and specialist support to the CDPP’s prosecutors and to victims and witnesses through the Witness Assistance Service (**WAS**).

The responsibilities of the 4 specialised practice groups, LCP and ESG are outlined in Table 2.

**Table 2: CDPG group responsibilities as at 30 June 2026**

| Group | Key responsibilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FSA   | <ul style="list-style-type: none"> <li>Prosecutes fraud against the Commonwealth, including matters referred from specialist regulatory agencies.</li> <li>Offence types include social security fraud, Medicare fraud, National Disability Insurance Scheme fraud, family day care fraud, disaster relief payment fraud, fraud-related money laundering, bankruptcy fraud, counterfeit currency and identity fraud.</li> <li>Prosecutes a diverse range of crime types, including offences involving fishing, marine safety, secrecy, crimes at sea, work health and safety, Commonwealth officials and property, and aviation.</li> <li>Prosecutes matters in the Jervis Bay territory and Norfolk Island.</li> </ul>                                                                                                                                                               |
| HEBP  | <ul style="list-style-type: none"> <li>Prosecutes crimes relating to the integrity of Australia's borders and the exploitation of persons both within and outside Australia.</li> <li>Offence types include drug and drug precursor importation and trafficking, money laundering, child exploitation offending (within Australia and overseas), firearm importation and trafficking, human trafficking and slavery, people smuggling, cybercrime, telecommunications, illicit tobacco, agriculture products, quarantine and wildlife, passport and immigration.</li> </ul>                                                                                                                                                                                                                                                                                                           |
| OCNS  | <ul style="list-style-type: none"> <li>Prosecutes crimes relating to transnational, serious and organised crime, terrorism, war crimes and national security.</li> <li>Offence types include terrorism, transnational drug importations, money laundering, espionage, foreign interference and prosecutions referred by the Office of the Special Investigator appointed to investigate allegations of war crimes committed by Australian defence personnel in Afghanistan.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                |
| SFCC  | <ul style="list-style-type: none"> <li>Prosecutes serious financial and corporate crimes, focusing on offences involving corporations, financial markets and services, large-scale tax fraud, criminal cartel conduct, and bribery and corruption of Commonwealth and foreign officials.</li> <li>Offence types include fraud offences under the <i>Criminal Code</i> (Cth) and financial offences under the <i>Corporations Act 2001</i> (Cth), bribery of foreign public officials and corruption involving Commonwealth officials, and cartel offences such as price fixing and rigged tenders.</li> </ul>                                                                                                                                                                                                                                                                         |
| LCP   | <ul style="list-style-type: none"> <li>Builds capability and works collaboratively with the practice groups and ESG to deliver innovation and modernisation to improve performance.</li> <li>Delivers a coordinated and strategic approach to legal learning and knowledge management, including developing and coordinating national legal policies and guidance.</li> <li>Drives law reform, partner agency engagement and strategy.</li> <li>Delivers International Assistance legal expertise on extradition, criminal justice certificates/visas and mutual assistance.</li> <li>Provides a range of specialist and general services to the legal practice, including legal support, data and reporting, library and research, witness assistance and digital litigation support.</li> <li>Coordinates a strategic approach to the CDPG's relationships with counsel.</li> </ul> |
| ESG   | <ul style="list-style-type: none"> <li>Responsible for finance, property, security, and records and information management.</li> <li>Provides people services, conduct and performance management, work health safety, wellbeing, recruitment, workforce planning, industrial relations, employee relations, learning and development, capability and payroll.</li> <li>Manages information technology, cyber security and case management services.</li> <li>Oversees project and change management, communication, governance, performance, risk and audit.</li> </ul>                                                                                                                                                                                                                                                                                                              |

# Part 2: Annual Performance Statements

## Statement of preparation



**CDPP**

*Australia's Federal Prosecution Service*

**Office of the Director of  
Public Prosecutions (Cth)**

7 October 2026

As the Accountable Authority of the Office of the Director of Public Prosecutions (Cth) (**CDPP**), I present the 2025–26 Annual Performance Statements, as required under paragraph 39(1)(a) of the *Public Governance, Performance and Accountability Act 2013* (**PGPA Act**). In my opinion, the Annual Performance Statements:

- accurately present the CDPP's performance in the reporting period, and
- comply with subsection 39(2) of the *PGPA Act*.

Consistent with subsection 16F of the Public Governance, Performance and Accountability Rule 2014 (**PGPA Rule**), these statements report on our performance in the year ended 30 June 2026. Performance is assessed against the CDPP's purpose, key activities and performance measures published in:

- Portfolio Budget Statements (**PBS**) 2025–26
- Corporate Plan 2025–29.

**Raelene Sharp KC**  
Director of Public Prosecutions

## Performance framework

The CDPP's *Performance, Planning and Reporting Framework* provides the mechanism to present a complete and meaningful picture of planned performance that meets legislative requirements. The framework outlines the approach to planning, measuring, monitoring and reporting on performance. It aims to provide a clear line of sight between the work undertaken in the CDPP and the legislated purpose.

Two key documents describe the CDPP's annual goals and the approach to achieving the legislated purpose:

- The PBS identifies the CDPP's strategic direction, resource and budget measures, and articulate our high-level outcomes and planned performance.
- The corporate plan describes the CDPP's operating environment, identifies priorities and details how risk is managed, the purpose is achieved and performance is measured. This document is updated annually and approved by the CDPP's Accountable Authority.

These documents are published on the [CDPP website](#).<sup>37</sup>

The Annual Performance Statements report on actual performance against the anticipated targets of the performance measures established in the [Corporate Plan 2025–29](#) and [PBS 2025–26](#).<sup>38</sup>

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<sup>37</sup> [www.cdpp.gov.au/publications](http://www.cdpp.gov.au/publications)

<sup>38</sup> [www.cdpp.gov.au/corporate-plan](http://www.cdpp.gov.au/corporate-plan)  
[www.cdpp.gov.au/publications/portfolio-budget-statements-2025-26](http://www.cdpp.gov.au/publications/portfolio-budget-statements-2025-26)

Figure 2 shows the Performance Framework which connects the PBS, Corporate Plan and Annual Report.

Figure 2: CDPP Performance Framework

|                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>The CDPP’s purpose (Corporate Plan 2025–29) and outcome statement (PBS 2025–26)</b>                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                         |
| To contribute to a fair, safe and just society by delivering an effective, independent prosecution service in accordance with the <i>Prosecution Policy of the Commonwealth</i> .                                                                                                                                                                                                                            |                                                                                                                                                                                                                                         |
| <b>The CDPP’s programs (PBS 2025–26)</b>                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                         |
| 1.1: An independent service to prosecute alleged offences against the criminal law of the Commonwealth.                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                         |
| <b>The CDPP’s key activities</b>                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                         |
| <b>Key activity 1: Prosecute with integrity</b><br><br>As officers of the court, we act ethically in everything we do. As Ministers of Justice, we prepare and prosecute our cases firmly and fairly, in accordance with the <i>Prosecution Policy of the Commonwealth</i> .                                                                                                                                 | <b>Key activity 2: Work in partnership</b><br><br>We support our partner agencies to meet their investigative, enforcement and compliance objectives, which in turn supports our capacity to deliver high-quality prosecution services. |
| <b>The CDPP’s performance measures</b>                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                         |
| <b>1.1:</b> Delivering an effective, independent prosecution service for the Commonwealth.<br><br>Compliance in addressing the terms of the test for the <i>Prosecution Policy of the Commonwealth</i> , namely the existence of a <i>prima facie</i> case, reasonable prospects of conviction and that prosecution is required in the public interest, when deciding to commence or continue a prosecution. | <b>2.1:</b> Partner agency satisfaction with CDPP service delivery.                                                                                                                                                                     |
| <b>1.2:</b> Prosecutions resulting in a finding of guilt.<br><br><b>1.2.1:</b> Prosecutions resulting in a finding of guilt (defended matters). Percentage of the total number of defendants found guilty in defended matters.<br><br><b>1.2.2:</b> Prosecutions resulting in a finding of guilt (total matters). Percentage of the total number of defendants found guilty.                                 |                                                                                                                                                                                                                                         |
|                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                         |
| <b>Reporting on the CDPP’s performance</b>                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                         |
| Office of the Director of Public Prosecutions (Cth) Annual Report 2025–26                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                         |

# Performance Results

## Performance overview

The CDPP delivered on its purpose during the reporting period by contributing to a fair, safe and just society, and delivering an effective, independent prosecution service in accordance with the *Prosecution Policy of the Commonwealth* (**Prosecution Policy**). The CDPP's 2025–26 performance results are based on the criteria detailed in the Corporate Plan 2025–29 and PBS 2025–26, including an analysis of the factors that contributed to the CDPP's performance. These performance results are determined using the data sources and methodology documented in the Corporate Plan 2025–29.

A summary of the CDPP's performance results is provided in Table 3.

**Table 3: Summary of 2025–26 performance results**

| Performance measure                              | Measure                                                                                                                                                                                                                                                                                               | Target         | Outcome         |
|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------|
| <b>Key activity 1 - Prosecute with integrity</b> |                                                                                                                                                                                                                                                                                                       |                |                 |
| 1.1                                              | Compliance in addressing the terms of the test for prosecution in the <i>Prosecution Policy</i> , namely the existence of a <i>prima facie</i> case, reasonable prospects of conviction and that prosecution is required in the public interest, when deciding to commence or continue a prosecution. | 100%           | Achieved        |
| 1.2                                              | Prosecutions resulting in a finding of guilt.                                                                                                                                                                                                                                                         |                | Partly achieved |
| 1.2.1                                            | Prosecutions resulting in a finding of guilt (defended matters). Percentage of the total number of defendants found guilty in defended matters.                                                                                                                                                       | 70% or greater | Not achieved    |
| 1.2.2                                            | Prosecutions resulting in a finding of guilt (as a percentage of defended matters).                                                                                                                                                                                                                   | 90% or greater | Achieved        |
| <b>Key activity 2 - Work in partnership</b>      |                                                                                                                                                                                                                                                                                                       |                |                 |
| 2.1                                              | Partner agency satisfaction with CDPP service delivery.                                                                                                                                                                                                                                               | 90% or greater | Not achieved    |

# Key Activity 1 – Prosecute with integrity

Prosecutions conducted in accordance with the *Prosecution Policy* create and maintain public confidence in the Australian justice system.

The *Prosecution Policy* is publicly available and outlines how the CDPP exercises the prosecutorial discretion. It is based on principles of fairness, openness, consistency, accountability and efficiency. It supports the CDPP acting independently from those responsible for investigating federal offences and the political process.

The *Prosecution Policy* is applied by the CDPP in all matters, including in relation to briefs referred for advice by investigative agencies.

## Performance Measure 1.1 – Delivering an effective, independent prosecution service for the Commonwealth

Table 4: Results for Performance Measure 1.1 from 2022–23 to 2025–26

| Measure                                                                                                                                                                                                                                                                                                   | Target | 2022–23 | 2023–24 | 2024–25 | 2025–26 | Outcome  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|---------|---------|---------|---------|----------|
| 1.1 Compliance in addressing the terms of the test for prosecution in the <i>Prosecution Policy</i> , namely the existence of a <i>prima facie</i> case, reasonable prospects of conviction and that prosecution is required in the public interest, when deciding to commence or continue a prosecution. | 100%   | 100%    | 100%    | 100%    | 100%    | Achieved |

Source: PBS 2025–26 Outcome 1, Program 1.1 p. 327; Corporate Plan 2025–29 p. 11.

### Rationale

The test set out in the *Prosecution Policy* is integral to all cases considered and prosecuted by the CDPP. This performance measure assesses the effectiveness of the CDPP’s processes in delivering an independent prosecution service for the Commonwealth.

### Methodology

The *Prosecution Policy* requires that the following tests be met when deciding whether to commence or continue a prosecution:

- A *prima facie* case exists and there is a reasonable prospect of conviction.
- The prosecution is in the public interest.

Compliance with the *Prosecution Policy* is assured at critical points in the prosecution process

based on certification by the relevant CDPP officer that the test in that policy has been addressed.

Certification occurs upon completion of a Prosecution Policy Declaration (**PPD**) which records the outcome of the decision maker’s determination. Key legal decision-making tasks cannot be finalised in the casework database until a PPD is completed. This measure is supported by an additional qualitative assurance process.

**Data source**

Data extracted from the CDPP’s case management database, CaseHQ.

**Analysis**

This performance measure provides assurance that the prosecution test in the *Prosecution Policy* has been applied. The test is integral to all cases considered by the CDPP.

As outlined in the Corporate Plan 2025–29, compliance is measured throughout the prosecution process. Certification that the test for prosecution has been applied occurs by way of a PPD, which records information about the relevant decision and refers to evidence of the application of the *Prosecution Policy*. PPDs may be generated at several different decision points depending on the nature of the case and the course it takes. Key legal decision-making tasks cannot be finalised in the CDPP’s case management database until a PPD is completed, providing assurance the test in the *Prosecution Policy* has been met.

Decisions to discontinue or not to commence proceedings under the *Prosecution Policy* are collated and reviewed with the aim of identifying any systemic issues that require consideration by either the CDPP and/or by partner agencies.

The CDPP has consistently met the target for 100% compliance with the *Prosecution Policy* since implementing this performance measure in 2015, demonstrating continued contribution and commitment to a fair, safe and just society. The CDPP has met the target again in 2025-26 and this performance measure is therefore **achieved**.

**Performance Measure 1.2 – Prosecutions resulting in a finding of guilt**

**Table 5: Overall result for Performance Measure 1.2 - Prosecutions resulting in a finding of guilt**

| Measure                                             | Overall result  |
|-----------------------------------------------------|-----------------|
| 1.2.1 Prosecutions resulting in a finding of guilt. | Partly achieved |
| Source: Corporate Plan 2025–29 p. 12.               |                 |

**Table 6: Results for Performance Measure 1.2 from 2022–23 to 2025–26**

| Measure                                                                                                                                                     | Target         | 2022–23 | 2023–24 | 2024–25 | 2025–26 | Outcome      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---------|---------|---------|---------|--------------|
| 1.2.1<br>Prosecutions resulting in a finding of guilt (defended matters).<br>Percentage of the total number of defendants found guilty in defended matters. | 70% or greater | 65%     | 67%     | 72%     | 64%     | Not achieved |
| 1.2.2<br>Prosecutions resulting in a finding of guilt (total matters).<br>Percentage of the total number of defendants found guilty.                        | 90% or greater | 97%     | 98%     | 99%     | 98%     | Achieved     |

**Source:** PBS 2025–26 Outcome 1, Program 1.1 p. 328; Corporate Plan 2025–29 p. 12.

## Rationale

This performance measure provides a quantitative measure of the CDPP’s outputs that can be analysed, assessed and tracked over time to ensure ongoing effectiveness of the prosecution service. It is interrelated with Performance Measure 1.1 in that a proper application of the *Prosecution Policy* test should inevitably link to prosecution outcomes. The 2 targets tell a comprehensive story of the CDPP’s practice, a large proportion of which is a plea practice, which is reflective of effective assessment of briefs and engagement with investigators.

## Methodology

This performance measure relies on 2 targets which are weighted equally. Achievement of the performance measure is determined by reference to the number of targets achieved:

- ‘All targets met’ equates to the measure being achieved.
- ‘One target met’ equates to the measure being partly achieved.
- ‘Neither target met’ equates to the measure not being achieved.

The finding of guilt rate is calculated as follows:

- Defended matters – the finding of guilt rate is calculated by taking the total number of defendants found guilty in defended matters as a percentage of the total number of defendants found guilty or acquitted in defended matters. A defended matter is a trial on indictment or a summary hearing/summary trial.
- Total matters – the finding of guilt rate is calculated by taking the total number of defendants found guilty as a percentage of the total number of defendants found guilty or acquitted. The calculation covers both defended matters and matters where the defendant has pleaded guilty.

The calculation does not include matters where the CDPP discontinued the prosecution in its entirety, or where a prosecution commenced, and the defendant failed to appear before the court.

## Data source

Data extracted from the CDPP's case management database, CaseHQ.

## Analysis

### Performance Measure 1.2.1

This performance measure details the proportion of successful prosecutions in defended matters, where a defendant is counted as being convicted of at least one offence against the total number of defended matters.

The lower target when compared with Performance Measure 1.2.2 reflects the increased complexity and difficulty in prosecuting cases where the defendant has not pleaded guilty. It also acknowledges that the ultimate determination of a successful conviction rests with a judge and/or jury, which is largely outside of the CDPP's control.

In 2025–26, 91 defended matters were finalised with 58 convictions (64%). This result is below the expected target (70% or greater) and therefore this performance measure is **not achieved**. The conviction rate has declined from the previous year, although the acquittals were reviewed and there was no discernible pattern that caused concern. The matters were brought in accordance with the *Prosecution Policy* and the outcomes were reliant on a judge and/or jury.

While the CDPP did not meet the target this year, the CDPP's Accountable Authority has revised the target to a range of 60% to 70% for future reporting periods. This ensures the performance target encourages prosecuting the right cases through proper application of the *Prosecution Policy*. The existing target of '70% or greater' may inadvertently foster a risk-averse approach to prosecutions where matters that should go before a jury are not pursued. From 2026–27, the CDPP will report against this updated target as per the methodology and data collection reporting criteria captured in the [Corporate Plan 2026–30](#).<sup>39</sup>

### Performance Measure 1.2.2

This performance measure details the outcomes of the CDPP's prosecution services. As a proportional measure, it provides an understanding of the CDPP's success rate in prosecuting cases in accordance with the *Prosecution Policy*.

A target of 90% or greater acknowledges that the nature of Commonwealth prosecutions are such that the vast majority of defendants plead guilty, thereby resulting in a high overall conviction rate.

In 2025–26, 1,627 prosecutions were finalised with 1,594 convictions. The conviction rate for 2025–26 is 98%, above the 90% target, and therefore this performance measure is **achieved**. The CDPP has consistently exceeded the 90% target, demonstrating the CDPP's continued contribution and commitment to a fair, safe and just society.

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<sup>39</sup> [www.cdpp.gov.au/corporate-plan](http://www.cdpp.gov.au/corporate-plan)

## Key Activity 2 – Work in partnership

The CDPP supports partner agencies to meet their enforcement and compliance objectives. While decisions regarding a prosecution are ultimately a matter for the CDPP, having effective working relationships with partners is critical to ensuring the criminal justice system delivers justice to all.

The CDPP seeks partners’ views of the CDPP’s performance. Those views provide valuable insights that help shape and improve processes, procedures and performance. They inform and guide how the CDPP operates and the *Partner Agency Engagement Strategy*.

The CDPP obtains these views by conducting a partner agency satisfaction survey every 2 years, which relates to the dealings those agencies had with the CDPP over the previous 12 months. The 2026 survey was conducted between April and May 2026.

### Performance Measure 2.1 – Partner agency satisfaction with CDPP service delivery

**Table 7: Results for Performance Measure 2.1 from 2023–24 to 2025–26**

| Measure                                                                  | Target         | 2023–24         | 2025–26         | Outcome      |
|--------------------------------------------------------------------------|----------------|-----------------|-----------------|--------------|
| 2.1 Partner agency satisfaction with CDPP service delivery. <sup>1</sup> | 90% or greater | Cohort 1<br>80% | Cohort 1<br>78% | Not achieved |
|                                                                          |                | Cohort 2<br>77% | Cohort 2<br>64% |              |
|                                                                          |                | Cohort 4<br>89% | Cohort 4<br>84% |              |

**Source:** PBS 2025–26 Outcome 1, Program 1.1 p. 328; Corporate Plan 2025–29 pp. 13–14.

<sup>1</sup> A result is calculated for each of the 4 cohorts, but cohort 3 is excluded from Performance Measure 2.1 because of the less robust sampling method and to minimise the risk of selection bias.

### Rationale

Engaging with law enforcement and other government agencies is essential to the CDPP’s role as the independent prosecution service for the Commonwealth. This performance measure assesses partner agencies’ perceptions of the CDPP’s effectiveness across key service areas. The survey used to assess this performance measure also provides insights to help build capability and enhance stakeholder relationships.

### Survey participants

The survey was sent to 4 defined stakeholder cohorts:

- Case management informants and officers-in-charge (cohort 1): informants and officers-in-charge from cases on hand during the past 12 months.
- Case management team leaders and supervisors (cohort 2): individuals other than the informant who were in the role of team leader or supervisor on operational cases identified in cohort 1.

- Broader engagement partners (cohort 3): individuals within partner agencies who have direct contact with the CDPP as part of their work in a separate capacity to operational cases. Stakeholders include those who have collaborated with the CDPP on liaison, policy, law reform, training or other similar activities. Relevant CDPP staff were asked to identify all staff from those organisations who they had had contact with during the preceding 2 months, or regular contact over the preceding 12 months. Invited stakeholders were also able to pass the survey link to other relevant contacts in their organisation.
- Stakeholder organisations (cohort 4): agency heads or equivalent Senior Executive Service officers of government entities who could be expected to hold informed views on the performance and contribution of the CDPP in the past year. The organisations were those that met with the Director or referred a matter for prosecution in the preceding 12 months. The survey platform allowed multiple individuals to contribute to a single organisational response, if desired.

[Appendix D: Performance Measure 2.1 invited survey participants](#) provides a list of the 71 partner agencies, comprising Commonwealth, state and territory departments and agencies, invited to participate in the survey.

## Methodology

Data was collected via 3 separate and tailored online surveys, covering the different stakeholder cohorts outlined above. Stakeholders in cohorts 1 and 2 were sent the same survey.

All relevant stakeholders were invited to participate in a survey using an attempted census approach. To reduce the risk of selection bias, the list of all relevant stakeholders meeting the cohort definition was extracted from internal systems with documented operational selection rules, adhering to Department of Finance [Resource Management Guideline 131](#).<sup>40</sup> In the 2026 survey, systematic samples were created for 3 of the 4 cohorts, and CDPP staff were asked to identify contacts for cohort 3 only. The survey provider also independently assessed the completeness and integrity of the proposed lists of stakeholders to be surveyed.

## Data source

Survey population data was extracted as follows:

- cohorts 1 and 2 were extracted from the CDPP case management system, CaseHQ
- cohort 3 were provided by relevant CDPP staff
- cohort 4 were identified from CaseHQ and internal sources.

Information about survey delivery, including the responses, is stored in the external survey provider's platform and provided to the CDPP as a report.

## Analysis

The 2026 Partner Agency Survey sought actionable feedback on a wide range of CDPP performance. The result is below the expected target (90% or greater) and therefore this performance measure is **not achieved**. While the favourable result was below target, the unfavourable result was only 8%, the remaining 12% being neutral. It was not possible to discern reasons behind the results from the survey.

<sup>40</sup> [www.finance.gov.au/government/managing-commonwealth-resources/developing-performance-measures-rmg--131](https://www.finance.gov.au/government/managing-commonwealth-resources/developing-performance-measures-rmg--131)

The CDPP Partner Agency Survey underwent a significant review in 2024 and was further refined in 2026 with the performance target unchanged at '90% or greater'. ORIMA Research (the independent survey provider) offered insights that a 90% target was considered high and inconsistent with targets set by other Australian Public Services agencies.

Following 2 years of performance results, a revised target of '80% or greater' reflects realistic achievement and supports continuous improvement for this measure. Accordingly, the Accountable Authority has revised the target to '80% or greater' for future reporting periods. From 2026–27, the CDPP will report against this updated target as per the methodology and data collection reporting criteria captured in the [Corporate Plan 2026–30](#).<sup>41</sup>

Overall satisfaction

The survey asked the same question as the 2022 and 2024 surveys: 'Thinking about your dealings with CDPP staff overall, how satisfied have you been in your dealings with them?'. Respondents were asked to rate the CDPP using a score out of 10, where 10 is extremely satisfied and 0 is extremely dissatisfied. In determining the final result:

- a score of 0 to 4 is considered unfavourable
- a score of 5 to 6 is considered neutral
- a score of 7 to 10 is considered favourable.

Table 8: Results for overall satisfaction in 2023–24 and 2025–26

| Thinking about your/your agency's dealings with CDPP staff overall in the last 12 months, how satisfied have you been in your dealings with them? <sup>1, 2</sup> | Cohort 1     |              | Cohort 2    |             | Cohort 3 (weighted result) <sup>3</sup> |             | Cohort 4    |             |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|-------------|-------------|-----------------------------------------|-------------|-------------|-------------|
|                                                                                                                                                                   | 2024 (n=529) | 2026 (n=394) | 2024 (n=13) | 2026 (n=11) | 2024 (n=90)                             | 2026 (n=42) | 2024 (n=18) | 2026 (n=25) |
| Favourable (7–10)                                                                                                                                                 | 80%          | 78%          | 77%         | 64%         | 86%                                     | 88%         | 89%         | 84%         |
| Neutral (5–6)                                                                                                                                                     | 12%          | 12%          | 15%         | 18%         | 8%                                      | 10%         | 11%         | 12%         |
| Unfavourable (0–4)                                                                                                                                                | 8%           | 9%           | 8%          | 18%         | 6%                                      | 2%          | 0%          | 4%          |

<sup>1</sup> 'Not applicable' responses were excluded from the calculation of results for the 'overall satisfaction' question.

<sup>2</sup> n= the number of stakeholders in that cohort that responded to that question.

<sup>3</sup> Cohort 3 results are weighted to align with the approach used in 2024. Specifically, stakeholders from the Attorney-General's Department were allocated 30% representation in the results and the Australian Federal Police were allocated 15% in the results.

Stakeholders from all other agencies were equally weighted to account for the remaining 55% of results. This approach balances agency representation and controls for year-to-year variability within cohort 3.

Although the results did not meet the 90% satisfaction target, respondents generally provided favourable assessments of their overall dealings with CDPP staff in the last 12 months. Cohorts 3 and 4 provided the most favourable ratings.

<sup>41</sup> [www.cdpp.gov.au/corporate-plan](http://www.cdpp.gov.au/corporate-plan)

### Quality and timeliness

The 2026 survey asked questions related to quality and timeliness overall and across a range of different areas for the first time.

Results for these questions were highly consistent with the overall favourable ratings, particularly in relation to the quality of dealings. More than 90% of cohorts 3 and 4 respondents felt their dealings were 'excellent' or 'good' overall, followed by 81% of cohort 1 respondents.

Satisfaction with timeliness of dealings was similarly high among cohorts 3 and 4 respondents. Cohorts 1 and 2 respondents were more satisfied with the timelines of their dealings with CDPP staff in the last 12 months (82–84% satisfied) than they were with the overall quality of their dealings (64–81% 'good' or 'excellent').

**Table 9: Perceived overall quality of dealings with CDPP staff in the last 12 months**

| Overall, how would you rate the quality of your/your agency's dealings with CDPP staff in the last 12 months? | Cohort 1       | Cohort 2      | Cohort 3 (weighted result) | Cohort 4      |
|---------------------------------------------------------------------------------------------------------------|----------------|---------------|----------------------------|---------------|
| Total positive responses ('good' or 'excellent')                                                              | 81%<br>(n=395) | 64%<br>(n=11) | 94%<br>(n=43)              | 92%<br>(n=25) |

**Table 10: Overall satisfaction with timeliness of dealings with CDPP staff in the last 12 months**

| Overall, how satisfied have you been with the timeliness of your/your agency's dealings with CDPP staff in the last 12 months? | Cohort 1       | Cohort 2      | Cohort 3 (weighted result) | Cohort 4      |
|--------------------------------------------------------------------------------------------------------------------------------|----------------|---------------|----------------------------|---------------|
| Total positive responses ('somewhat satisfied' and 'very satisfied')                                                           | 84%<br>(n=394) | 82%<br>(n=11) | 90%<br>(n=43)              | 92%<br>(n=25) |

# Part 3: Financial Statements

## Financial performance 2025–26

The Office of the Director of Public Prosecutions (Cth) (**CDPP**) financial statements are presented below, with the Australian National Audit Office (**ANAO**) issuing an unmodified opinion for the financial statements.

During their audit, the ANAO identified a potential breach of s 83 of the Constitution related to a payment of \$1,890 incorrectly paid from administered appropriation. The CDPP had identified and corrected the error prior to the audit commencing. As a potential breach, the ANAO have raised an L1 legislative finding. The potential breach will be addressed during the 2026–27 financial year, if required. The 2025–26 financial statements fairly present the CDPP's financial position and financial performance.

A summary of CDPP's financial performance for departmental and administered activities is provided below.

### Departmental activities

The work of the CDPP is primarily funded through parliamentary appropriations, with a component of revenue through Memoranda of Understanding (**MOU**) agreements with partner agencies.

The CDPP reported a total comprehensive deficit of \$5.45 million in 2025–26. Excluding the impact of depreciation, the result for the 2025–26 financial year was an operating deficit of \$2.31 million (see note 3.2 to the financial statements). The CDPP obtained approval from the Minister for Finance for the operating deficit to meet employee benefit overspends. These overspends were primarily the result of a one-off lump sum payment to the Commonwealth Superannuation Scheme. Prior year reserves were used to fund the operating deficit. The CDPP maintains a sustainable budget into the forward estimates, implementing operational efficiencies as they arise.

Whilst the CDPP reported an operating deficit in the Statement of Comprehensive Income, it remains in a sound financial position. As at 30 June 2026, the CDPP's total assets of \$97.70 million exceed total liabilities of \$73.70 million. The CDPP has sufficient financial assets to fund its liabilities and commitments as they fall due.

### Administered activities

The CDPP receives administered appropriations to fund costs awarded decisions against the Commonwealth. Unsuccessful prosecutions may result in the CDPP being required to meet costs of the defendant. Awards of costs are made by the Courts and the CDPP is unable to control or predict the quantum or number of such awards. The CDPP recognised \$0.42 million in expenses for costs awarded against the Commonwealth for 2025–26.



## INDEPENDENT AUDITOR'S REPORT

### To the Attorney-General

#### Opinion

In my opinion, the financial statements of the Office of the Director of Public Prosecutions (Cth) (the Entity) for the year ended 30 June 2026:

- (a) comply with Australian Accounting Standards – Simplified Disclosures and the *Public Governance, Performance and Accountability (Financial Reporting) Rule 2015*; and
- (b) present fairly the financial position of the Entity as at 30 June 2026 and its financial performance and cash flows for the year then ended.

The financial statements of the Entity, which I have audited, comprise the following as at 30 June 2026 and for the year then ended:

- Statement by the Accountable Authority and Chief Financial Officer;
- Statement of Comprehensive Income;
- Statement of Financial Position;
- Statement of Changes in Equity;
- Cash Flow Statement;
- Administered Schedule of Comprehensive Income;
- Administered Schedule of Assets and Liabilities;
- Administered Reconciliation Schedule;
- Administered Cash Flow Statement; and
- Notes to and forming part of the financial statements, comprising material accounting policy information and other explanatory information.

#### Basis for opinion

I conducted my audit in accordance with the Australian National Audit Office Auditing Standards, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Entity in accordance with the relevant ethical requirements for financial statement audits conducted by the Auditor-General and their delegates. These include the relevant independence requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) to the extent that they are not in conflict with the *Auditor-General Act 1997*. I have also fulfilled my other responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Accountable Authority's responsibility for the financial statements

As the Accountable Authority of the Entity, the Director of Public Prosecutions is responsible under the *Public Governance, Performance and Accountability Act 2013* (the Act) for the preparation and fair presentation of annual financial statements that comply with Australian Accounting Standards – Simplified Disclosures and the rules made under the Act. The Director of Public Prosecutions is also responsible for such internal control as the Director of Public Prosecutions determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Director of Public Prosecutions is responsible for assessing the ability of the Entity to continue as a going concern, taking into account whether the Entity's operations will cease as a result of an administrative restructure or for any other reason. The Director of Public Prosecutions is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the assessment indicates that it is not appropriate.

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38 Sydney Avenue, Forrest ACT 2603  
Phone (02) 6203 7300

### **Auditor's responsibilities for the audit of the financial statements**

My objective is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian National Audit Office Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with the Australian National Audit Office Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control;
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Accountable Authority;
- conclude on the appropriateness of the Accountable Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern; and
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the Accountable Authority regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Australian National Audit Office



Saminda Maddumahewa

Audit Principal

Delegate of the Auditor-General

Canberra

30 September 2026

**Office of the Director of Public Prosecutions (Cth)**  
**Statement by the Accountable Authority and Chief Financial Officer**

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In our opinion, the attached financial statements for the year ended 30 June 2026 comply with subsection 42(2) of the *Public Governance, Performance and Accountability Act 2013 (PGPA Act)*, and are based on properly maintained financial records as per subsection 41(2) of the *PGPA Act*.

In our opinion, at the date of this statement, there are reasonable grounds to believe that the Office of the Director of Public Prosecutions (Cth) (**CDPP**) will be able to pay its debts as and when they fall due.



Raelene Sharp KC  
Director of Public Prosecutions  
30 September 2026



Steven Burggraaff  
Chief Financial Officer  
30 September 2026

## Office of the Director of Public Prosecutions (Cth)

### Statement of Comprehensive Income

for the period ended 30 June 2026

|                                           | Notes | 2026<br>\$'000 | 2025<br>\$'000 | Budget<br>\$'000 |
|-------------------------------------------|-------|----------------|----------------|------------------|
| <b>NET COST OF SERVICES</b>               |       |                |                |                  |
| <b>Expenses</b>                           |       |                |                |                  |
| Employee benefits                         | 1.1A  | 84,182         | 76,712         | 77,633           |
| Suppliers                                 | 1.1B  | 50,732         | 47,939         | 54,134           |
| Depreciation and amortisation             | 2.2A  | 10,347         | 11,815         | 12,279           |
| Finance costs                             | 1.1C  | 1,379          | 1,530          | 1,369            |
| Write-down and impairment of other assets |       | 28             | 18             | -                |
| <b>Total expenses</b>                     |       | <b>146,668</b> | <b>138,014</b> | <b>145,415</b>   |
| <b>Own-source income</b>                  |       |                |                |                  |
| <b>Own-source revenue</b>                 |       |                |                |                  |
| Revenue from contracts with customers     | 1.2A  | 13,477         | 13,567         | 10,820           |
| Other                                     | 1.2B  | 1,247          | 1,136          | 1,143            |
| <b>Total own-source revenue</b>           |       | <b>14,724</b>  | <b>14,703</b>  | <b>11,963</b>    |
| <b>Gains</b>                              |       |                |                |                  |
| Other                                     |       | 160            | 207            | -                |
| <b>Total gains</b>                        |       | <b>160</b>     | <b>207</b>     | <b>-</b>         |
| <b>Total own-source income</b>            |       | <b>14,884</b>  | <b>14,910</b>  | <b>11,963</b>    |
| <b>Net cost of services</b>               |       | <b>131,784</b> | <b>123,104</b> | <b>133,452</b>   |
| Revenue from Government                   | 1.2C  | 126,337        | 130,837        | 128,254          |
| <b>Surplus / (deficit)</b>                |       | <b>(5,447)</b> | <b>7,733</b>   | <b>(5,198)</b>   |

The above statement should be read in conjunction with the accompanying notes.

# Office of the Director of Public Prosecutions (Cth)

## Statement of Financial Position

as at 30 June 2026

|                                           | Notes | 2026<br>\$'000 | 2025<br>\$'000 | Budget<br>\$'000 |
|-------------------------------------------|-------|----------------|----------------|------------------|
| <b>ASSETS</b>                             |       |                |                |                  |
| <b>Financial assets</b>                   |       |                |                |                  |
| Cash and cash equivalents                 |       | 773            | 1,302          | 249              |
| Trade and other receivables               | 2.1A  | 50,036         | 50,142         | 29,898           |
| <b>Total financial assets</b>             |       | <b>50,809</b>  | <b>51,444</b>  | <b>30,147</b>    |
| <b>Non-financial assets<sup>1</sup></b>   |       |                |                |                  |
| Property                                  | 2.2A  | 40,480         | 49,370         | 55,423           |
| Plant and equipment                       | 2.2A  | 3,822          | 2,685          | 4,320            |
| Intangibles                               | 2.2A  | 397            | 802            | 986              |
| Prepayments                               |       | 2,192          | 2,268          | 2,441            |
| <b>Total non-financial assets</b>         |       | <b>46,891</b>  | <b>55,125</b>  | <b>63,170</b>    |
| <b>Total assets</b>                       |       | <b>97,700</b>  | <b>106,569</b> | <b>93,317</b>    |
| <b>LIABILITIES</b>                        |       |                |                |                  |
| <b>Payables</b>                           |       |                |                |                  |
| Suppliers                                 |       | 5,269          | 5,381          | 4,500            |
| Other payables                            | 2.3A  | 3,419          | 2,288          | 2,575            |
| <b>Total payables</b>                     |       | <b>8,688</b>   | <b>7,669</b>   | <b>7,075</b>     |
| <b>Interest bearing liabilities</b>       |       |                |                |                  |
| Leases                                    | 2.4A  | 40,610         | 47,699         | 50,531           |
| <b>Total interest bearing liabilities</b> |       | <b>40,610</b>  | <b>47,699</b>  | <b>50,531</b>    |
| <b>Provisions</b>                         |       |                |                |                  |
| Employee leave provisions                 | 4.1   | 23,538         | 21,275         | 20,950           |
| Other provisions                          | 2.5A  | 865            | 1,973          | 830              |
| <b>Total provisions</b>                   |       | <b>24,403</b>  | <b>23,248</b>  | <b>21,780</b>    |
| <b>Total liabilities</b>                  |       | <b>73,701</b>  | <b>78,616</b>  | <b>79,386</b>    |
| <b>Net assets</b>                         |       | <b>23,999</b>  | <b>27,953</b>  | <b>13,931</b>    |
| <b>EQUITY</b>                             |       |                |                |                  |
| Contributed equity                        |       | 32,623         | 31,130         | 33,123           |
| Reserves                                  |       | 20,739         | 20,743         | 20,743           |
| Accumulated deficit                       |       | (29,363)       | (23,920)       | (39,935)         |
| <b>Total equity</b>                       |       | <b>23,999</b>  | <b>27,953</b>  | <b>13,931</b>    |

<sup>1</sup> Right-of-use assets are included in the Property and Plant and equipment line items.

The above statement should be read in conjunction with the accompanying notes.

## Office of the Director of Public Prosecutions (Cth)

### Statement of Changes in Equity

for the period ended 30 June 2026

|                                                 | Notes | 2026<br>\$'000  | 2025<br>\$'000  | Budget<br>\$'000 |
|-------------------------------------------------|-------|-----------------|-----------------|------------------|
| <b>CONTRIBUTED EQUITY</b>                       |       |                 |                 |                  |
| <b>Opening balance</b>                          |       |                 |                 |                  |
| Balance carried forward from previous period    |       | 31,130          | 29,160          | 31,130           |
| <b>Distributions to owners</b>                  |       |                 |                 |                  |
| Returns of equity                               | 3.1B  | (2,200)         | -               | -                |
| <b>Contributions by owners</b>                  |       |                 |                 |                  |
| Equity injection                                | 3.1B  | 1,700           | -               | -                |
| Departmental capital budget                     | 3.1A  | 1,993           | 1,970           | 1,993            |
| <b>Closing balance as at 30 June</b>            |       | <b>32,623</b>   | <b>31,130</b>   | <b>33,123</b>    |
| <b>ACCUMULATED DEFICIT</b>                      |       |                 |                 |                  |
| <b>Opening balance</b>                          |       |                 |                 |                  |
| Balance carried forward from previous period    |       | (23,920)        | (29,106)        | (34,737)         |
| <b>Distributions to owners</b>                  |       |                 |                 |                  |
| Returns of prior period operating appropriation | 3.1B  | -               | (2,547)         | -                |
| <b>Comprehensive income</b>                     |       |                 |                 |                  |
| Surplus/(deficit) for the period                |       | (5,447)         | 7,733           | (5,198)          |
| <b>Transfers between equity components</b>      |       | 4               | -               | -                |
| <b>Closing balance as at 30 June</b>            |       | <b>(29,363)</b> | <b>(23,920)</b> | <b>(39,935)</b>  |
| <b>RESERVES</b>                                 |       |                 |                 |                  |
| <b>Opening balance</b>                          |       |                 |                 |                  |
| Balance carried forward from previous period    |       | 20,743          | 20,743          | 20,743           |
| <b>Transfers between equity components</b>      |       | (4)             | -               | -                |
| <b>Closing balance as at 30 June</b>            |       | <b>20,739</b>   | <b>20,743</b>   | <b>20,743</b>    |
| <b>TOTAL EQUITY</b>                             |       |                 |                 |                  |
| <b>Opening balance</b>                          |       |                 |                 |                  |
| Balance carried forward from previous period    |       | 27,953          | 20,797          | 17,136           |
| <b>Comprehensive income</b>                     |       |                 |                 |                  |
| Surplus/(deficit) for the period                |       | (5,447)         | 7,733           | (5,198)          |
| <b>Distributions to owners</b>                  |       |                 |                 |                  |
| Returns of equity                               |       | (2,200)         | -               | -                |
| Returns of prior period operating appropriation |       | -               | (2,547)         | -                |
| <b>Contributions by owners</b>                  |       |                 |                 |                  |
| Equity injection                                |       | 1,700           | -               | -                |
| Departmental capital budget                     |       | 1,993           | 1,970           | 1,993            |
| <b>Closing balance as at 30 June</b>            |       | <b>23,999</b>   | <b>27,953</b>   | <b>13,931</b>    |

The above statement should be read in conjunction with the accompanying notes.

## Office of the Director of Public Prosecutions (Cth)

### Cash Flow Statement

for the period ended 30 June 2026

|                                                                     | 2026<br>\$'000 | 2025<br>\$'000 | Budget<br>\$'000 |
|---------------------------------------------------------------------|----------------|----------------|------------------|
| <b>OPERATING ACTIVITIES</b>                                         |                |                |                  |
| <b>Cash received</b>                                                |                |                |                  |
| Appropriations                                                      | 117,148        | 125,112        | 131,519          |
| Sale of goods and rendering of services                             | 13,707         | 13,260         | 11,020           |
| Net GST received                                                    | 4,948          | 6,128          | 5,580            |
| Other                                                               | 10,305         | -              | -                |
| <b>Total cash received</b>                                          | <b>146,108</b> | <b>144,500</b> | <b>148,119</b>   |
| <b>Cash used</b>                                                    |                |                |                  |
| Employees                                                           | 81,296         | 74,234         | 79,783           |
| Suppliers                                                           | 55,098         | 58,552         | 58,771           |
| Interest payments on lease liabilities                              | 1,373          | 1,501          | 1,369            |
| Net GST paid                                                        | 550            | -              | -                |
| Other                                                               | 1,114          | 437            | 1,115            |
| <b>Total cash used</b>                                              | <b>139,431</b> | <b>134,724</b> | <b>141,038</b>   |
| <b>Net cash from / (used by) operating activities</b>               | <b>6,677</b>   | <b>9,776</b>   | <b>7,081</b>     |
| <b>INVESTING ACTIVITIES</b>                                         |                |                |                  |
| <b>Cash used</b>                                                    |                |                |                  |
| Purchase of property, plant and equipment                           | 1,848          | 1,575          | 1,993            |
| <b>Total cash used</b>                                              | <b>1,848</b>   | <b>1,575</b>   | <b>1,993</b>     |
| <b>Net cash from / (used by) investing activities</b>               | <b>(1,848)</b> | <b>(1,575)</b> | <b>(1,993)</b>   |
| <b>FINANCING ACTIVITIES</b>                                         |                |                |                  |
| <b>Cash received</b>                                                |                |                |                  |
| Contributed equity                                                  | 1,848          | 1,575          | 1,993            |
| <b>Total cash received</b>                                          | <b>1,848</b>   | <b>1,575</b>   | <b>1,993</b>     |
| <b>Cash used</b>                                                    |                |                |                  |
| Principal payments of lease liabilities                             | 7,206          | 8,723          | 7,081            |
| <b>Total cash used</b>                                              | <b>7,206</b>   | <b>8,723</b>   | <b>7,081</b>     |
| <b>Net cash from / (used by) financing activities</b>               | <b>(5,358)</b> | <b>(7,148)</b> | <b>(5,088)</b>   |
| <b>Net increase / (decrease) in cash held</b>                       | <b>(529)</b>   | <b>1,053</b>   | <b>-</b>         |
| Cash and cash equivalents at the beginning of the reporting period  | 1,302          | 249            | 249              |
| <b>Cash and cash equivalents at the end of the reporting period</b> | <b>773</b>     | <b>1,302</b>   | <b>249</b>       |

The above statement should be read in conjunction with the accompanying notes.

## Office of the Director of Public Prosecutions (Cth)

### Budget Variance Commentary – Departmental

for the period ended 30 June 2026

The following table provides high-level commentary on major variances between budgeted information for the CDPP as published in the Attorney-General's 2025–26 Portfolio Budget Statements (**PBS**) and the 2025–26 final outcome as presented in accordance with Australian Accounting Standards. Major variances are those relevant to an analysis of CDPP's performance and are not focused merely on numerical differences between the budget and actual results.

| Explanation of major variances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Affected line items                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>Budget assumed that leases expiring in the 2025–26 financial year would be renewed in full (7 to 10 year life). These leases were extended for shorter periods, resulting in a lower right-of use asset.</p> <p>This contributed to:</p> <ul style="list-style-type: none"> <li>Property \$14.9 million lower than budgeted;</li> <li>Lease Liabilities \$9.9 million lower than budgeted; and</li> <li>Depreciation \$1.9 million lower than budgeted.</li> </ul>                                                                                                                                | <p>Statement of financial position, <i>Property</i></p> <p>Statement of financial position, <i>Lease liabilities</i></p> <p>Statement of comprehensive income, <i>Depreciation</i></p> |
| <p>The CDPP reported a \$10.8 million net cash surplus in the 2024–25 financial year. This surplus was not foreseen at the time of Budget and has increased the CDPP's appropriation receivable.</p> <p>Additionally, the CDPP received a \$9.3 million lease incentive, also not foreseen at the time of Budget, which also increased the CDPP's appropriation receivable.</p> <p>This contributed to:</p> <ul style="list-style-type: none"> <li>Trade and other receivables \$20.1 million higher than budgeted; and</li> <li>Accumulated deficit \$10.5 million higher than budgeted.</li> </ul> | <p>Statement of financial position, <i>Trade and other receivables</i></p> <p>Statement of financial position, <i>Accumulated deficit</i></p>                                          |
| <p>The CDPP drew down less appropriations than budgeted due to higher than budgeted section 74 (of the <i>PGPA Act</i>) receipts. The primary reason for the additional section 74 receipts was the \$9.3 million lease incentive (see above) received during the year.</p> <p>This contributed to:</p> <ul style="list-style-type: none"> <li>Appropriations \$14.4 million lower than budgeted; and</li> <li>Other \$10.3 million higher than budgeted.</li> </ul>                                                                                                                                 | <p>Cash flow statement, <i>Operating cash received (Appropriations)</i></p> <p>Cash flow statement, <i>Operating cash received (Other)</i></p>                                         |
| <p>Employee benefits were higher than budget due to a combination of labour hire workforce conversion (see below) and a one-off lump sum payment to the Commonwealth Superannuation Scheme.</p> <p>This contributed to:</p> <ul style="list-style-type: none"> <li>Employee benefits \$6.5 million higher than budgeted.</li> </ul>                                                                                                                                                                                                                                                                  | <p>Statement of comprehensive income, <i>Employee benefits</i></p>                                                                                                                     |
| <p>Supplier expenses were lower than budget primarily due to conversion of labour hire workforce to APS staff.</p> <p>This contributed to:</p> <ul style="list-style-type: none"> <li>Suppliers (expense) \$3.4 million lower than budgeted; and</li> <li>Suppliers (cash flow) \$3.7 million lower than budgeted.</li> </ul>                                                                                                                                                                                                                                                                        | <p>Statement of comprehensive income, <i>Suppliers</i></p> <p>Cash flow statement, <i>Operating cash used (Suppliers)</i></p>                                                          |

## Office of the Director of Public Prosecutions (Cth)

### Administered Schedule of Comprehensive Income

for the period ended 30 June 2026

|                                            | 2026<br>\$'000 | 2025<br>\$'000 | Budget<br>\$'000 |
|--------------------------------------------|----------------|----------------|------------------|
| <b>NET COST OF SERVICES</b>                |                |                |                  |
| <b>Expenses</b>                            |                |                |                  |
| Costs awarded against the Commonwealth     | 422            | 1,161          | 3,072            |
| <b>Total expenses</b>                      | <b>422</b>     | <b>1,161</b>   | <b>3,072</b>     |
| <b>Income</b>                              |                |                |                  |
| <b>Non-taxation revenue</b>                |                |                |                  |
| Fees and fines <sup>1</sup>                | 4              | -              | -                |
| <b>Total Income</b>                        | <b>4</b>       | <b>-</b>       | <b>-</b>         |
| <b>Net cost of services</b>                | <b>418</b>     | <b>1,161</b>   | <b>3,072</b>     |
| <b>Total comprehensive income / (loss)</b> | <b>(418)</b>   | <b>(1,161)</b> | <b>(3,072)</b>   |

The above statement should be read in conjunction with the accompanying notes.

<sup>1</sup> Revenue is generated from fines collected from State based Courts only when no other Commonwealth agency is involved with the prosecution. Administered fine revenue is recognised on receipt and is immediately swept to the Official Public Account.

**Office of the Director of Public Prosecutions (Cth)**  
**Administered Schedule of Assets and Liabilities**

as at 30 June 2026

|                                                               | 2026<br>\$'000 | 2025<br>\$'000 | Budget<br>\$'000 |
|---------------------------------------------------------------|----------------|----------------|------------------|
| <b>ASSETS</b>                                                 |                |                |                  |
| <b>Financial assets</b>                                       |                |                |                  |
| Cash and cash equivalents                                     | -              | -              | -                |
| <b>Total financial assets</b>                                 | -              | -              | -                |
| <b>LIABILITIES</b>                                            |                |                |                  |
| <b>Payables</b>                                               |                |                |                  |
| Suppliers <sup>1</sup>                                        | -              | 49             | -                |
| <b>Total payables</b>                                         | -              | 49             | -                |
| <b>Total liabilities administered on behalf of Government</b> | -              | 49             | -                |
| <b>Net assets/(liabilities)</b>                               | -              | (49)           | -                |

The above statement should be read in conjunction with the accompanying notes.

<sup>1</sup> Supplier payables are costs awarded decisions relating to the reporting period but not yet paid as at 30 June. All supplier payables are current liabilities.

**Administered Reconciliation Schedule**

for the period ended 30 June 2026

|                                                      | 2026<br>\$'000 | 2025<br>\$'000 |
|------------------------------------------------------|----------------|----------------|
| <b>Opening assets less liabilities as at 1 July</b>  | (49)           | -              |
| <b>Net (cost of)/contribution by services</b>        |                |                |
| Income                                               | 4              | -              |
| Expenses                                             | (422)          | (1,161)        |
| <b>Transfers (to)/from the Australian Government</b> |                |                |
| Appropriation transfers from Official Public Account |                |                |
| Annual appropriations                                | 471            | 1,112          |
| Appropriation transfers to Official Public Account   |                |                |
| Transfers to OPA                                     | (4)            | -              |
| <b>Closing assets less liabilities as at 30 June</b> | -              | (49)           |

The above statement should be read in conjunction with the accompanying notes.

# Office of the Director of Public Prosecutions (Cth)

## Administered Cash Flow Statement

for the period ended 30 June 2026

|                                                                     | 2026<br>\$'000 | 2025<br>\$'000 |
|---------------------------------------------------------------------|----------------|----------------|
| <b>OPERATING ACTIVITIES</b>                                         |                |                |
| <b>Cash received</b>                                                |                |                |
| Other                                                               | 4              | -              |
| <b>Total cash received</b>                                          | 4              | -              |
| <b>Cash used</b>                                                    |                |                |
| Other                                                               | 471            | 1,112          |
| <b>Total cash used</b>                                              | 471            | 1,112          |
| <b>Net cash (used by) operating activities</b>                      | (467)          | (1,112)        |
| <b>Cash from Official Public Account</b>                            |                |                |
| Appropriations                                                      | 471            | 1,112          |
| <b>Total cash from official public account</b>                      | 471            | 1,112          |
| <b>Cash to Official Public Account</b>                              |                |                |
| Appropriations                                                      | 4              | -              |
| <b>Total cash to official public account</b>                        | 4              | -              |
| <b>Net increase/(decrease) in cash held</b>                         | -              | -              |
| Cash and cash equivalents at the beginning of the reporting period  | -              | -              |
| <b>Cash and cash equivalents at the end of the reporting period</b> | -              | -              |

The above statement should be read in conjunction with the accompanying notes.

## Office of the Director of Public Prosecutions (Cth)

### Budget Variance Commentary – Administered

for the period ended 30 June 2026

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The following table provides high-level commentary on major variances between budgeted information for the CDPP as published in the Attorney-General's 2025–26 PBS and the 2025–26 final outcome as presented in accordance with Australian Accounting Standards. Major variances are those relevant to an analysis of CDPP's performance and are not focused merely on numerical differences between the budget and actual results.

| Explanation of major variances                                                                                                                                                                                                                                                                                                                                                                                | Affected line items                                                                                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|
| <p>Unsuccessful prosecutions may result in CDPP being required to meet costs of the defendant. Awards of costs are made by the Courts, and the CDPP is unable to control or predict the quantum or number of such awards.</p> <p>Cost decisions during 2025–26 contributed to:</p> <ul style="list-style-type: none"><li>• Cost awarded against the Commonwealth \$2.7 million lower than budgeted.</li></ul> | <p>Administered Schedule of Comprehensive Income,<br/><i>Costs awarded against the Commonwealth</i></p> |

## Overview

### Objectives of the CDPP

The objective of the CDPP is to contribute to a fair, safe, and just society by delivering an effective, independent prosecution service in accordance with the *Prosecution Policy of the Commonwealth*.

The CDPP is a not-for-profit, Commonwealth statutory agency domiciled in Australia. The CDPP's registered office is 28 Sydney Avenue, Forrest in the Australian Capital Territory. The CDPP undertakes its legal work in the courts of every Australian state and territory, as well as in the Federal Court of Australia.

The continued existence of the CDPP in its present form and with its present program is dependent on Government policy and on continuing funding by Parliament for the CDPP's administration and programs.

### The Basis of Preparation

The financial statements are required by section 42 of the *PGPA Act*.

The financial statements have been prepared in accordance with:

- *Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 (FRR)*; and
- Australian Accounting Standards and Interpretations - including simplified disclosures for Tier 2 Entities under AASB 1060 issued by the Australian Accounting Standards Board (**AASB**) that apply for the reporting period.

The financial statements have been prepared on an accrual basis and in accordance with the historical cost convention, except for certain assets and liabilities at fair value. Except where stated, no allowance is made for the effect of changing prices on the results or the financial position. The financial statements are presented in Australian dollars.

### Significant Accounting Judgments and Estimates

The CDPP has made assumptions or estimates in the following areas that have a significant impact on the amounts recorded in the financial statements:

- the fair value of property, plant and equipment and the related make good – assessed at market value or current replacement costs as determined by an independent valuer, with the last valuation being performed as at 30 June 2023. Fair value is subject to management assessment in between formal valuations; and
- employee provisions – involves assumptions based on the expected tenure of existing staff, patterns of leave claims and payouts, future salary movements and future discount rates.

No accounting assumptions or estimates have been identified that have a significant risk of causing a material adjustment to carrying amounts of assets and liabilities within the next 12 months.

## Office of the Director of Public Prosecutions (Cth)

### Notes to and forming part of the financial statements

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#### **New Australian Accounting Standards**

All new, revised, or amending standards that were issued prior to the sign-off date and are applicable to the current reporting period did not have material financial impact on the CDP's financial statements.

#### **Taxation**

The CDP is exempt from all forms of taxation except Fringe Benefits Tax (**FBT**) and the Goods and Services Tax (**GST**).

#### **Reporting of Administered Activities**

Administered revenues, expenses, assets, liabilities and cash flows are disclosed in the administered schedules and related notes.

Except where otherwise stated, administered items are accounted for on the same basis and using the same policies as for departmental items, including the application of Australian Accounting Standards.

#### **Events After the Reporting Period**

##### *Departmental*

There have been no events that have the potential to significantly affect the ongoing structure and financial activities of the CDP.

##### *Administered*

There have been no events that have the potential to significantly affect the ongoing structure and financial activities of the CDP.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Financial Performance**

This section analyses the financial performance of the CDPP for the year ended 30 June 2026.

**Note 1.1: Expenses**

|                                     | 2026<br>\$'000 | 2025<br>\$'000 |
|-------------------------------------|----------------|----------------|
| <b>Note 1.1A: Employee benefits</b> |                |                |
| Wages and salaries                  | 63,250         | 58,834         |
| Superannuation                      |                |                |
| Defined contribution plans          | 8,586          | 7,364          |
| Defined benefit plans               | 3,989          | 2,245          |
| Leave and other entitlements        | 8,109          | 7,732          |
| Separation and redundancies         | 100            | 348            |
| Other employee benefits             | 148            | 189            |
| <b>Total employee benefits</b>      | <b>84,182</b>  | <b>76,712</b>  |

**Accounting Policy**

Accounting policies for employee related expenses are contained in the People and Relationships section.

**Note 1.1B: Suppliers**

**Goods and services**

|                                          |               |               |
|------------------------------------------|---------------|---------------|
| Prosecution legal costs                  | 24,754        | 20,966        |
| Information and communication technology | 9,198         | 8,540         |
| Consultants, contractors and labour hire | 5,855         | 8,061         |
| Property operating expenses              | 3,363         | 3,463         |
| General supplier expenses                | 3,775         | 3,389         |
| Library expenses                         | 1,652         | 1,657         |
| Staff, recruitment and training          | 1,886         | 1,605         |
| <b>Total goods and services</b>          | <b>50,483</b> | <b>47,681</b> |

**Other suppliers**

|                               |               |               |
|-------------------------------|---------------|---------------|
| Workers compensation expenses | 226           | 222           |
| Low value leases              | 23            | 36            |
| <b>Total other suppliers</b>  | <b>249</b>    | <b>258</b>    |
| <b>Total suppliers</b>        | <b>50,732</b> | <b>47,939</b> |

The CDPP had no short-term lease commitments as at 30 June 2026.

The above lease disclosures should be read in conjunction with the accompanying notes 1.1C, 1.2B, 2.2A and 2.4A.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 1.1: Expenses (continued)**

**Accounting Policy**

Short-term leases and leases of low-value assets

The CDPP has elected not to recognise right-of-use assets and lease liabilities for short-term asset leases with a lease term of 12 months or less and leases of low-value assets (less than \$10,000 per asset). The CDPP recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

|                                 | 2026         | 2025         |
|---------------------------------|--------------|--------------|
|                                 | \$'000       | \$'000       |
| <b>Note 1.1C: Finance costs</b> |              |              |
| Interest on lease liabilities   | 1,373        | 1,501        |
| Unwinding of discount           | 6            | 29           |
| <b>Total finance costs</b>      | <b>1,379</b> | <b>1,530</b> |

The above lease disclosures should be read in conjunction with the accompanying notes 1.1B, 1.2B, 2.2A and 2.4A.

**Note 1.2: Revenue and Gains**

Note 1.2A: Revenue from contracts with customers

|                                    |               |               |
|------------------------------------|---------------|---------------|
| Prosecution Services               | 13,477        | 13,567        |
| <b>Total rendering of services</b> | <b>13,477</b> | <b>13,567</b> |

**Disaggregation of revenue from contracts with customers**

|                                                  |               |               |
|--------------------------------------------------|---------------|---------------|
| Australian Government entities (related parties) | 13,477        | 13,567        |
|                                                  | <b>13,477</b> | <b>13,567</b> |

**Accounting Policy**

The CDPP provides prosecution services to Australian Government entities (related parties) under Memorandums of Understanding (**MOUs**). MOUs contain specific performance obligations to provide prosecution services over specified financial years. Revenue is recognised over time in line with agreed annual funding set out in each MOU.

Receivables for goods and services, which have 30-day terms, are recognised at the nominal amounts due less any impairment allowance. Collectability of debts is reviewed at the end of the reporting period. Allowances are made when collectability of the debt is no longer probable.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 1.2: Revenue and Gains (continued)**

|                                                                     | <b>2026</b>   | 2025   |
|---------------------------------------------------------------------|---------------|--------|
|                                                                     | <b>\$'000</b> | \$'000 |
| <b><u>Note 1.2B: Other revenue</u></b>                              |               |        |
| Resources received free of charge - auditor's remuneration          | <b>82</b>     | 82     |
| Resources received free of charge - other                           | <b>956</b>    | 861    |
| Sublease                                                            | <b>209</b>    | 193    |
| <b>Total other revenue</b>                                          | <b>1,247</b>  | 1,136  |
| <br><b>Maturity analysis of sublease rental income receivables:</b> |               |        |
| Within 1 year                                                       | <b>162</b>    | 177    |
| One to two years                                                    | <b>5</b>      | 162    |
| Two to three years                                                  | -             | 5      |
| Three to four years                                                 | -             | -      |
| Four to five years                                                  | -             | -      |
| More than 5 years                                                   | -             | -      |
| <b>Total undiscounted lease payments receivable</b>                 | <b>167</b>    | 344    |

As at 30 June 2026, the CDPP had sublease arrangements at 2 locations with Australian Government entities (2025: 2 locations).

The above lease disclosures should be read in conjunction with the accompanying notes 1.1B, 1.1C, 2.2A and 2.4A.

**Accounting Policy**

Resources received free of charge

Resources received free of charge are recognised as revenue when, and only when, a fair value can be reliably determined, and the services would have been purchased if they had not been donated. Use of those resources is recognised as an expense. Resources received free of charge are recorded as either revenue or gains depending on their nature.

**Note 1.2C: Revenue from Government**

**Appropriations**

|                                      |                |         |
|--------------------------------------|----------------|---------|
| Departmental appropriations          | <b>126,337</b> | 130,837 |
| <b>Total revenue from Government</b> | <b>126,337</b> | 130,837 |

**Accounting Policy**

Revenue from Government

Amounts appropriated for departmental appropriations for the year (adjusted for any formal additions and reductions) are recognised as Revenue from Government when the CDPP gains control of the appropriation. Appropriation receivables are recognised at their nominal amounts.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

## Financial Position

This section analyses the CDPP's assets used to conduct its operations and the operating liabilities incurred as a result. Employee related information is disclosed in the People and Relationships section.

### Note 2.1: Financial Assets

|                                                      | 2026<br>\$'000 | 2025<br>\$'000 |
|------------------------------------------------------|----------------|----------------|
| <b><u>Note 2.1A: Trade and other receivables</u></b> |                |                |
| <b>Goods and services</b>                            |                |                |
| Goods and services                                   | 671            | 606            |
| <b>Total goods and services receivables</b>          | <b>671</b>     | <b>606</b>     |
| <b>Appropriation receivables</b>                     |                |                |
| For existing programs                                | 48,116         | 39,282         |
| <b>Total appropriation receivables</b>               | <b>48,116</b>  | <b>39,282</b>  |
| <b>Other receivables</b>                             |                |                |
| GST receivable from the Australian Taxation Office   | 988            | 832            |
| Other receivables                                    | 261            | 9,422          |
| <b>Total other receivables</b>                       | <b>1,249</b>   | <b>10,254</b>  |
| <b>Total trade and other receivables (net)</b>       | <b>50,036</b>  | <b>50,142</b>  |

Credit terms for goods and services was 30 days (2025: 30 days).

### Accounting Policy

#### Cash and cash equivalents

Cash is recognised at its nominal amount.

#### Trade and other receivables

Trade and other receivables that are held for the purpose of collecting the contractual cash flows where the cash flows are solely payments of principal and interest, that are not provided at below-market interest rates, are subsequently measured at amortised cost using the effective interest method adjusted for any loss allowance.

CDPP recognises a loss allowance and impairment expense at an amount equal to lifetime expected credit losses. No impairment has been recognised as at 30 June 2026 (2025: Nil).

The fair value of CDPP's financial assets and liabilities approximate their carrying amounts. The CDPP derived no interest income from financial assets in either the current or prior year.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 2.2: Non-Financial Assets**

**Note 2.2A: Reconciliation of the opening and closing balances of property, plant and equipment and intangibles**

|                                                        | Property      | Plant and equipment | Intangibles | Total           |
|--------------------------------------------------------|---------------|---------------------|-------------|-----------------|
|                                                        | \$'000        | \$'000              | \$'000      | \$'000          |
| <b>As at 1 July 2025</b>                               |               |                     |             |                 |
| Gross book value                                       | 79,311        | 4,300               | 6,411       | <b>90,022</b>   |
| Accumulated depreciation, amortisation and impairment  | (29,941)      | (1,615)             | (5,609)     | <b>(37,165)</b> |
| <b>Total as at 1 July 2025</b>                         | <b>49,370</b> | <b>2,685</b>        | <b>802</b>  | <b>52,857</b>   |
| <b>Additions</b>                                       |               |                     |             |                 |
| Purchase or internally developed                       | 79            | 2,022               | -           | <b>2,101</b>    |
| Right-of-use assets                                    | 104           | 12                  | -           | <b>116</b>      |
| Depreciation and amortisation                          | (1,631)       | (807)               | (405)       | <b>(2,843)</b>  |
| Depreciation on right-of-use assets                    | (7,442)       | (62)                | -           | <b>(7,504)</b>  |
| Disposals                                              | -             | (28)                | -           | <b>(28)</b>     |
| <b>Total as at 30 June 2026</b>                        | <b>40,480</b> | <b>3,822</b>        | <b>397</b>  | <b>44,699</b>   |
| <b>Total as at 30 June 2026 represented by</b>         |               |                     |             |                 |
| Gross book value                                       | 79,494        | 6,201               | 6,294       | <b>91,989</b>   |
| Accumulated depreciation, amortisation, and impairment | (39,014)      | (2,379)             | (5,897)     | <b>(47,290)</b> |
| <b>Total as at 30 June 2026</b>                        | <b>40,480</b> | <b>3,822</b>        | <b>397</b>  | <b>44,699</b>   |
| <b>Carrying amount of right-of-use assets</b>          | <b>35,772</b> | <b>14</b>           | <b>-</b>    | <b>35,786</b>   |

The above lease disclosures should be read in conjunction with the accompanying notes 1.1B, 1.1C, 1.2B and 2.4A.

No indicators of impairment were found for property, plant and equipment and intangibles. Intangibles includes both purchased software and internally developed software.

No significant property, plant and equipment and intangibles are expected to be sold or disposed of within the next 12 months.

**Revaluations of non-financial assets**

All revaluations were conducted in accordance with the revaluation policy. CDPP engaged the services of an independent valuer to conduct the revaluations as at 30 June 2023.

No revaluation was performed for 2025–26. Management has determined that the carrying value is not materially different to the fair value for property and plant and equipment asset classes.

## Office of the Director of Public Prosecutions (Cth)

### Notes to and forming part of the financial statements

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#### Note 2.2: Non-Financial Assets (continued)

##### **Contractual commitments for the acquisition of property, plant and equipment and intangibles**

As at 30 June 2026 there were capital commitments of \$66,360 (GST exclusive) for plant and equipment (2025: nil).

##### **Accounting Policy**

###### Recognition and Depreciation

Assets are recognised initially at cost on acquisition in accordance with the table below.

Depreciable property, plant and equipment assets are written-off to their estimated residual values over their estimated useful lives to the CDPP using, in all cases, the straight-line method of depreciation. Intangible assets are amortised on a straight-line basis.

Depreciation rates (useful lives), residual values and methods are reviewed at each reporting date and necessary adjustments are recognised in the current, or current and future reporting periods, as appropriate.

Depreciation rates applying to each class of depreciable asset are based on the following useful lives:

|                     | <b>Useful Life<br/>(years)</b> | <b>Threshold<br/>(\$)</b>      |
|---------------------|--------------------------------|--------------------------------|
| Property            | lease term                     | 20,000 or<br>5% of total value |
| Plant and equipment | 2 to 100 years                 | 2,000                          |
| Intangibles         | 3 to 6 years                   | 5,000                          |

The depreciation rates for right-of-use assets are based on the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

###### Lease Right-of-Use Assets

Leased right-of-use assets are capitalised at the commencement date of the lease and comprise of the initial lease liability amount, estimated restoration costs and initial direct costs incurred when entering into the lease, less any lease incentives received. These assets are accounted for as separate asset classes to corresponding assets owned outright but included in the same column as where the corresponding underlying assets would be presented if they were owned.

Following initial application, an impairment review is undertaken for any right-of-use lease asset that shows indicators of impairment and an impairment loss is recognised against any right-of-use lease asset that is impaired.

## Office of the Director of Public Prosecutions (Cth)

### Notes to and forming part of the financial statements

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#### Note 2.2: Non-Financial Assets (continued)

##### Revaluations

Fair values for each class of asset are determined as shown below:

| <b>Asset class</b>  | <b>Fair value measured at</b>                         |
|---------------------|-------------------------------------------------------|
| Property            | Depreciated replacement cost                          |
| Plant and equipment | Market selling price and depreciated replacement cost |

Following initial recognition at cost, property, plant, and equipment (excluding right-of-use assets) are carried at fair value less subsequent accumulated depreciation and accumulated impairment losses. Valuations are conducted with sufficient frequency to ensure that the carrying amounts of assets do not differ materially from the assets' fair values as at the reporting date. The regularity of independent valuations depends upon the volatility of movements in market values for the relevant assets. The most recent independent valuation was conducted on 30 June 2023. An impairment assessment is carried out on an annual basis.

Assets are revalued in accordance with AASB 116 *Property, Plant and Equipment* approximately every five years unless the annual fair value assessment suggests that there is a material difference between carrying value of assets and their fair value. Where there is a material difference, all assets in that category are revalued.

Revaluation adjustments are made on a class basis. Any revaluation increment is credited to equity under the heading of asset revaluation reserve except to the extent that it reversed a previous revaluation decrement of the same asset class that was previously recognised in the surplus/deficit. Revaluation decrements for a class of assets are recognised directly in the surplus/deficit except to the extent that they reversed a previous revaluation increment for that class.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the asset restated to the revalued amount.

##### Impairment

All assets held at cost, including intangibles and right-of-use assets were assessed for impairment as at 30 June 2026. Where indications of impairment exist, the asset's recoverable amount is estimated, and an impairment adjustment made if the asset's recoverable amount is less than its carrying amount.

##### Derecognition

An item of property, plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

##### Intangibles

CDPP's intangibles include purchased software and internally developed software for internal use. These assets are carried at cost less accumulated amortisation and accumulated impairment losses.

Software is amortised on a straight-line basis over its anticipated useful life. The useful lives of the CDPP's software are 3 to 6 years (2025: 3 to 6 years).

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 2.3: Payables**

|                                  | 2026         | 2025         |
|----------------------------------|--------------|--------------|
|                                  | \$'000       | \$'000       |
| <b>Note 2.3A: Other payables</b> |              |              |
| Wages and salaries               | 2,365        | 1,801        |
| Superannuation                   | 398          | 311          |
| Separations and redundancies     | 100          | -            |
| Other                            | 556          | 176          |
| <b>Total other payables</b>      | <b>3,419</b> | <b>2,288</b> |

**Accounting Policy**

*Supplier and other payables*

Supplier and other payables are recognised at amortised cost. Liabilities are recognised to the extent that the goods or services have been received. Supplier and other payables are derecognised on payment. Supplier payables are settled within 20 days.

**Note 2.4: Interest Bearing Liabilities**

|                                                                | 2026          | 2025          |
|----------------------------------------------------------------|---------------|---------------|
|                                                                | \$'000        | \$'000        |
| <b>Note 2.4A: Leases</b>                                       |               |               |
| <b>Lease Liabilities</b>                                       |               |               |
| Property                                                       | 40,600        | 47,631        |
| Plant and equipment                                            | 10            | 68            |
| <b>Total leases</b>                                            | <b>40,610</b> | <b>47,699</b> |
| <b>Maturity analysis - contractual undiscounted cash flows</b> |               |               |
| Within 1 year                                                  | 8,737         | 8,495         |
| Between 1 to 5 years                                           | 24,201        | 28,404        |
| More than 5 years                                              | 13,138        | 17,321        |
| <b>Total leases</b>                                            | <b>46,076</b> | <b>54,220</b> |

Cash outflow for leases for the year ended 30 June 2026 was \$8,578,883 (GST exclusive) (2025: 10,224,262).

The above lease disclosures should be read in conjunction with the accompanying notes 1.1B, 1.1C, 1.2B and 2.2A.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 2.4: Interest Bearing Liabilities (continued)**

**Accounting Policy**

For all new contracts entered into, the CDPP considers whether the contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration'.

Once it has been determined that a contract is, or contains a lease, the lease liability is initially measured at the present value of the lease payments unpaid at the commencement date, discounted using the interest rate implicit in the lease, if that rate is readily determinable, or the CDPP's incremental borrowing rate.

Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest. It is remeasured to reflect any reassessment or modification to the lease. When the lease liability is remeasured, the corresponding adjustment is reflected in the right-of-use asset or profit and loss depending on the nature of the reassessment or modification.

**Note 2.5: Other Provisions**

|                                                  | <b>Provision for<br/>restoration<br/>\$'000</b> | <b>Other<br/>provisions<br/>\$'000</b> | <b>Total<br/>\$'000</b> |
|--------------------------------------------------|-------------------------------------------------|----------------------------------------|-------------------------|
| <b><u>Note 2.5A: Other provisions</u></b>        |                                                 |                                        |                         |
| <b>As at 1 July 2025</b>                         | 859                                             | 1,114                                  | 1,973                   |
| Amounts used                                     | -                                               | (1,114)                                | (1,114)                 |
| Unwinding of discount or change in discount rate | 6                                               | -                                      | 6                       |
| <b>Total as at 30 June 2026</b>                  | <u>865</u>                                      | <u>-</u>                               | <u>865</u>              |

The CDPP currently has 2 (2025: 2) agreements for the leasing of premises which have provisions requiring the CDPP to restore the premises to their original condition at the conclusion of the lease. The CDPP has made a provision to reflect the present value of these obligations.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

## Funding

This section identifies the CDPP's funding structure.

### Note 3.1: Appropriations

|                                                                       | 2026<br>\$'000   | 2025<br>\$'000   |
|-----------------------------------------------------------------------|------------------|------------------|
| <b><u>Note 3.1A: Annual appropriations</u></b>                        |                  |                  |
| <b>Ordinary annual services</b>                                       |                  |                  |
| Annual appropriation                                                  |                  |                  |
| Ordinary annual services                                              | 126,337          | 130,837          |
| Departmental capital budget <sup>1</sup>                              | 1,993            | 1,970            |
| PGPA Act section 74 receipts                                          | 30,319           | 20,527           |
| <b>Total available appropriation</b>                                  | <b>158,649</b>   | <b>153,334</b>   |
| <b>Appropriation applied (current and prior years)</b>                | <b>(149,844)</b> | <b>(146,161)</b> |
| <b>Variance</b>                                                       | <b>8,805</b>     | <b>7,173</b>     |
| Opening unspent ordinary annual services appropriation balance        | 42,792           | 36,308           |
| Prior year Appropriation Acts repealed                                | (1,861)          | (689)            |
| <b>Closing unspent ordinary annual services appropriation balance</b> | <b>49,736</b>    | <b>42,792</b>    |
| <b>Other services</b>                                                 |                  |                  |
| Annual appropriation                                                  |                  |                  |
| Equity injection <sup>2</sup>                                         | 1,700            | -                |
| <b>Total available appropriation</b>                                  | <b>1,700</b>     | <b>-</b>         |
| <b>Appropriation applied (current and prior years)</b>                | <b>-</b>         | <b>-</b>         |
| <b>Variance</b>                                                       | <b>1,700</b>     | <b>-</b>         |
| Opening unspent other services appropriation balance                  | 6,577            | 6,577            |
| Prior year Appropriation Acts repealed                                | (2,200)          | -                |
| <b>Closing unspent other services appropriation balance</b>           | <b>6,077</b>     | <b>6,577</b>     |
| <br>Closing unspent ordinary annual services appropriation balance    | <br>49,736       | <br>42,792       |
| Closing unspent other services appropriation balance                  | 6,077            | 6,577            |
| <b>Total closing unspent appropriation balance</b>                    | <b>55,813</b>    | <b>49,369</b>    |

<sup>1</sup> Departmental capital budgets are appropriated through Appropriation Act (No. 1). They form part of ordinary annual services and are not separately identified in the Appropriation Acts.

<sup>2</sup> \$1.500 million has been administratively quarantined from *Appropriation Act (No. 4) 2025–2026* pending a decision of government.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 3.1: Appropriations (continued)**

|                                                             | 2026<br>\$'000 | 2025<br>\$'000 |
|-------------------------------------------------------------|----------------|----------------|
| <b>Note 3.1B: Unspent annual appropriations</b>             |                |                |
| <b>Departmental</b>                                         |                |                |
| <i>Supply Act (No. 1) - 2022–2023<sup>1, 2</sup></i>        | -              | 775            |
| <i>Supply Act (No. 3) - 2022–2023<sup>1, 2</sup></i>        | -              | 1,086          |
| <i>Appropriation Act (No. 2) - 2022–2023<sup>1, 2</sup></i> | -              | 2,200          |
| <i>Appropriation Act (No. 2) - 2023–2024<sup>3, 4</sup></i> | 2,177          | 2,177          |
| <i>Appropriation Act (No. 3) - 2023–2024<sup>4, 5</sup></i> | 2,547          | 2,547          |
| <i>Appropriation Act (No. 4) - 2023–2024<sup>4, 6</sup></i> | 2,200          | 2,200          |
| <i>Appropriation Act (No. 1) - 2024–2025</i>                | 1,200          | 37,082         |
| <i>Supply Act (No. 1) - 2025–2026</i>                       | 831            | -              |
| <i>Appropriation Act (No. 1) - 2025–2026</i>                | 44,385         | -              |
| <i>Appropriation Act (No. 4) - 2025–2026</i>                | 1,700          | -              |
| Cash at bank                                                | 773            | 1,302          |
| <b>Total departmental</b>                                   | <b>55,813</b>  | <b>49,369</b>  |

<sup>1</sup> As at 30 June 2024, the following prior year departmental capital budget and equity injection funding was withheld under section 51 of the *PGPA Act* due to a movement of funds decision:

- *Supply Act (No. 1) - 2022–2023* – \$0.775 million;
- *Supply Act (No. 3) - 2022–2023* – \$1.086 million; and
- *Appropriation Act (No. 2) - 2022–2023* – \$2.200 million.

<sup>2</sup> \$4.061 million unspent appropriation lapsed on 1 July 2025.

<sup>3</sup> As at 30 June 2024, \$2.177 million of equity injection funding was withheld under section 51 of the *PGPA Act* due to a reclassification decision.

<sup>4</sup> \$6.924 million unspent appropriation lapsed on 1 July 2026.

<sup>5</sup> As at 30 June 2025, \$2.547 million of ordinary annual services appropriation was withheld under section 51 of the *PGPA Act* due to government decisions.

<sup>6</sup> As at 30 June 2026, \$1.700 million of equity injection funding was withheld under section 51 of the *PGPA Act* due to a movement of funds decision.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 3.1: Appropriations (continued)**

|                                                                       | 2026<br>\$'000 | 2025<br>\$'000 |
|-----------------------------------------------------------------------|----------------|----------------|
| <b>Note 3.1C: Administered annual appropriations</b>                  |                |                |
| <b>Ordinary annual services</b>                                       |                |                |
| Annual appropriation                                                  |                |                |
| Ordinary annual services                                              | 3,072          | -              |
| <b>Total available appropriation</b>                                  | <b>3,072</b>   | <b>-</b>       |
| <b>Appropriation applied (current and prior years)</b>                | <b>-</b>       | <b>-</b>       |
| <b>Variance</b>                                                       | <b>3,072</b>   | <b>-</b>       |
| Opening unspent ordinary annual services appropriation balance        | -              | -              |
| <b>Closing unspent ordinary annual services appropriation balance</b> | <b>3,072</b>   | <b>-</b>       |
| <b>Other services</b>                                                 |                |                |
| Annual appropriation                                                  |                |                |
| New administered outcomes                                             | -              | 3,000          |
| <b>Total available appropriation</b>                                  | <b>-</b>       | <b>3,000</b>   |
| <b>Appropriation applied (current and prior years)</b>                | <b>(470)</b>   | <b>(1,112)</b> |
| <b>Variance</b>                                                       | <b>(470)</b>   | <b>1,888</b>   |
| Opening unspent other services appropriation balance                  | 1,888          | -              |
| <b>Closing unspent other services appropriation balance</b>           | <b>1,418</b>   | <b>1,888</b>   |
| Closing unspent ordinary annual services appropriation balance        | 3,072          | -              |
| Closing unspent other services appropriation balance                  | 1,418          | 1,888          |
| <b>Total closing unspent appropriation balance</b>                    | <b>4,490</b>   | <b>1,888</b>   |

**3.1D: Unspent annual appropriations**

**Administered**

|                                              |              |              |
|----------------------------------------------|--------------|--------------|
| <i>Appropriation Act (No. 2) - 2024–2025</i> | 1,418        | 1,888        |
| <i>Supply Act (No. 1) - 2025–2026</i>        | 1,280        | -            |
| <i>Appropriation Act (No. 1) - 2025–2026</i> | 1,792        | -            |
| <b>Total administered</b>                    | <b>4,490</b> | <b>1,888</b> |

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 3.2: Net Cash Appropriation Arrangements**

|                                                                                                                                                            | <b>2026</b>    | 2025    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---------|
|                                                                                                                                                            | <b>\$'000</b>  | \$'000  |
| <b>Total comprehensive income / (loss) - as per the Statement of Comprehensive Income</b>                                                                  | <b>(5,447)</b> | 7,733   |
| <b>Plus:</b> depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) <sup>1</sup> | <b>2,843</b>   | 2,881   |
| <b>Plus:</b> depreciation of right-of-use assets <sup>2</sup>                                                                                              | <b>7,504</b>   | 8,934   |
| <b>Less:</b> lease principal repayments <sup>2</sup>                                                                                                       | <b>(7,206)</b> | (8,723) |
| <b>Net Cash Operating Surplus / (Deficit)</b>                                                                                                              | <b>(2,306)</b> | 10,825  |

<sup>1</sup> From 2010–11, the Government introduced net cash appropriation arrangements where revenue appropriations for depreciation/amortisation expenses of non-corporate Commonwealth entities and selected corporate Commonwealth entities were replaced with a separate capital budget provided through equity appropriations. Capital budgets are to be appropriated in the period when cash payment for capital expenditure is required.

<sup>2</sup> The inclusion of depreciation/amortisation expenses related to right-of-use leased assets and the lease liability principal repayment amount reflects the impact of AASB 16 *Leases*, which does not directly reflect a change in appropriation arrangements.

## People and relationships

This section describes a range of employment and post-employment benefits provided to our people and our relationships with other key people.

### Note 4.1: Employee Provisions

#### Accounting Policy

Liabilities for short-term employee benefits and termination benefits expected within 12 months of the end of reporting period are measured at their nominal amounts.

#### Leave

The liability for employee benefits includes provision for annual leave and long service leave. The leave liabilities are calculated on the basis of employees' remuneration at the estimated salary rates that will be applied at the time the leave is taken, including the CDPP's employer superannuation contribution rates to the extent that the leave is likely to be taken during service rather than paid out on termination.

The liability for long service leave has been determined using an employee-based spreadsheet model developed by the Australian Government Actuary for the 2020–21 financial year and future years. The estimate of the present value of the liability takes into account attrition rates and pay increases through promotion and inflation.

#### Separation and Redundancy

Provision is made for separation and redundancy benefit payments. There were no provisions for termination as at 30 June 2026 (2025: nil).

#### Superannuation

CDPP's staff are members of the Commonwealth Superannuation Scheme (**CSS**), the Public Sector Superannuation Scheme (**PSS**) or the PSS accumulation plan (**PSSap**), or other superannuation funds held outside the Australian Government.

The CSS and PSS are defined benefit schemes for the Australian Government. The PSSap is a defined contribution scheme.

The liability for defined benefits is recognised in the financial statements of the Australian Government and is settled by the Australian Government in due course. This liability is reported in the Department of Finance's administered schedules and notes.

The CDPP makes employer contributions to the employees' defined benefit superannuation scheme at rates determined by an actuary to be sufficient to meet the current cost to the Government. The CDPP accounts for the contributions as if they were contributions to defined contribution plans. The liability for superannuation recognised as at 30 June represents outstanding contributions.

## Office of the Director of Public Prosecutions (Cth)

### Notes to and forming part of the financial statements

#### Note 4.2: Key Management Personnel Remuneration

Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the CDPP, directly or indirectly. The CDPP has determined key management personnel to be the Director of Public Prosecutions, the Commonwealth Solicitor for Public Prosecutions, and the Chief Operating Officer. Key management personnel remuneration is reported in the table below:

|                                                                         | 2026<br>\$'000 | 2025<br>\$'000 |
|-------------------------------------------------------------------------|----------------|----------------|
| <b>Note 4.2A: Key management personnel remuneration</b>                 |                |                |
| Short-term employee benefits                                            | 1,607          | 1,487          |
| Post-employment benefits                                                | 191            | 209            |
| Other long-term employee benefits                                       | 37             | 68             |
| Termination benefits                                                    | -              | 139            |
| <b>Total key management personnel remuneration expenses<sup>1</sup></b> | <b>1,835</b>   | <b>1,903</b>   |

The total number of key management personnel that are included in the above table is 3 (2025: 5) representing the people who individually occupied the key management personnel position during the year (full and part period).

<sup>1</sup> The above key management personnel remuneration excludes the remuneration and other benefits of the Attorney-General. The Attorney-General's remuneration and other benefits are set by the Remuneration Tribunal and are not paid by the CDPP.

#### Note 4.3: Related Party Disclosures

##### Related party relationships:

The CDPP is an Australian Government controlled entity. Related parties to the CDPP are key management personnel, including the Attorney-General and other Australian Government entities.

##### Transactions with related parties:

Given the breadth of Government activities, related parties may transact with the government sector in the same capacity as ordinary citizens. These transactions have not been separately disclosed in this note.

Giving consideration to relationships with related entities, and transactions entered into during the reporting period by the CDPP, it has been determined that there are no related party transactions to be separately disclosed.

## Managing uncertainties

This section analyses how the CDPP manages financial risks with its operating environment

### Note 5.1: Contingent Assets and Liabilities

#### Quantifiable contingencies

As at 30 June 2026, the CDPP had no quantifiable contingent assets or liabilities (2025: nil).

#### Unquantifiable contingencies

As at 30 June 2026, the CDPP had no unquantifiable contingent assets or liabilities (2025: nil).

#### Quantifiable administered contingencies

As at 30 June 2026, the CDPP had no quantifiable contingent assets or liabilities (2025: nil).

#### Unquantifiable administered contingencies

If a matter is unsuccessfully prosecuted by the CDPP, the Courts may order that the CDPP pay certain costs to the defendant. Costs so awarded are met from the CDPP and/or client organisation's annual appropriations.

Costs have been awarded against the CDPP by the Courts on some occasions in past financial years. On this basis, it is anticipated that this may occur on some occasions during the next financial year. However, since awards of costs are made by the Courts, and the CDPP is unable to control or predict the quantum or number of such awards, the CDPP is unable to quantify its potential future liabilities in this regard.

#### **Accounting Policy**

Contingent assets and liabilities are not recognised in the statement of financial position but are reported in the notes. They may arise from uncertainty as to the existence of a liability or asset or represent an asset or liability in respect of which the amount cannot be reliably measured. Contingent assets are disclosed when settlement is probable but not virtually certain and contingent liabilities are disclosed when settlement is greater than remote.

**Office of the Director of Public Prosecutions (Cth)**  
**Notes to and forming part of the financial statements**

**Note 5.2: Financial Instruments**

|                                                               | 2026         | 2025          |
|---------------------------------------------------------------|--------------|---------------|
|                                                               | \$'000       | \$'000        |
| <b><u>Note 5.2A: Categories of financial instruments</u></b>  |              |               |
| <b>Financial assets</b>                                       |              |               |
| <b>Financial assets at amortised cost</b>                     |              |               |
| Cash and cash equivalents                                     | 773          | 1,302         |
| Trade and other receivables                                   | 932          | 10,028        |
| <b>Total financial assets at amortised cost</b>               | <b>1,705</b> | <b>11,330</b> |
| <b>Total financial assets</b>                                 | <b>1,705</b> | <b>11,330</b> |
| <b>Financial liabilities</b>                                  |              |               |
| <b>Financial liabilities measured at amortised cost</b>       |              |               |
| Suppliers payable                                             | 5,269        | 5,381         |
| <b>Total financial liabilities measured at amortised cost</b> | <b>5,269</b> | <b>5,381</b>  |
| <b>Total financial liabilities</b>                            | <b>5,269</b> | <b>5,381</b>  |

There were no gains on financial instruments for the year ended 30 June 2026 (2025: nil).

There were no losses on financial instruments for the year ended 30 June 2026 (2025: nil).

**Accounting Policy**

**Financial assets**

In accordance with AASB 9 *Financial Instruments*, the CDPP measures its financial assets at amortised cost.

Financial assets are recognised when the CDPP becomes a party to the contract and, as a consequence, has a legal right to receive or a legal obligation to pay cash and derecognised when the contractual rights to the cash flows from the financial asset expire or are transferred upon trade date.

**Impairment of financial assets**

Financial assets are assessed for impairment at the end of each reporting period based on expected credit losses, using the general approach which measures the loss allowance based on an amount equal to lifetime expected credit losses where risk has significantly increased, or an amount equal to 12-month expected credit losses if risk has not increased.

A write-off constitutes a derecognition event where the write-off directly reduces the gross carrying amount of the financial asset.

**Financial liabilities**

Supplier payables are recognised at amortised cost. Liabilities are recognised to the extent that the goods or services have been received (and irrespective of having been invoiced). Supplier payables are derecognised on payment.

## Other Information

### Note 6.1: Current/Non-Current Distinction for Assets and Liabilities

|                                                                              | 2026<br>\$'000 | 2025<br>\$'000 |
|------------------------------------------------------------------------------|----------------|----------------|
| <b>Note 6.1A: Current/non-current distinction for assets and liabilities</b> |                |                |
| <b>Assets expected to be recovered in:</b>                                   |                |                |
| <b>No more than 12 months</b>                                                |                |                |
| Cash and cash equivalents                                                    | 773            | 1,302          |
| Trade and other receivables                                                  | 50,036         | 50,142         |
| Prepayments                                                                  | 2,192          | 2,268          |
| <b>Total no more than 12 months</b>                                          | <b>53,001</b>  | <b>53,712</b>  |
| <b>More than 12 months</b>                                                   |                |                |
| Property                                                                     | 40,480         | 49,370         |
| Plant and equipment                                                          | 3,822          | 2,685          |
| Intangibles                                                                  | 397            | 802            |
| <b>Total more than 12 months</b>                                             | <b>44,699</b>  | <b>52,857</b>  |
| <b>Total assets</b>                                                          | <b>97,700</b>  | <b>106,569</b> |
| <b>Liabilities expected to be settled in:</b>                                |                |                |
| <b>No more than 12 months</b>                                                |                |                |
| Suppliers                                                                    | 5,269          | 5,381          |
| Other payables                                                               | 3,419          | 2,288          |
| Leases                                                                       | 7,187          | 7,132          |
| Employee leave provisions                                                    | 7,005          | 6,474          |
| Other provisions                                                             | -              | 1,114          |
| <b>Total no more than 12 months</b>                                          | <b>22,880</b>  | <b>22,389</b>  |
| <b>More than 12 months</b>                                                   |                |                |
| Leases                                                                       | 33,423         | 40,567         |
| Employee leave provisions                                                    | 16,533         | 14,801         |
| Other provisions                                                             | 865            | 859            |
| <b>Total more than 12 months</b>                                             | <b>50,821</b>  | <b>56,227</b>  |
| <b>Total liabilities</b>                                                     | <b>73,701</b>  | <b>78,616</b>  |



# Part 4: Management and accountability

## Corporate governance

The Office of the Director of Public Prosecution's (Cth) (**CDPP**) governance framework comprises planning and assurance processes that provide an effective system for managing risk, performance, fraud and corruption, as well as human and financial resources.

### Governance structure

The governance structure assists the Director of Public Prosecutions (Cth) (**Director**) with the management of the CDPP. It promotes and supports organisational performance whilst satisfying legislative and administrative obligations. The committees and forums that form the governance structure ensure that the Director and the Audit and Risk Committee have oversight of the Office's operations.

In the reporting period, the CDPP established 3 new committees to support the Executive Committee:

- Information Governance Committee
- Integrity and Security Committee
- Project Board.

The roles and responsibilities of the CDPP's governance forums are outlined in Table 11. The CDPP will undertake a review of its governance structure in 2026–27 to ensure it continues to support the CDPP in achieving its purpose and priorities.

**Table 11: CDPP Governance forums**

| Governance forum |                                             | Roles and responsibilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|------------------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Tier 1           | <b>Executive Committee</b>                  | The Executive Committee supports the Director, as Accountable Authority, to govern the Office in accordance with the requirements of s 15 of the <i>Public Governance, Performance and Accountability Act 2013</i> (Cth) ( <b>PGPA Act</b> ). This means ensuring the Office is delivering on its performance, purposes and priorities, while promoting the proper use and management of public resources and the Office's financial sustainability. This also includes overseeing the Office's risk management approach and ensuring appropriate systems of internal control (s 16 of the <i>PGPA Act</i> ). |
|                  | <b>Legal Forum</b>                          | The Legal Forum provides leadership, direction and oversight for the delivery of the Office's legal and prosecutorial work, strategy, policy and guidance. It ensures the duties and accountabilities of the Director and the Deputy Director are discharged in accordance with the <i>Director of Public Prosecutions Act 1983</i> (Cth) ( <b>DPP Act</b> ) and the <i>Prosecution Policy of the Commonwealth</i> (Cth) ( <b>Prosecution Policy</b> ).                                                                                                                                                       |
| Tier 2           | <b>Information Governance Committee</b>     | The Information Governance Committee provides oversight and advice to the Executive Committee on enterprise-wide information and data governance, including artificial intelligence ( <b>AI</b> ), information asset management, data literacy, and records management.                                                                                                                                                                                                                                                                                                                                       |
|                  | <b>Integrity and Security Committee</b>     | The Integrity and Security Committee provides oversight and advice to the Executive Committee on the management of integrity and security activities and risks, and drives the uplift of integrity and security maturity across the Office.                                                                                                                                                                                                                                                                                                                                                                   |
|                  | <b>Project Board</b>                        | The Project Board provides focused oversight to the Executive Committee of the feasibility and achievement of agreed outcomes for major projects across the Office.                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Key staff        | <b>Diversity and Inclusion Network</b>      | The Diversity and Inclusion Network supports the implementation of the Diversity and Inclusion Strategy and plays a key role in strengthening capability, fostering engagement, and supporting a consistent and inclusive workplace culture.                                                                                                                                                                                                                                                                                                                                                                  |
|                  | <b>National Consultative Committee</b>      | The National Consultative Committee facilitates communication and consultation on CDPP employment and workplace relation matters.                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                  | <b>National Health and Safety Committee</b> | The National Health and Safety Committee is the consultative mechanism between management, staff and any other workers on work health and safety matters.                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Independent      | <b>Audit and Risk Committee</b>             | The Audit and Risk Committee provides independent advice to the Director on the appropriateness of the CDPP's financial and performance reporting, risk oversight and management, and systems of internal control.                                                                                                                                                                                                                                                                                                                                                                                            |

## Audit and Risk Committee

The CDPP Audit and Risk Committee plays an important role in supporting the governance of the CDPP, provides independent advice to the Director and assists the Director to discharge her duties and responsibilities under the *PGPA Act*. It also provides oversight of the CDPP's internal audit program and monitors the implementation of internal and external audit recommendations.

The functions of the Audit and Risk Committee are outlined in its charter, which is available on the [CDPP website](#).<sup>42</sup>

Table 12 shows the Audit and Risk Committee members for the year and provides an overview of their qualifications, attendance and annual remuneration.

**Table 12: Audit and Risk Committee membership 2025–26**

| Member name                           | Qualifications, knowledge, skills or experience                                                                                                                                                                                                                                                                                                                       | Number of meetings attended | Total number of meetings held | Total annual remuneration (GST inc.) | Additional information       |
|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------|--------------------------------------|------------------------------|
| Peter Quiggin<br>PSM KC               | Peter is a highly experienced former Commonwealth agency head with very strong skills in leadership, management and corporate governance. As a former First Parliamentary Counsel, Peter has an outstanding understanding of legislation, legislative schemes and systems for developing legislation.                                                                 | 5                           | 5                             | \$20,400                             | Chair/<br>Independent member |
| Karen Williams<br>FCPA GAICD<br>AMIIA | Karen is a former Australian Public Service (APS) senior executive with 18 years' experience across Chief Financial Officer and Chief Operating Officer roles. She brings a wealth of experience as a board member and independent audit committee member where she provides independent advice and promotes effective governance practices that are fit for purpose. | 5                           | 5                             | \$14,960                             | Member                       |

<sup>42</sup> [www.cdpp.gov.au/publications/cdpp-audit-and-risk-committee-charter](http://www.cdpp.gov.au/publications/cdpp-audit-and-risk-committee-charter)

| Member name                     | Qualifications, knowledge, skills or experience                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Number of meetings attended | Total number of meetings held | Total annual remuneration (GST inc.) | Additional information |
|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------|--------------------------------------|------------------------|
| Tim Youngberry<br>FCPA FCA CPFA | Tim is an international consultant specialising in public financial management, and a former APS senior executive. He is a subject matter expert on public financial management with the International Monetary Fund, the Organisation for Economic Co-operation and Development and international aid organisations. Tim's expertise covers accrual accounting and accrual budgeting and the systems needed to support better public financial management. Tim is the chair or a member of other Commonwealth entity audit committees. | 5                           | 5                             | \$14,960                             | Member                 |

## Integrity

As a member of the Integrity Agencies Group, the CDPP maintains an unwavering commitment to integrity by driving the highest standard of ethical behaviour and by acting with accountability and transparency.

During the reporting period, the CDPP strengthened its integrity governance practices by:

- Establishing an Integrity and Security Committee Advisory Group who encourage a pro-integrity culture, promote integrity and security activities and initiatives, identify emerging risks and escalate significant risks or issues requiring governance oversight to the Integrity and Security Committee.
- Implementing a rigorous, transparent conflict of interest policy and electronic declaration process.
- Completing an integrity maturity assessment against the *Commonwealth Integrity Maturity Framework* and commencing work on an Integrity Action Plan.
- Prioritising and supporting participation in integrity and ethics-based training for all staff at all levels.

The CDPP considers available resources while building a sustainable integrity culture, including the *Commonwealth Integrity Strategy*, *Strengthening Integrity in the APS Strategy* and the *Integrity Good Practice Guide*.

## Fraud and corruption control and prevention

The *Fraud and Corruption Control Plan* outlines the CDPP's approach to preventing, detecting, investigating, recording and reporting instances of fraud and corruption. It also aligns with the requirements of the *Commonwealth Fraud and Corruption Control Framework 2024*. The CDPP's governance arrangements ensure it maintains appropriate systems of risk oversight and management, including independent assurance by the Audit and Risk Committee.

During 2025–26, the CDPP undertook targeted fraud and corruption risk assessments, enhanced its fraud and corruption risk profile, refined its controls and continued to embed staff awareness and capability by using targeted communication and promoting fraud and corruption resources.

The CDPP had no reports of fraud and corruption in 2025–26.

## Privacy

To maintain a consistently high standard of personal information management, the CDPP strengthened its privacy governance and provided opportunities to consider new privacy maturity targets. There were no notifiable data breaches identified during the reporting period.

## Risk management

The CDPP maintains a robust approach to risk management, which is guided by its *Risk Management Framework* and underpinned by the requirements of the *Commonwealth Risk Management Policy* and the *PGPA Act*. The CDPP continues to monitor and report on all its risks through quarterly reporting to the Executive Committee and the Audit and Risk Committee.

During 2025–26, the CDPP improved its governance arrangements to ensure the effective management and oversight of emerging key risks themes, including data, information governance, cyber, security and integrity. The newly established Information Governance Committee and Integrity and Security Committee provide assurance to the Executive Committee that these risks are being appropriately managed and monitored, while ensuring risk management is integrated into core business activities and decision making.

The CDPP is committed to developing a positive risk culture where frameworks, tools and artefacts enable staff to build understanding and capability around all aspects of risk management. During the reporting period, the CDPP worked to strengthen its risk reporting capabilities by making meaningful updates to its risk registers and further refining risk artefacts, such as its risk scorecards.

Furthermore, the CDPP's workplace health and safety (**WHS**) risks are managed through the CDPP's WHS Management System, which provides a structured framework to identify, assess, control, monitor and review risks. Governance oversight of WHS risks is supported through regular reporting to the National Health and Safety Committee, Executive Committee and Audit and Risk Committee.

To continue strengthening its positive risk culture, the CDPP will undertake a significant strategic risk review and evaluation of its risk architecture to ensure its risk management approach remains fit for purpose in an ever-changing operational environment.

## Internal audit

Internal audit plays an important role in providing independent and objective assurance over the effectiveness of governance, risk management and control arrangements across the Office. The internal audit focus includes core prosecutorial activities, enterprise-wide governance, and areas of increasing regulatory and public scrutiny. It also supports the CDPP in managing risk, strengthening operational effectiveness and responding to emerging challenges.

The CDPP's Strategic Internal Audit Plan is endorsed by the Audit and Risk Committee and approved by the Director. It details the purpose, direction and approach to delivering internal audit and assurance activities. The 2025–26 audit program provided independent assurance over the CDPP's information management governance, end-to-end recruitment processes and operational safeguards. These are key enablers for maintaining public trust and demonstrating ethical stewardship in an environment of increasing scrutiny. Overall, the internal audit program identified 27 recommendations (including 5 business improvement opportunities) and supported the closure of 16 recommendations.

All internal audit recommendations and subsequent implementation actions are tracked, monitored and reported to the Executive Committee and Audit and Risk Committee on a quarterly basis.

## External scrutiny

During the reporting period:

- There were no judicial decisions or decisions of administrative tribunals that had, or may have, a significant impact on the CDPP's operations.
- There were no reports on the CDPP by the Commonwealth Ombudsman or the Office of the Australian Information Commissioner that had, or may have, a significant impact on the CDPP's operations.
- There were no decisions by the Privacy Commissioner that involved the CDPP or that had, or may have, a significant impact on the CDPP's operations.

## Complaints and feedback

The CDPP aims to provide an effective, ethical, high quality and independent criminal prosecution service. An effective complaint handling service contributes to these aims.

The CDPP maintains a dedicated Feedback and Complaints page on the CDPP website, which provides information about how to provide feedback or a complaint and the complaint handling process. Complaints and feedback are usually received via the email contact details or the dedicated e-form provided on the website. They may also be provided to the CDPP by other means, including directly to CDPP prosecutors and staff.

The CDPP values the feedback and complaints it receives and uses learnings obtained from these submissions to improve its processes and practices.

In 2025–26, the CDPP received 6 submissions that were assessed to be complaints. Investigations were commenced into the following complaints:

- three of the investigations were finalised and the complaints were found to be unsubstantiated
- three of the investigations remained ongoing at the end of the reporting period.

The CDPP also received 42 submissions that were deemed to be non-assessable as complaints for various reasons, including insufficient information to progress.

## Right of Review

The Right of Review process is an important way of ensuring the views of complainants are heard and that complainants are consulted regarding a decision to not lay charges or wholly discontinue a charge or charges where that decision ends all charges relating to a victim.

The [\*Right of Review Policy for Victims of Crime\*](#)<sup>43</sup> sets out:

- the types of decisions that may be reviewed
- who may request a review
- how to seek a review
- the review process, including who will conduct the review and the timeframes involved.

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<sup>43</sup> [www.cdpp.gov.au/sites/default/files/Right%20of%20Review%20Policy%20for%20Victims%20of%20Crime.pdf](http://www.cdpp.gov.au/sites/default/files/Right%20of%20Review%20Policy%20for%20Victims%20of%20Crime.pdf)

The policy was revised in December 2025 removing restrictions on the types of offences for which a review is available.

In 2025–26, the CDPP considered 4 requests to review a decision:

- three decisions remained unchanged
- one review overturned the original decision with a determination that charges should be laid.

This Right of Review process demonstrates the CDPP's commitment to accountability and procedural justice for victims.

## CDDA Scheme

The Scheme for Compensation for Detriment caused by Defective Administration (**CDDA Scheme**) allows government agencies to compensate people who have experienced a detriment because of defective actions and where there is no other legal liability for compensation. Portfolio ministers are responsible for making decisions under the CDDA Scheme. The Attorney-General has authorised the Director to determine CDDA Scheme claims on her behalf.

In 2025–26, the CDPP received one claim under the CDDA Scheme. The claim was resolved by way of compensation paid to the claimant.

## Parliamentary committees

### Legal and Constitutional Affairs Legislation Committee

The CDPP appeared before the Legal and Constitutional Affairs Committee at its Senate Estimates hearings in October 2025, December 2025, February 2026 and May 2026.

On 1 April 2026, the Senate referred the Secrecy Provisions Amendment (Repealing Offences) Bill 2026 (Cth) for inquiry and report. The CDPP provided its submission on 2 June 2026. The committee tabled its report on 19 June 2026 recommending the bill be passed.

### Legal and Constitutional Affairs References Committee

On 27 November 2026, the Senate referred an inquiry into illegal tobacco to the Legal and Constitutional Affairs References Committee for inquiry and report. The CDPP provided its submission on 27 March 2026 and appeared before the Committee on 18 May 2026. The committee is due to report on 13 August 2026.

On 4 February 2026, the Senate referred an inquiry into the MRH90 Taipan Helicopter incident to the Legal and Constitutional Affairs References Committee for inquiry and report. The CDPP provided its submission on 17 March 2026 and appeared before the committee on 19 June 2026. The committee is due to report on 7 September 2026.

### Joint Standing Committee on the National Disability Insurance Scheme

On 25 March 2026, the Joint Standing Committee on the National Disability Insurance Scheme (**NDIS**) agreed to undertake an inquiry into the integrity of the NDIS following a recommendation from the Minister for the NDIS, Senator the Hon Jenny McAllister. The CDPP appeared before the committee on 21 May 2026. The committee tabled its report on 2 July 2026.

## Parliamentary Joint Committee on Intelligence and Security

On 4 March 2026, the Attorney-General, Hon Michelle Rowland MP, wrote to the Parliamentary Joint Committee on Intelligence and Security to refer the Royal Commissions Legislation Amendment (Protections for Providing Information) Bill 2026 (Cth) for urgent inquiry and report. The CDPP submitted its responses to the committee's written questions on 10 March 2026. The committee tabled its report on 12 March 2026.

## Parliamentary Joint Committee on the National Anti-Corruption Commission

On 25 March 2026, the Senate referred the Aspects of the National Anti-Corruption Commission's (**NACC**) performance of its functions for inquiry and report. The CDPP provided its submission on 29 May 2026. The committee is due to report on 26 October 2026.

## Community Affairs Legislation Committee

On 14 May 2026, the Senate referred the NDIS Amendment (Securing the NDIS for Future Generations) Bill 2026 (Cth) for inquiry and report. The CDPP appeared before the Community Affairs Legislation Committee on 10 June 2026. The committee tabled an interim report on 23 June 2026, with the full report due on 14 August 2026.

## Independent National Security Legislation Monitor

On 11 August 2025, Independent National Security Legislation Monitor (**INSLM**) launched an issues paper on the Review of the definition of a 'terrorist act' in section 100.1 of the Criminal Code. The CDPP provided its submission on 28 October 2025 and appeared before the Monitor on 10 March 2026. INSLM's report and recommendations are expected to be provided to the Attorney-General in October 2026.

## Parliamentary Joint Committee on Law Enforcement

On 19 June 2024, the Joint Committee on Law Enforcement initiated an inquiry into the capability of law enforcement to respond to money laundering and financial crime. The inquiry was re-referred by the committee on 31 July 2025. The CDPP appeared before the committee on 18 November 2025.

# Management of human resources

## Managing and developing employees

During the reporting period, the CDPP developed and implemented the *Learning Development and Capability Framework*, providing a strategic foundation to strengthen workforce capability needs and establish clear accountability for learning. Aligned to broader APS requirements, the framework supports a culture of continuous learning, high performance and delivery of strategic outcomes.

## Legal Learning

The CDPP's commitment to responding to legal capability challenges, risks and opportunities presented by the current and future operating environment is captured in the *Legal Capability Strategy 2023–26*. The strategy recognises the importance of building the CDPP's legal capability through on the job learning and specialised training and resources.

## Leadership and Management Capability

The CDPP continued to strengthen leadership and management capability through executive coaching, leadership development programs, APS Academy learning, integrity training, and advanced the *Senior Executive Staff (SES) Performance Framework* with the implementation of Performance Talent Councils. These initiatives enhanced leaders' capability to develop their people, support employee growth and foster safe and high performing workplaces.

## Workplace agreements

The CDPP Enterprise Agreement 2024–27 (**EA**) sets out the remuneration and employment terms and conditions for non-SES employees.

Non-SES prosecutorial employees are also entitled to receive a prosecutor's allowance under a s 24(1) Determination (Determination 2024/04). This allowance is payable until the end of the final pay period in June 2026.

The EA allows for individual flexibility arrangements to be entered into between the CDPP and an employee in respect of remuneration arrangements, superannuation, working hours, leave and allowances.

For SES employees, their salaries and terms and conditions are set out in a s 24(1) Determination (SES Employees Determination 2025/16).

As at 30 June 2026, 484 employees were covered by the EA. Eight of these employees also had an individual flexibility arrangement and 29 SES employees were covered by the SES Employees 24(1) Determination.

The CDPP also offers staff a variety of non-salary benefits including:

- flexible and remote working arrangements
- salary packaging
- learning and development opportunities, including studies assistance
- access to a comprehensive Wellbeing Program including a wellbeing allowance.

The CDPP did not have arrangements for performance pay during 2025–26.

Details on executive remuneration for key management personnel, senior executives and other highly paid staff is available in [Appendix E: Executive remuneration](#).

## **Strategic Commissioning Framework**

The CDPP operates in line with the *APS Strategic Commissioning Framework*. Core work is undertaken in-house and any outsourcing is limited to highly specialised, complex, niche and technical legal work.

# Financial management

## Asset management

The CDPP's major assets are right-of-use leased premises, office fit out, office furniture, computer equipment, purchased software and library holdings, which are subject to an annual stocktake to ensure the accuracy of asset records. The CDPP's asset management policy and practices are designed to protect the interests of the Australian Government.

## Purchasing

The CDPP's approach to procuring goods and services is consistent with and reflects the principles of the [Commonwealth Procurement Rules \(CPRs\)](#).<sup>44</sup>

The CDPP maintains a decentralised procurement model supported by a small central procurement team. This model enables procurement activities to be undertaken independently within business areas while guided by the central procurement team that liaises with business areas to provide approach to market, evaluation, risk management, probity, specification development and contract management advice and assistance.

The CDPP's *Procurement Policy* and practices are informed by the CDPP's Accountable Authority Instructions and supporting guidelines. These have been developed to ensure the CDPP:

- undertakes competitive, non-discriminatory procurement processes
- obtains value for money, encourages competition around actual and potential suppliers
- promotes the use of resources in efficient, economical and ethical manner
- is accountable and transparent during the procurement process.

The 2024–25 procurement review identified opportunities for improvement across various activities. Consequently, the CDPP examined the procurement framework and procurement system throughout the 2025–26 financial year. This culminated in new and updated documentation and processes incorporating November 2025 changes to the CPRs, Department of Finance policy notes and new Australian Government panel arrangements.

## Exempt contracts

Historically, an exemption was applied by the CDPP for the reporting of contracts over \$10,000 relating to the retention of prosecution legal counsel on the basis that it would disclose exempt matters under the *Freedom of Information Act 1982* (Cth) (**FOI Act**). Australian Government Solicitor (**AGS**) advice supported the publication of prosecution legal counsel contracts on AusTender. The CDPP commenced publishing new and variations to existing arrangements from 1 July 2025. The CDPP did not seek exemption for any contract under this provision in the 2025–26 financial year.

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<sup>44</sup> [www.finance.gov.au/government/procurement/commonwealth-procurement-rules](http://www.finance.gov.au/government/procurement/commonwealth-procurement-rules)

## Instances of non-compliance

The CDPP had instances of non-compliance with the CPRs during 2025–26. All areas of non-compliance identified were in relation to:

- reporting contracts entered into, within 42 days (para 7.18)
- reporting of amendments entered into, within 42 days (para 7.19).

These instances of non compliance were predominately due to the change in reporting requirements of the retention of prosecution legal counsel contacts.

## Australian National Audit Office access clauses

No contracts of \$100,000 or more (inclusive of GST) were entered into during 2025–26 that did not provide for the Auditor-General to have access to the contractor's premises where appropriate.

## Reportable consultancy contracts

During 2025–26, 10 new reportable consultancy contracts were entered into involving total actual expenditure of \$705,007 (including GST). In addition, 5 ongoing reportable consultancy contracts were active during the period, involving total actual expenditure of \$426,576 (including GST).

**Table 13: Expenditure on reportable consultancy contracts**

| Reportable consultancy contracts                                  | Number    | Expenditure (GST inc.)         |
|-------------------------------------------------------------------|-----------|--------------------------------|
| New contracts entered into during the reporting period            | 10        | \$705,007                      |
| Ongoing contracts entered into during a previous reporting period | 5         | \$426,576                      |
| <b>Total</b>                                                      | <b>15</b> | <b>\$1,131,582<sup>1</sup></b> |

<sup>1</sup> The sum of rows may not equal the total expenditure due to rounding.

Table 14 shows the organisations that during 2025–26, received both:

- the 5 largest shares of CDPP's total expenditure on reportable consultancy contracts
- at least 5% of CDPP's total expenditure on reportable consultancy contracts.

**Table 14: Organisations receiving a share of reportable consultancy contract expenditure**

| Name of organisation            | ABN            | Expenditure (GST inc.) |
|---------------------------------|----------------|------------------------|
| Gartner Australasia Pty Limited | 69 003 708 601 | \$491,700              |
| Tullius Pty Ltd                 | 30 122 231 681 | \$132,567              |
| Story Matters Agency Pty Ltd    | 34 651 906 133 | \$126,500              |
| Synergy Group Australia Pty Ltd | 65 119 369 827 | \$115,557              |
| Proximity                       | 92 147 937 844 | \$49,842               |

Annual reports contain information about actual expenditure on reportable consultancy contracts. Information on the value of reportable consultancy contracts is available on the [AusTender website](#).<sup>45</sup>

The CDPP engages consultants where it lacks specialist expertise or when independent research, review, opinion or assessment is required. Typically, the CDPP engages consultants to investigate or diagnose issues or problems, provide expert testimony, carry out defined reviews or evaluations, provide independent advice, information, or creative solutions to assist in decision making.

Consultants are engaged after CDPP has considered the nature of the requirement, in-house expertise, availability and cost effectiveness. Decisions to engage a consultant are made in line with the *PGPA Act* and related regulations (including the CPRs, National Legal Directions and relevant internal policies).

## Reportable non-consultancy contracts

During 2025–26, 767 new reportable non-consultancy contracts were entered into involving total actual expenditure of \$13.51 million. In addition, 316 ongoing reportable non-consultancy contracts were active during the period, involving total actual expenditure of \$33.85 million.

**Table 15: Expenditure on reportable non-consultancy contracts**

| Reportable non-consultancy contracts                              | Number       | Expenditure (GST inc.) |
|-------------------------------------------------------------------|--------------|------------------------|
| New contracts entered into during the reporting period            | 767          | \$13,512,688           |
| Ongoing contracts entered into during a previous reporting period | 316          | \$33,847,916           |
| <b>Total</b>                                                      | <b>1,083</b> | <b>\$47,360,604</b>    |

Table 16 shows the organisations that during 2025–26, received both:

- the 5 largest shares of CDPP’s total expenditure on reportable non-consultancy contracts
- at least 5% of CDPP’s total expenditure on reportable non-consultancy contracts.

**Table 16: Organisations receiving a share of reportable non-consultancy contract expenditure**

| Name of organisation          | ABN            | Expenditure (GST inc.) |
|-------------------------------|----------------|------------------------|
| 52 Goulburn Landowner Pty Ltd | 33 232 311 721 | \$4,766,260            |
| Macquarie Telecom Pty Ltd     | 21 082 930 916 | \$2,495,597            |
| GPT Pty Limited               | 88 073 246 009 | \$2,352,320            |
| HP PPS Australia Pty Ltd      | 16 603 480 628 | \$1,897,751            |
| EDT Solutions Pty Ltd         | 52 101 664 260 | \$1,848,000            |

<sup>45</sup> [www.tenders.gov.au](http://www.tenders.gov.au)

Annual reports contain information about actual expenditure on reportable non-consultancy contracts. Information on the value of reportable non-consultancy contracts is available on the [AusTender website](#).<sup>46</sup>

## Small and medium enterprises

The CDPP supports small business participation in the Commonwealth Government procurement market. Small and medium enterprises (**SME**) and small enterprise participation statistics are available on the [Department of Finance's website](#).<sup>47</sup>

The CDPP supports small and medium sized enterprises through its procurement practices by:

- using the Commonwealth Contracting Suite for low-risk procurements under \$200,000
- approaching only SMEs for procurements under \$125,000 through Commonwealth Government panel arrangements
- engaging sole provider prosecutors
- adhering to the Pay-on-Time Policy relating to small business suppliers.

The CDPP recognises the importance of ensuring that small businesses are paid on time. The results of the Survey of Australian Government Payments to Small Business are available on the [Treasury's website](#).<sup>48</sup>

## Significant non-compliance with finance law

There were no significant instances of non-compliance with the finance law reported to the responsible minister in 2025–26.

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<sup>46</sup> [www.tenders.gov.au](http://www.tenders.gov.au)

<sup>47</sup> [www.finance.gov.au](http://www.finance.gov.au)

<sup>48</sup> [treasury.gov.au](http://treasury.gov.au)

## Other mandatory information

### Advertising and market research

Under s 311A of the *Commonwealth Electoral Act 1918* (Cth), the CDPP is required to disclose payments of \$17,300 or more (inclusive of GST) to specific types of organisations. These organisations are advertising agencies, market research organisations, polling organisations, media advertising organisations and direct mail organisations.

During 2025–26, the CDPP did not conduct any advertising campaigns or make any payments to polling organisations, media advertising organisations or direct mail organisations, and did not make any payments of \$17,300 or more (inclusive of GST) to market research organisations.

Further information on advertising is contained in the reports on Australian Government advertising prepared by the Department of Finance. Those reports are available on the [Department of Finance's website](#).<sup>49</sup>

### Disability reporting

*Australia's Disability Strategy 2021–2031* is the overarching framework for inclusive policies, programs and infrastructure that will support people with disability to participate in all areas of Australian life. The strategy sets out where practical changes will be made to improve the lives of people with disability in Australia. It acts to ensure the principles underpinning the United Nations Convention on the Rights of Persons with Disabilities are incorporated into Australia's policies and programs that affect people with disability, their families and carers. All levels of government have committed to deliver more comprehensive and visible reporting under the strategy. A range of reports on progress of the strategy's actions and outcome areas will be published and available on the [Disability Gateway website](#).<sup>50</sup>

Disability reporting is included the Australian Public Service Commission's State (APSC) of the Service reports and the APS Statistical Bulletin. These reports are available on the [APSC website](#).<sup>51</sup>

### Freedom of information

Australian Government agencies subject to the *FOI Act* are required to publish a range of information to the public on a website as part of the Information Publication Scheme. This requirement is set out in Part II of the *FOI Act*.

The CDPP's Information Publication Scheme statement, pursuant to Part II of the *FOI Act*, is available on the [CDPP website](#).<sup>52</sup>

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<sup>49</sup> [www.finance.gov.au/government/advertising](http://www.finance.gov.au/government/advertising)

<sup>50</sup> [www.disabilitygateway.gov.au/ads](http://www.disabilitygateway.gov.au/ads)

<sup>51</sup> [www.apsc.gov.au](http://www.apsc.gov.au)

<sup>52</sup> [www.cdpp.gov.au/freedom-information/information-publication-scheme](http://www.cdpp.gov.au/freedom-information/information-publication-scheme)

## Corrections to the previous annual report

Under s 11(3)(b) of the *DPP Act*, the CDPP is required to include in its annual report, directions or guidelines from the Director:

- given or furnished in the reporting period to parties under s 11(1), or
- in force at the end of the reporting period.

Since the CDPP was established in 1983, only one guideline has been issued under s 11. The Guidelines for '*Civil Disobedience*' Prosecutions was issued in 1985–86, amended in 1987 and was revoked in 2023–24. The guideline is available in the CDPP's [Annual Report 1986–87 at Appendix II](#).<sup>53</sup>

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<sup>53</sup> [www.cdpp.gov.au/publications/annual-report-1986-1987](http://www.cdpp.gov.au/publications/annual-report-1986-1987)



# Part 5: Appendices

## Appendix A: Other legislative requirements

### Director of Public Prosecutions Act 1983

This information is required under s 11(3)(b) of the *Director of Public Prosecutions Act 1983* (Cth) (**DPP Act**).

Under s 11(1) of the *DPP Act*, the Director of Public Prosecutions (**Director**) may, by instrument in writing, give directions or furnish guidelines to the Commissioner of Police of the Australian Federal Police, the Australian Government Solicitor or any person who:

- conducts investigations in relation to offences against the laws of the Commonwealth
- institutes or carries on prosecutions for offences against the laws of the Commonwealth
- with respect to the prosecutions of offences against the laws of the Commonwealth.

The annual report of the Office of the Director of Public Prosecutions (Cth) (**CDPP**) must include a copy of each direction or guideline given within the reporting period or in force at the end of the reporting period.

No directions or guidelines were given, or were in force, in 2025–26.

### Environment Protection and Biodiversity Conservation Act 1999

#### Emissions reporting

The CDPP is committed to the ongoing efficient and effective management of resources and has initiatives in place that contribute to a more sustainable environment.

As part of the *Net Zero in Government Operations (NZGO) Strategy*, and the reporting requirements under s 516A of the *Environment Protection and Biodiversity Conservation Act 1999* (Cth), all Commonwealth entities and Commonwealth companies are required to report on their operational greenhouse gas emissions.<sup>54</sup>

Table 17 and Table 18 present the CDPP's greenhouse gas emissions over the 2025–26 period.

Emissions are calculated in line with the *Australian Public Service (APS) Net Zero Emissions Reporting Framework* provided by the Department of Finance, consistent with the Australian Government approach as part of the *APS Net Zero by 2030 policy*.<sup>55</sup> Results are presented as carbon dioxide equivalent (**CO2-e**) emissions and are based on the best available data at the time of reporting.

Emissions from electricity consumed by electric vehicles have only been reported for electricity directly purchased by the CDPP. The electricity emissions reported in Table 16 are calculated using the location-based approach.

<sup>54</sup> [www.finance.gov.au/government/climate-action-government-operations/aps-net-zero-emissions-2030](https://www.finance.gov.au/government/climate-action-government-operations/aps-net-zero-emissions-2030)

<sup>55</sup> [www.finance.gov.au/government/climate-action-government-operations/commonwealth-emission-reporting/emissions-reporting-framework](https://www.finance.gov.au/government/climate-action-government-operations/commonwealth-emission-reporting/emissions-reporting-framework)

**Table 17: 2025–26 Greenhouse gas emissions inventory – location-based method**

| Emission source                     | Scope 1<br>t CO <sub>2</sub> -e | Scope 2<br>t CO <sub>2</sub> -e | Scope 3<br>t CO <sub>2</sub> -e | Total<br>t CO <sub>2</sub> -e |
|-------------------------------------|---------------------------------|---------------------------------|---------------------------------|-------------------------------|
| Electricity (location-based method) | N/A                             | 296.94                          | 28.36                           | <b>325.30</b>                 |
| Natural gas                         | 0.00                            | N/A                             | 0.00                            | <b>0.00</b>                   |
| Solid waste                         | 9.88                            | N/A                             | 0.00                            | <b>9.88</b>                   |
| Refrigerants <sup>1</sup>           | 0.00                            | N/A                             | N/A                             | <b>0.00</b>                   |
| Fleet and other vehicles            | 3.12                            | N/A                             | 0.80                            | <b>3.92</b>                   |
| Domestic commercial flights         | N/A                             | N/A                             | 243.58                          | <b>243.58</b>                 |
| Domestic hire car                   | N/A                             | N/A                             | 1.38                            | <b>1.38</b>                   |
| Domestic travel accommodation       | N/A                             | N/A                             | 65.91                           | <b>65.91</b>                  |
| Other energy                        | 0.00                            | N/A                             | 0.00                            | <b>0.00</b>                   |
| <b>Total t CO<sub>2</sub>-e</b>     | <b>13.00</b>                    | <b>296.94</b>                   | <b>340.03</b>                   | <b>649.97</b>                 |

**Note:** The table above presents emissions related to electricity usage using the location-based accounting method. CO<sub>2</sub>-e = Carbon dioxide equivalent.

<sup>1</sup> Reporting on refrigerants is being phased in over time as emissions reporting matures and may be an optional source in 2025–26 emissions reporting. Refer to the Emissions Reporting Framework for more details.

Since 2020, 100% of the Australian Capital Territory (**ACT**) electricity comes from renewable energy sources. This has had a direct impact on the carbon emissions associated with the CDPP Canberra office.

Table 18 presents the CDPP's electricity greenhouse gas emissions for 2025–26 applying the market based method. This accounts for activities such as Greenpower, purchased large scale generation certificates (**LGCs**) and/or being located in the ACT.

**Table 18: 2025–26 Electricity greenhouse gas emissions**

| Emissions Source                                       | Scope 2<br>t CO <sub>2</sub> -e | Scope 3<br>t CO <sub>2</sub> -e | Total<br>t CO <sub>2</sub> -e | Electricity kWh   |
|--------------------------------------------------------|---------------------------------|---------------------------------|-------------------------------|-------------------|
| Electricity (Location Based Approach)                  | 296.94                          | 28.36                           | 325.30                        | 468,898.79        |
| Market-based electricity emissions                     | 220.68                          | 29.97                           | 250.65                        | 272,437.51        |
| <b>Total renewable electricity<sup>1</sup></b>         | <b>N/A</b>                      | <b>N/A</b>                      | <b>N/A</b>                    | <b>196,461.29</b> |
| Renewable Power Percentage <sup>2</sup>                | N/A                             | N/A                             | N/A                           | 81,072.60         |
| Jurisdictional Renewable Power Percentage <sup>3</sup> | N/A                             | N/A                             | N/A                           | 49,940.76         |
| GreenPower                                             | N/A                             | N/A                             | N/A                           | 0.00              |
| Large-scale generation certificates                    | N/A                             | N/A                             | N/A                           | 65,447.93         |

**Note:** The table above presents emissions related to electricity usage using both the location-based and the market-based accounting methods. CO<sub>2</sub>-e = carbon dioxide equivalents. Electricity usage is measured in kilowatt hours (**kWh**).

<sup>1</sup> Excludes behind the meter solar other than generation used to create LGCs.

<sup>2</sup> The renewable power percentage (**RPP**) accounts for the portion of electricity used, from the grid, that falls within the Renewable Energy Target (**RET**).

<sup>3</sup> The Australian Capital Territory is currently the only state with a jurisdictional renewable power percentage (**JRPP**).

## Emissions reduction plan

The CDPP is meeting its obligations under the Australian Government's NZGO Strategy, working toward net zero emissions by 2030 in line with the APS Net Zero 2030 target. The [Emissions Reduction Plan \(ERP\)](#) sets out the CDPP's priorities and actions to achieve its target.<sup>56</sup> The CDPP's progress against these priorities and actions spans energy, workforce, ICT and procurement, with a Chief Sustainability Officer overseeing implementation.

A summary of the CDPP's progress includes:

- Where possible, electric power is prioritised and no CDPP properties use natural gas.
- The Melbourne office (181 William St) has carbon neutral status (NABERS/Climate Active) and all CDPP tenancies hold a minimum 4-star NABERS rating.
- EV charging stations are installed in Sydney and Brisbane supporting the use of electric vehicles.
- The 2025–26 laptop replacement project has improved energy efficiency across ICT assets.
- Travel and procurement policies have been aligned with Department of Finance and NZGO guidance.

## Work, Health and Safety Act 2011

The CDPP is committed to the safety and wellbeing of all its employees and other workers. This commitment is informed by adherence to compliance requirements under the *Work Health and Safety Act 2011* (Cth), *Work Health and Safety Regulations 2011* (Cth), and the *Safety, Rehabilitation and Compensation Act 1988* (Cth). The CDPP's Work Health and Safety Management System provides a framework of policies, procedures, and guidelines to help build a safe workplace and to ensure risk of injury and/or illness are effectively assessed and managed.

All hazards and incidents are reported in accordance with the CDPP Work Health Safety Incident and Hazard reporting guidelines. In 2025–26, 76 incident reports were received. Two incidents required notification to Comcare, which determined no further action was required. No additional actions, enforcement measures or improvement notices were issued to the Office during the reporting period.

The CDPP's workers' compensation premium for 2025–26 was 0.29% of payroll costs, compared to the previous year of 0.32%, this remains below the Comcare scheme average of 0.98%. In addition to low premium results, the CDPP maintained a 100% return to work rate, higher than the Commonwealth average of 72.1%. This reflects the CDPP's approach to proactive hazard identification and controls, early intervention and rehabilitation management practices.

The CDPP prioritises employee health and wellbeing through its Wellbeing Program. The program fosters a supportive environment and facilitates health and wellbeing practices. In 2025–26, the program included a renewed focus on mental health, including building employee and manager capabilities on enacting mental health strategies, and on ensuring tools and resources are available to support identified risks in the CDPP's work environment. The program also continued to deliver a range of initiatives to support the health and wellbeing of staff, including the annual influenza vaccination program, promotion of a calendar of wellbeing webinars, educational resources, workstation assessments and engagement of rehabilitation consultants to facilitate workplace adjustments and support employees remain and/or return to work.

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<sup>56</sup> [www.cdpp.gov.au/publications/office-director-public-prosecutions-cth-emissions-reduction-plan-2024](http://www.cdpp.gov.au/publications/office-director-public-prosecutions-cth-emissions-reduction-plan-2024)

The Office continues to see strong engagement with its Employee Assistance Program (**EAP**), which offers free and confidential assistance to all employees and their immediate families, as well as a manager assistance service. All staff are supported by regular proactive wellbeing checks (conducted by psychologists) providing supports aligned to the psychosocial risks associated with the CDPP's work environment. During the reporting period, the CDPP's employee assistance provider conducted over 744 wellbeing checks, delivered over 288 hours of EAP support and 76 hours of tailored support across the Office.

## **Commonwealth Electoral Act 1918**

Section 311A of the *Commonwealth Electoral Act 1918* (Cth) requires annual reporting by each Commonwealth entity on amounts paid by, or on behalf of, the Commonwealth entity for advertising and market research. This requirement is addressed under Advertising and market research.

# Appendix B: Exercise of the Director's statutory functions and powers

## Discontinuance of a prosecution

### Discontinuances in indictable prosecutions

The Director's power to discontinue a prosecution is found in s 9(4) of the *DPP Act* and may be delegated to the Commonwealth Solicitor for Public Prosecutions (**CSPP**), National Practice Leaders (**NPLs**) and Senior Executive Lawyers (**SELS**) who make these decisions in certain circumstances. The resources available for prosecution action are finite and should not be wasted pursuing inappropriate cases.

In 2025–26, 103 indictable prosecutions were discontinued prior to committal which reflects efforts to discontinue charges at the earliest opportunity if the evidence does not meet the prosecution test in accordance with the *Prosecution Policy*.

There is an ongoing duty to consider whether a prosecution should continue throughout the course of a prosecution. An accused may apply or the CDPP may review its own decision to prosecute, often triggered by new evidence or circumstances being revealed which affect the decision to prosecute. A submission made to the Director to discontinue a prosecution is known as a 'no bill' application. Forty-three indictable prosecutions were discontinued following committal for trial or the filing of an Indictment.

### Discontinuances in summary prosecutions

The CDPP also discontinued 95 summary prosecutions on either evidentiary or public interest grounds, and one summary prosecution for other reason.

## Indemnities

The *DPP Act* empowers the Director to give an undertaking to a potential witness in certain circumstances:

- Section 9(6) authorises the Director to undertake to a potential witness in Commonwealth proceedings that any evidence the person may give, and anything derived from that evidence, will not be used in evidence against the person, other than in proceedings for perjury.
- Section 9(6B) empowers the Director to undertake to a person that any evidence he or she may give in proceedings under state or territory law will not be used in evidence against them in a Commonwealth matter.

The *DPP Act* also empowers the Director to indemnify persons from prosecution:

- Section 9(6D) empowers the Director to undertake to a person that he or she will not be prosecuted under Commonwealth law in respect of a specified offence. This kind of undertaking is referred to as an indemnity.

During the reporting period, the Director provided 9 undertakings under s 9(6).

## Ex-officio indictments

Under ss 6(2A)–(2D) of the *DPP Act*, the Director may institute prosecutions on indictment, referred to as *ex-officio* indictments. In certain circumstances, the decision to present an *ex-officio* indictment is delegated to the CSPP, NPLs and SELs.

The powers in ss 6(2A)–(2C) are used in circumstances where an accused consents to a prosecution on indictment without being examined or committed for trial, or where an accused, having been committed on either Commonwealth, state or territory offences, is indicted on different charges from those on which they were committed.

Section 6(2D) of the *DPP Act* provides that, in any other case where the Director considers it appropriate to do so, they may institute a prosecution of a person on indictment for an indictable offence against the laws of the Commonwealth, in respect of which the person has not been examined or committed for trial.

During the reporting period, the Director or a delegate exercised *ex-officio* powers on 58 occasions.

## Consent to conspiracy charges

The Director's consent is required before proceedings for Commonwealth conspiracy offences can commence.

During the reporting period, the Director consented to the commencement of conspiracy charges against 20 defendants in relation to 8 alleged conspiracies.

## Taking matters over and discontinuing – private prosecutions

Section 13 of the *Crimes Act 1914* (Cth) protects the right for any person to bring a private prosecution in a Commonwealth matter. This right is expressly preserved under s 10(2) of the *DPP Act*.

Under s 9(5) of the *DPP Act*, the Director has the power to take over a prosecution for a Commonwealth offence that has been instituted by another person. The Director is empowered to either carry on the prosecution or, if appropriate, to discontinue it.

The Director exercised this power on 2 occasions during the reporting period.

## Appendix C: Prosecution statistics

### Matters dealt with 2025–26

Table 19 and Table 20 provide statistics in relation to matters dealt with as at 30 June 2026. More statistics are available at [www.cdpp.gov.au/statistics](http://www.cdpp.gov.au/statistics).

**Table 19: Referring agencies - defendants dealt with 2025–26**

| Referring agency                                     | Summary | Indictable |
|------------------------------------------------------|---------|------------|
| Australian Border Force                              | 32      | 77         |
| Australian Electoral Commission                      | 3       | 0          |
| Australian Federal Police                            | 317     | 462        |
| Australian Financial Security Authority              | 17      | 2          |
| Australian Fisheries Management Authority            | 268     | 0          |
| Australian Maritime Safety Authority                 | 11      | 0          |
| Australian Securities and Investments Commission     | 8       | 31         |
| Australian Skills Quality Authority                  | 1       | 0          |
| Australian Taxation Office                           | 24      | 33         |
| Civil Aviation Safety Authority                      | 4       | 0          |
| Clean Energy Regulator                               | 0       | 1          |
| Comcare                                              | 10      | 1          |
| Department of Agriculture, Fisheries and Forestry    | 6       | 0          |
| Department of Agriculture, Water and the Environment | 0       | 3          |
| Department of Defence                                | 1       | 0          |
| Department of Education                              | 9       | 0          |
| Department of Education, Skills and Employment       | 0       | 1          |
| Department of Employment and Workplace Relations     | 2       | 0          |
| Department of Foreign Affairs and Trade              | 2       | 1          |
| Department of Health, Disability and Ageing          | 0       | 3          |
| Department of Home Affairs                           | 2       | 0          |
| Department of Immigration and Border Protection      | 1       | 0          |
| Department of Social Services                        | 3       | 0          |
| Director of National Parks                           | 2       | 0          |
| Great Barrier Reef Marine Park Authority             | 2       | 1          |
| National Anti-Corruption Commission                  | 1       | 1          |
| National Disability Insurance Agency                 | 1       | 11         |
| National Environmental Protection Agency             | 4       | 8          |
| National Indigenous Australians Agency               | 1       | 0          |
| Office of the Registrar of Indigenous Corporations   | 23      | 0          |
| Services Australia                                   | 10      | 2          |

| Referring agency                 | Summary      | Indictable   |
|----------------------------------|--------------|--------------|
| Services Australia - Centrelink  | 101          | 27           |
| Services Australia - Medicare    | 21           | 2            |
| Tax Practitioners Board          | 3            | 0            |
| Therapeutic Goods Administration | 1            | 2            |
| Non Commonwealth Agencies        | 161          | 484          |
| <b>Total</b>                     | <b>1,052</b> | <b>1,153</b> |

**Table 20: Legislation under which offences dealt with 2025–26**

| Legislation                                                          | Summary (offences) | Indictable (offences) |
|----------------------------------------------------------------------|--------------------|-----------------------|
| Air Navigation Regulation 2016 (Cth)                                 | 1                  | 0                     |
| Airports (Control of On-Airport Activities) Regulations 1997 (Cth)   | 10                 | 0                     |
| Anti-Money Laundering and Counter Terrorism Financing Act 2006 (Cth) | 9                  | 2                     |
| Australian Federal Police Act 1979 (Cth)                             | 3                  | 0                     |
| Australian Passports Act 2005 (Cth)                                  | 7                  | 1                     |
| Australian Securities and Investments Commission Act 2001 (Cth)      | 0                  | 1                     |
| Aviation Transport Security Act 2004 (Cth)                           | 7                  | 0                     |
| Aviation Transport Security Regulations 2005 (Cth)                   | 32                 | 1                     |
| Bankruptcy Act 1966 (Cth)                                            | 33                 | 16                    |
| Biosecurity Act 2015 (Cth)                                           | 24                 | 0                     |
| Civil Aviation Act 1988 (Cth)                                        | 11                 | 0                     |
| Civil Aviation Regulations 1988 (Cth)                                | 1                  | 0                     |
| Civil Aviation Safety Regulations 1998 (Cth)                         | 48                 | 0                     |
| Common law offence                                                   | 0                  | 1                     |
| Commonwealth Electoral Act 1918 (Cth)                                | 1                  | 0                     |
| Corporations (Aboriginal and Torres Strait Islander) Act 2006 (Cth)  | 119                | 0                     |
| Corporations Act 1989 (Cth)                                          | 1                  | 0                     |
| Corporations Act 2001 (Cth)                                          | 8                  | 73                    |
| Crimes (Aviation) Act 1991 (Cth)                                     | 44                 | 3                     |
| Crimes (Currency) Act 1981 (Cth)                                     | 27                 | 14                    |
| Crimes (Foreign Incursions and Recruitment) Act 1978 (Cth)           | 0                  | 1                     |
| Crimes Act 1914 (Cth)                                                | 19                 | 56                    |
| Criminal Code (Cth)                                                  | 1,777              | 3,776                 |
| Customs Act 1901 (CI) (Cth)                                          | 0                  | 3                     |
| Customs Act 1901 (Cth)                                               | 62                 | 117                   |
| Defence (Special Undertakings) Act 1952 (Cth)                        | 1                  | 0                     |
| Defence Trade Controls Act 2012 (Cth)                                | 0                  | 1                     |

| Legislation                                                                 | Summary (offences) | Indictable (offences) |
|-----------------------------------------------------------------------------|--------------------|-----------------------|
| Environment Protection (Sea Dumping) Act 1981 (Cth)                         | 2                  | 0                     |
| Environment Protection and Biodiversity Conservation Act 1999 (Cth)         | 4                  | 74                    |
| Environment Protection and Biodiversity Conservation Regulations 2000 (Cth) | 2                  | 0                     |
| Excise Act 1901 (Cth)                                                       | 1                  | 0                     |
| Fair Work Act 2009 (Cth)                                                    | 0                  | 9                     |
| Financial Transaction Reports Act 1988 (Cth)                                | 0                  | 20                    |
| Fisheries Management Act 1991 (Cth)                                         | 320                | 0                     |
| Great Barrier Reef Marine Park Act 1975 (Cth)                               | 0                  | 1                     |
| Great Barrier Reef Marine Park Regulations 2019 (Cth)                       | 2                  | 0                     |
| Marine Safety (Domestic Commercial Vessel) National Law Act 2012 (Cth)      | 25                 | 0                     |
| Migration Act 1958 (Cth)                                                    | 76                 | 26                    |
| National Consumer Credit Protection Act 2009 (Cth)                          | 3                  | 0                     |
| National Disability Insurance Scheme Act 2013 (Cth)                         | 0                  | 3                     |
| National Vocational Education and Training Regulator Act 2011 (Cth)         | 2                  | 0                     |
| Navigation Act 2012 (Cth)                                                   | 2                  | 0                     |
| Norfolk Island Legislation                                                  | 17                 | 0                     |
| Passports Act 1938 (Cth)                                                    | 1                  | 5                     |
| Protection of the Sea (Prevention of Pollution from Ships) Act 1983 (Cth)   | 2                  | 0                     |
| Public Health (Tobacco and Other Products) Act 2023 (Cth)                   | 6                  | 0                     |
| Public Order (Protection of Persons and Property) Act 1971 (Cth)            | 28                 | 0                     |
| Radiocommunications Act 1992 (Cth)                                          | 2                  | 0                     |
| Referendum (Machinery Provisions) Act 1984 (Cth)                            | 2                  | 0                     |
| Statutory Declarations Act 1959 (Cth)                                       | 0                  | 3                     |
| Taxation Administration Act 1953 (Cth)                                      | 28                 | 16                    |
| Therapeutic Goods Act 1989 (Cth)                                            | 42                 | 8                     |
| Torres Strait Fisheries Act 1984 (Cth)                                      | 9                  | 0                     |
| Work Health and Safety Act 2011 (Cth)                                       | 16                 | 2                     |
| Non Commonwealth legislation (Total)*                                       | 227                | 634                   |
| <b>Total</b>                                                                | <b>3,064</b>       | <b>4,867</b>          |

While the majority of the CDPP's prosecutions are offences against Commonwealth legislation, they are sometimes accompanied by state and territory offences.

# Prosecution appeals

Director’s appeals against sentence play an important role in providing an effective prosecution service. They contribute to maintaining public confidence in the justice system by seeking review of sentences that reveal error or are considered to be outside the range of applicable sentencing standards.

The *Prosecution Policy* provides that the Director’s right to appeal against sentence should be exercised with appropriate restraint. Factors which may be considered when deciding to appeal include whether:

- the sentence is manifestly inadequate
- the sentence reveals an inconsistency in sentencing standards
- the sentence proceeded based on a material error of law or fact requiring appellate correction
- the sentence is substantially and unnecessarily inconsistent with other relevant sentences
- an appeal to a Court of Appeal will enable the court to lay down some general principles for the governance and guidance of sentencing courts
- an appeal will enable the court to establish and maintain adequate standards of punishment for crime
- an appeal will ensure, so far as the subject matter permits, uniformity in sentencing and/or
- an appeal will enable an appellate court to correct an error of legal principle.

In addition to the above considerations, the CDPP only institutes appeal proceedings when there are reasonable prospects of success.

**Table 21: Prosecution appeals and outcomes**

| Description of appeal                                      | Number of appeals |         | Appeals upheld |         |
|------------------------------------------------------------|-------------------|---------|----------------|---------|
|                                                            | 2024–25           | 2025–26 | 2024–25        | 2025–26 |
| Prosecution sentence appeals in summary prosecutions       | 0                 | 1       | 0              | 1       |
| Prosecution sentence appeal in a prosecution on indictment | 7                 | 4       | 5              | 1       |

In 2025–26, the Director filed 5 appeals against sentence, 2 of which (40%) were upheld.

In 2 of the 3 appeals dismissed, the Courts held that the sentence imposed at first instance were manifestly inadequate, but the Courts exercised their residual discretion not to intervene in the particular circumstances of those appeal.

## Offences proven

**Table 22: Total quantum of drugs proven offences**

| Drug type                                                                                                                | Total drug mixed weight (grams) | Total drugs pure weight (grams) |
|--------------------------------------------------------------------------------------------------------------------------|---------------------------------|---------------------------------|
| COCAINE Cocaine (incl. any leaf of plant/species from which cocaine can be extracted)                                    | 13,137,264.53                   | 5,947,073.10                    |
| METHAMPHETAMINE aka Metamfetamine, Dextromethamphetamine, Methamphetamine                                                | 6,509,623.50                    | 2,890,090.88                    |
| 3,4-METHYLENEDIOXYMETHAMPHETAMINE (MDMA) aka MDMA, Ecstasy                                                               | 507,254.20                      | 477,716.76                      |
| PSEUDOEPHEDRINE aka PSE (PRECURSOR)                                                                                      | 370,298.00                      | 62,371.68                       |
| KETAMINE Ketamine                                                                                                        | 241,974.50                      | 202,094.80                      |
| 2-METHYL-3-(3,4-METHYLENEDIOXYPHENYL)-METHYL GLYCIDATE aka MMDMG (a precursor to MDP2P, used in the manufacture of MDMA) | 149,455.00                      | 147,850.00                      |
| CANNABIS in any form, excluding Cannabis resin or Cannabis fibre                                                         | 56,960.56                       | 22,412.30                       |
| HEROIN Diacetylmorphine                                                                                                  | 47,624.07                       | 30,856.30                       |
| 1,4-BUTANEDIOL 1,4-Butanediol (State (WA))                                                                               | 36,805.70                       | 35,731.30                       |
| 3,4-METHYLENEDIOXYAMPHETAMINE (MDA) aka MDA                                                                              | 20,695.80                       | 3,857.00                        |
| PHENYL-2-PROPANONE Phenyl-2-propanone                                                                                    | 16,657.90                       | 10,661.06                       |
| GAMMABUTYROLACTONE aka GBL                                                                                               | 10,287.40                       | 9,145.79                        |
| GAMMA HYDROXYBUTYRIC ACID aka GHB (State (QLD))                                                                          | 4,000.00                        | — <sup>1</sup>                  |
| EPHEDRINE Ephedrine (PRECURSOR)                                                                                          | 3,217.20                        | 2,631.60                        |
| N-TRIFLUOROACETYL METHAMPHETAMINE aka TFA Methamphetamine                                                                | 519.30                          | 415.80                          |
| OPIUM aka Poppy Tears, Lachryma Papaveris                                                                                | 447.10                          | — <sup>1</sup>                  |
| METHORPHAN excluding dextromethorphan                                                                                    | 9.64                            | 3.30                            |
| ETHYLPHENIDATE Ethylphenidate                                                                                            | 9.64                            | 1.90                            |
| <b>Grand Total</b>                                                                                                       | <b>21,113,104.04</b>            | <b>9,842,913.57</b>             |

<sup>1</sup> Net figure is not available.

**Table 23: Percentage of prosecutions that were wholly discontinued**

| Statistics description                         |               |
|------------------------------------------------|---------------|
| Number of convictions                          | 1,594         |
| Number of acquittals                           | 33            |
| <b>Number of discontinuances</b>               | <b>243</b>    |
| <b>Total (number of adjusted prosecutions)</b> | <b>1,875</b>  |
| <b>Percentage</b>                              | <b>12.99%</b> |

**Table 24: Percentage of indictable prosecutions that were wholly discontinued post committal**

| Statistics description                                    |              |
|-----------------------------------------------------------|--------------|
| Number of discontinuances post committal                  | 784          |
| Total (number of adjusted indictable prosecutions)        | 27           |
| <b>Number of discontinuances post committal</b>           | <b>43</b>    |
| <b>Total (number of adjusted indictable prosecutions)</b> | <b>857</b>   |
| <b>Percentage</b>                                         | <b>5.04%</b> |

**Table 25: Percentage of summary matters that resulted in a successful no case submission (over all adjusted summary prosecutions)**

| Statistics description                                                    |              |
|---------------------------------------------------------------------------|--------------|
| Number of summary convictions                                             | 810          |
| Number of summary acquittals                                              | 6            |
| Number of summary discontinuances                                         | 97           |
| <b>Total (adjusted summary prosecutions)</b>                              | <b>913</b>   |
| <b>Number of matters that resulted in a successful no case submission</b> | <b>1</b>     |
| <b>Percentage</b>                                                         | <b>0.11%</b> |

**Table 26: Percentage of summary matters that resulted in a successful no case submission (over defended summary hearings)**

| Statistics description                                                    |              |
|---------------------------------------------------------------------------|--------------|
| Number of defended summary convictions                                    | 21           |
| Number of defended summary acquittals                                     | 6            |
| <b>Total (defended summary prosecutions)</b>                              | <b>27</b>    |
| <b>Number of matters that resulted in a successful no case submission</b> | <b>1</b>     |
| <b>Percentage</b>                                                         | <b>3.70%</b> |

**Table 27: Percentage of trials that resulted in directed acquittals (over all adjusted indictable prosecutions)**

| Statistics description                                       |              |
|--------------------------------------------------------------|--------------|
| Number of indictable convictions                             | 784          |
| Number of indictable acquittals                              | 27           |
| Number of indictable discontinuances post committal          | 46           |
| <b>Total (adjusted indictable prosecutions)</b>              | <b>857</b>   |
| <b>Number of trials that resulted in directed acquittals</b> | <b>4</b>     |
| <b>Percentage</b>                                            | <b>0.47%</b> |

**Table 28: Percentage of trials that resulted in directed acquittals (over defended indictable matters)**

| Statistics description                                       |              |
|--------------------------------------------------------------|--------------|
| Number of defended indictable convictions                    | 37           |
| Number of defended indictable acquittals                     | 27           |
| <b>Total (adjusted defended indictable prosecutions)</b>     | <b>64</b>    |
| <b>Number of trials that resulted in directed acquittals</b> | <b>4</b>     |
| <b>Percentage</b>                                            | <b>6.25%</b> |

**Table 29: Percentage of defended summary hearings and trials that resulted in a conviction**

| Statistics description                                                | Target | Percentage   | Conviction | Total     |
|-----------------------------------------------------------------------|--------|--------------|------------|-----------|
| Percentage of defended summary hearings that resulted in a conviction | 70%    | <b>77.8%</b> | <b>21</b>  | <b>27</b> |
| Percentage of trials that resulted in a conviction                    | 70%    | <b>57.8%</b> | <b>37</b>  | <b>64</b> |

Table 30: Prosecution and defence appeals

| Statistics description               | Category                   |                                            | Summary | Indictment | Subtotal |
|--------------------------------------|----------------------------|--------------------------------------------|---------|------------|----------|
| Prosecution appeals against sentence | Appeals against sentence   | Upheld                                     | 1       | 1          | 2        |
|                                      |                            | Dismissed                                  | 0       | 3          | 3        |
|                                      | Total                      | Total prosecution appeals against Sentence | 1       | 4          | 5        |
| Defence appeals against conviction   | Appeals against conviction | Upheld                                     | 3       | 9          | 12       |
|                                      |                            | Dismissed                                  | 4       | 17         | 21       |
|                                      | Total                      | Total defence appeals against conviction   | 7       | 26         | 33       |
| Defence appeals against sentence     | Appeals against sentence   | Upheld                                     | 18      | 18         | 36       |
|                                      |                            | Dismissed                                  | 6       | 34         | 40       |
|                                      | Total                      | Total defence appeals against sentence     | 24      | 52         | 76       |

## Appendix D: Performance Measure 2.1 invited survey participants

Invitations to participate in the 2026 Partner Agency Survey, in one or more of the identified cohorts, were sent to the following agencies:

|                                                          |                                                                                                   |
|----------------------------------------------------------|---------------------------------------------------------------------------------------------------|
| Aged Care Quality and Safety Commission                  | Civil Aviation Safety Authority                                                                   |
| Anti-Slavery Commission                                  | Clean Energy Regulator                                                                            |
| Attorney-General's Department                            | Comcare                                                                                           |
| Australian Border Force                                  | Community Corrections Office (Vic)                                                                |
| Australian Competition and Consumer Commission           | Crime & Corruption Commission (QLD)                                                               |
| Australian Criminal Intelligence Commission              | Department of Agriculture, Fisheries and Forestry                                                 |
| Australian Electoral Commission                          | Department of Climate Change, Energy, the Environment and Water                                   |
| Australian Federal Police                                | Department of Corrective Services (WA)                                                            |
| Australian Financial Security Authority                  | Department of Defence                                                                             |
| Australian Fisheries Management Authority                | Department of Education                                                                           |
| Australian Government Solicitor                          | Department of Employment and Workplace Relations                                                  |
| Australian Maritime Safety Authority                     | Department of Foreign Affairs and Trade                                                           |
| Australian Pesticides and Veterinary Medicines Authority | Department of Health, Disability and Ageing                                                       |
| Australian Prudential Regulation Authority               | Department of Home Affairs                                                                        |
| Australian Safeguards and Non-Proliferation Office       | Department of Industry, Science and Resources                                                     |
| Australian Securities and Investments Commission         | Department of Infrastructure, Transport, Regional Development, Communication, Sports and the Arts |
| Australian Security Intelligence Organisation            | Department of Justice and Community Safety (Vic)                                                  |
| Australian Signals Directorate                           | Department of Prime Minister and Cabinet                                                          |
| Australian Skills Quality Authority                      | Department of Social Services                                                                     |
| Australian Taxation Office                               | Department of Veterans' Affairs                                                                   |
| Australian Trade and Investment Commission               |                                                                                                   |
| Australian Transaction Reports and Analysis Centre       |                                                                                                   |

|                                                                                      |                                  |
|--------------------------------------------------------------------------------------|----------------------------------|
| Director of Military Prosecution                                                     | Sports Integrity Australia       |
| Director of National Parks                                                           | Tasmania Police                  |
| Fair Work Ombudsman                                                                  | Tax Practitioners Board          |
| Great Barrier Reef Marine Park Authority                                             | Therapeutic Goods Administration |
| Illicit Tobacco and E-cigarette Commissioner                                         | Victoria Police                  |
| Independent National Security Legislation Monitor                                    | Western Australia Police         |
| Joint Counter Terrorism Team                                                         | WorkSafe ACT                     |
| National Anti-Corruption Commission                                                  |                                  |
| National Disability Insurance Agency                                                 |                                  |
| National Indigenous Australians Agency                                               |                                  |
| National Legal Aid                                                                   |                                  |
| National Measurement Institute                                                       |                                  |
| National Offshore Petroleum Safety and Environmental Management Authority            |                                  |
| NDIS Quality and Safeguards Commission                                               |                                  |
| New South Wales Police                                                               |                                  |
| Northern Territory Police                                                            |                                  |
| Office of the Registrar of Indigenous Corporations                                   |                                  |
| Office of the Special Investigator                                                   |                                  |
| Probation & Parole Service (QLD)                                                     |                                  |
| Queensland Police Service                                                            |                                  |
| Services Australia (including sub-categories Centrelink, Child Support and Medicare) |                                  |
| South Australia Police                                                               |                                  |

## Appendix E: Executive remuneration

The following tables are prepared on an accrual accounting basis. Benefits expenses in previous financial years (such as leave taken) are excluded from 2025–26 remuneration.

**Table 31: Information about remuneration for key management personnel**

| Name              | Position                                                    | Short-term benefits |         |                                            | Post-employment benefits     | Other long-term benefits |                          | Termination benefits | Total remuneration |
|-------------------|-------------------------------------------------------------|---------------------|---------|--------------------------------------------|------------------------------|--------------------------|--------------------------|----------------------|--------------------|
|                   |                                                             | Base Salary         | Bonuses | Other Benefits and allowances <sup>1</sup> | Superannuation contributions | Long service leave       | Other long-term benefits | Termination benefits |                    |
| Raelene Sharp KC  | Director of Public Prosecutions                             | \$715,384           | \$0     | \$0                                        | \$30,202                     | \$24,587                 | \$0                      | \$0                  | \$770,173          |
| Mark de Crespigny | Commonwealth Solicitor for Public Prosecutions <sup>2</sup> | \$400,511           | \$0     | \$4,362                                    | \$69,991                     | \$4,093                  | \$0                      | \$0                  | \$478,957          |
| Warren Day        | Commonwealth Solicitor for Public Prosecutions              | \$474,775           | \$0     | \$12,059                                   | \$90,812                     | \$7,935                  | \$0                      | \$0                  | \$585,581          |

<sup>1</sup> Other benefits include employee health initiative reimbursements and carparking.

<sup>2</sup> Part year period of service (retired).

**Table 32: Information about remuneration for senior executives**

| Total remuneration bands <sup>1</sup> | Number of senior executives | Short-term benefits |                 |                                                    | Post-employment benefits             | Other long-term benefits   |                                  | Termination benefits         | Total remuneration         |
|---------------------------------------|-----------------------------|---------------------|-----------------|----------------------------------------------------|--------------------------------------|----------------------------|----------------------------------|------------------------------|----------------------------|
|                                       |                             | Average base salary | Average bonuses | Average other benefits and allowances <sup>2</sup> | Average superannuation contributions | Average long service leave | Average other long-term benefits | Average termination benefits | Average total remuneration |
| \$0 - \$220,000                       | 9                           | \$53,353            | \$0             | \$600                                              | \$16,318                             | \$11,065                   | \$0                              | \$11,111                     | <b>\$92,447</b>            |
| \$220,001 - \$245,000                 | 1                           | \$180,866           | \$0             | \$5,841                                            | \$46,563                             | \$1,492                    | \$0                              | \$0                          | <b>\$234,762</b>           |
| \$245,001 - \$270,000                 | 3                           | \$223,496           | \$0             | \$513                                              | \$32,245                             | \$6,767                    | \$0                              | \$0                          | <b>\$263,021</b>           |
| \$270,001 - \$295,000                 | 4                           | \$223,025           | \$0             | \$5,148                                            | \$39,933                             | \$10,100                   | \$0                              | \$0                          | <b>\$278,206</b>           |
| \$295,001 - \$320,000                 | 5                           | \$253,236           | \$0             | \$7,408                                            | \$41,877                             | \$6,716                    | \$0                              | \$0                          | <b>\$309,237</b>           |
| \$320,001 - \$345,000                 | 9                           | \$269,504           | \$0             | \$8,540                                            | \$44,236                             | \$8,515                    | \$0                              | \$0                          | <b>\$330,795</b>           |
| \$370,001 - \$395,000                 | 3                           | \$308,034           | \$0             | \$10,622                                           | \$55,648                             | \$9,559                    | \$0                              | \$0                          | <b>\$383,863</b>           |

<sup>1</sup> Remuneration reported includes part-year periods of service, including acting arrangements of greater than 3 months.

<sup>2</sup> Other benefits include employee health initiative reimbursements, carparking, health and safety representative, and emergency warden allowances.

## Information about remuneration for other highly paid staff

No other staff received remuneration greater than \$265,000 during the 2025–26 financial year.

## Appendix F: Workforce statistics

### All employees

Table 33 to Table 36 provide information on all ongoing and non-ongoing CDPF employees, including inoperative employees. These tables do not include statutory office holders. Table 35 includes 3 Federal Counsel employees, employed under the *DPP Act*.

**Table 33: All ongoing employees 2025–26**

| Location             | Man/Male   |           |            | Woman/Female |           |            | Non-binary |           |          | Prefers not to answer |           |          | Uses a different term |           |          | Total      |
|----------------------|------------|-----------|------------|--------------|-----------|------------|------------|-----------|----------|-----------------------|-----------|----------|-----------------------|-----------|----------|------------|
|                      | Full-time  | Part-time | Total      | Full-time    | Part-time | Total      | Full-time  | Part-time | Total    | Full-time             | Part-time | Total    | Full-time             | Part-time | Total    |            |
| NSW                  | 44         | 0         | 44         | 93           | 11        | 104        | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 148        |
| QLD                  | 21         | 0         | 21         | 39           | 9         | 48         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 69         |
| SA                   | 3          | 0         | 3          | 15           | 5         | 20         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 23         |
| TAS                  | 3          | 0         | 3          | 6            | 2         | 8          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 11         |
| VIC                  | 38         | 1         | 39         | 65           | 10        | 75         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 114        |
| WA                   | 9          | 0         | 9          | 14           | 3         | 17         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 26         |
| ACT                  | 20         | 1         | 21         | 53           | 6         | 59         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 80         |
| NT                   | 1          | 0         | 1          | 5            | 0         | 5          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 6          |
| External territories | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| Overseas             | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| <b>Total</b>         | <b>139</b> | <b>2</b>  | <b>141</b> | <b>290</b>   | <b>46</b> | <b>336</b> | <b>0</b>   | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>477</b> |

**Table 34: All ongoing employees 2024–25**

| Location             | Man/Male   |           |            | Woman/Female |           |            | Non-binary |           |          | Prefers not to answer |           |          | Uses a different term |           |          |            |
|----------------------|------------|-----------|------------|--------------|-----------|------------|------------|-----------|----------|-----------------------|-----------|----------|-----------------------|-----------|----------|------------|
|                      | Full-time  | Part-time | Total      | Full-time    | Part-time | Total      | Full-time  | Part-time | Total    | Full-time             | Part-time | Total    | Full-time             | Part-time | Total    | Total      |
| NSW                  | 45         | 0         | 45         | 71           | 15        | 86         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 131        |
| QLD                  | 21         | 0         | 21         | 40           | 10        | 50         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 71         |
| SA                   | 3          | 0         | 3          | 17           | 4         | 21         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 24         |
| TAS                  | 3          | 0         | 3          | 6            | 2         | 8          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 11         |
| VIC                  | 30         | 0         | 30         | 61           | 4         | 65         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 95         |
| WA                   | 7          | 0         | 7          | 16           | 4         | 20         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 27         |
| ACT                  | 17         | 1         | 18         | 49           | 6         | 55         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 73         |
| NT                   | 2          | 0         | 2          | 4            | 0         | 4          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 6          |
| External territories | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| Overseas             | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| <b>Total</b>         | <b>128</b> | <b>1</b>  | <b>129</b> | <b>264</b>   | <b>45</b> | <b>309</b> | <b>0</b>   | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>438</b> |

**Table 35: All non-ongoing employees 2025–26**

|                      | Man/Male  |           |           | Woman/Female |           |           | Non-binary |           |          | Prefers not to answer |           |          | Uses a different term |           |          |           |
|----------------------|-----------|-----------|-----------|--------------|-----------|-----------|------------|-----------|----------|-----------------------|-----------|----------|-----------------------|-----------|----------|-----------|
| Location             | Full-time | Part-time | Total     | Full-time    | Part-time | Total     | Full-time  | Part-time | Total    | Full-time             | Part-time | Total    | Full-time             | Part-time | Total    | Total     |
| NSW                  | 5         | 0         | 5         | 11           | 1         | 12        | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 17        |
| QLD                  | 1         | 0         | 1         | 5            | 0         | 5         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 6         |
| SA                   | 0         | 0         | 0         | 1            | 0         | 1         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| TAS                  | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| VIC                  | 2         | 0         | 2         | 2            | 1         | 3         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 5         |
| WA                   | 0         | 0         | 0         | 1            | 0         | 1         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| ACT                  | 3         | 1         | 4         | 5            | 0         | 5         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 9         |
| NT                   | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| External territories | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| Overseas             | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| <b>Total</b>         | <b>11</b> | <b>1</b>  | <b>12</b> | <b>25</b>    | <b>2</b>  | <b>27</b> | <b>0</b>   | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>39</b> |

**Table 36: All non-ongoing employees 2024–25**

| Location             | Man/Male  |           |           | Woman/Female |           |           | Non-binary |           |          | Prefers not to answer |           |          | Uses a different term |           |          | Total     |
|----------------------|-----------|-----------|-----------|--------------|-----------|-----------|------------|-----------|----------|-----------------------|-----------|----------|-----------------------|-----------|----------|-----------|
|                      | Full-time | Part-time | Total     | Full-time    | Part-time | Total     | Full-time  | Part-time | Total    | Full-time             | Part-time | Total    | Full-time             | Part-time | Total    |           |
| NSW                  | 4         | 0         | 4         | 12           | 1         | 13        | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 17        |
| QLD                  | 3         | 0         | 3         | 1            | 0         | 1         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 4         |
| SA                   | 0         | 0         | 0         | 1            | 0         | 1         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| TAS                  | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| VIC                  | 3         | 0         | 3         | 3            | 0         | 3         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 6         |
| WA                   | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| ACT                  | 4         | 0         | 4         | 3            | 0         | 3         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 7         |
| NT                   | 0         | 0         | 0         | 1            | 0         | 1         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| External territories | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| Overseas             | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| <b>Total</b>         | <b>14</b> | <b>0</b>  | <b>14</b> | <b>21</b>    | <b>1</b>  | <b>22</b> | <b>0</b>   | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>36</b> |

## APS employees

Table 37 to Table 46 provide information on CDPD APS employees employed under the *Public Service Act 1999* (Cth) (**PS Act**). These tables include inoperative employees but do not include employees employed under the *DPP Act* or statutory office holders.

**Table 37: PS Act ongoing employees 2025–26**

| Classification | Man/Male   |           |            | Woman/Female |           |            | Non-binary |           |          | Prefers not to answer |           |          | Uses a different term |           |          | Total      |
|----------------|------------|-----------|------------|--------------|-----------|------------|------------|-----------|----------|-----------------------|-----------|----------|-----------------------|-----------|----------|------------|
|                | Full-time  | Part-time | Total      | Full-time    | Part-time | Total      | Full-time  | Part-time | Total    | Full-time             | Part-time | Total    | Full-time             | Part-time | Total    |            |
| SES 3          | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| SES 2          | 2          | 0         | 2          | 3            | 0         | 3          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 5          |
| SES 1          | 12         | 0         | 12         | 6            | 2         | 8          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 20         |
| PFP            | 11         | 0         | 11         | 34           | 9         | 43         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 54         |
| EL 2           | 6          | 1         | 7          | 13           | 0         | 13         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 20         |
| SFP            | 30         | 1         | 31         | 73           | 19        | 92         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 123        |
| EL 1           | 17         | 0         | 17         | 24           | 2         | 26         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 43         |
| APS 6          | 10         | 0         | 10         | 20           | 4         | 24         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 34         |
| FP 2           | 31         | 0         | 31         | 61           | 5         | 66         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 97         |
| APS 5          | 9          | 0         | 9          | 19           | 0         | 19         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 28         |
| FP 1           | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| APS 4          | 9          | 0         | 9          | 36           | 5         | 41         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 50         |
| APS 3          | 1          | 0         | 1          | 1            | 0         | 1          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 2          |
| APS 2          | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| APS 1          | 1          | 0         | 1          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1          |
| Other          | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| <b>Total</b>   | <b>139</b> | <b>2</b>  | <b>141</b> | <b>290</b>   | <b>46</b> | <b>336</b> | <b>0</b>   | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>477</b> |

**Table 38: PS Act ongoing employees 2024–25**

| Classification | Man/Male   |           |            | Woman/Female |           |            | Non-binary |           |          | Prefers not to answer |           |          | Uses a different term |           |          | Total      |
|----------------|------------|-----------|------------|--------------|-----------|------------|------------|-----------|----------|-----------------------|-----------|----------|-----------------------|-----------|----------|------------|
|                | Full-time  | Part-time | Total      | Full-time    | Part-time | Total      | Full-time  | Part-time | Total    | Full-time             | Part-time | Total    | Full-time             | Part-time | Total    |            |
| SES 3          | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| SES 2          | 2          | 0         | 2          | 5            | 0         | 5          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 7          |
| SES 1          | 11         | 0         | 11         | 5            | 1         | 6          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 17         |
| PFP            | 9          | 0         | 9          | 32           | 7         | 39         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 48         |
| EL 2           | 4          | 1         | 5          | 8            | 0         | 8          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 13         |
| SFP            | 30         | 0         | 30         | 63           | 22        | 85         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 115        |
| EL 1           | 14         | 0         | 14         | 19           | 2         | 21         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 35         |
| APS 6          | 8          | 0         | 8          | 21           | 3         | 24         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 32         |
| FP 2           | 36         | 0         | 36         | 65           | 5         | 70         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 106        |
| APS 5          | 5          | 0         | 5          | 15           | 0         | 15         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 20         |
| FP 1           | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| APS 4          | 6          | 0         | 6          | 30           | 5         | 35         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 41         |
| APS 3          | 2          | 0         | 2          | 1            | 0         | 1          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 3          |
| APS 2          | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| APS 1          | 1          | 0         | 1          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1          |
| Other          | 0          | 0         | 0          | 0            | 0         | 0          | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0          |
| <b>Total</b>   | <b>128</b> | <b>1</b>  | <b>129</b> | <b>264</b>   | <b>45</b> | <b>309</b> | <b>0</b>   | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>438</b> |

**Table 39: PS Act non-ongoing employees 2025–26**

| Classification | Man/Male  |           |           | Woman/Female |           |           | Non-binary |           |          | Prefers not to answer |           |          | Uses a different term |           |          | Total     |
|----------------|-----------|-----------|-----------|--------------|-----------|-----------|------------|-----------|----------|-----------------------|-----------|----------|-----------------------|-----------|----------|-----------|
|                | Full-time | Part-time | Total     | Full-time    | Part-time | Total     | Full-time  | Part-time | Total    | Full-time             | Part-time | Total    | Full-time             | Part-time | Total    |           |
| SES 3          | 1         | 0         | 1         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| SES 2          | 0         | 0         | 0         | 1            | 0         | 1         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| SES 1          | 1         | 0         | 1         | 0            | 1         | 1         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 2         |
| PFP            | 1         | 0         | 1         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| EL 2           | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| SFP            | 1         | 1         | 2         | 2            | 0         | 2         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 4         |
| EL 1           | 2         | 0         | 2         | 2            | 1         | 3         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 5         |
| APS 6          | 0         | 0         | 0         | 2            | 0         | 2         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 2         |
| FP 2           | 2         | 0         | 2         | 13           | 0         | 13        | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 15        |
| APS 5          | 1         | 0         | 1         | 2            | 0         | 2         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 3         |
| FP 1           | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| APS 4          | 0         | 0         | 0         | 2            | 0         | 2         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 2         |
| APS 3          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| APS 2          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| APS 1          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| Other          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| <b>Total</b>   | <b>9</b>  | <b>1</b>  | <b>10</b> | <b>24</b>    | <b>2</b>  | <b>26</b> | <b>0</b>   | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>36</b> |

Table 40: PS Act non-ongoing employees 2024–25

| Classification | Man/Male  |           |           | Woman/Female |           |           | Non-binary |           |          | Prefers not to answer |           |          | Uses a different term |           |          | Total     |
|----------------|-----------|-----------|-----------|--------------|-----------|-----------|------------|-----------|----------|-----------------------|-----------|----------|-----------------------|-----------|----------|-----------|
|                | Full-time | Part-time | Total     | Full-time    | Part-time | Total     | Full-time  | Part-time | Total    | Full-time             | Part-time | Total    | Full-time             | Part-time | Total    |           |
| SES 3          | 1         | 0         | 1         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| SES 2          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| SES 1          | 1         | 0         | 1         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| PFP            | 1         | 0         | 1         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| EL 2           | 0         | 0         | 0         | 2            | 0         | 2         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 2         |
| SFP            | 2         | 0         | 2         | 3            | 0         | 3         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 5         |
| EL 1           | 1         | 0         | 1         | 2            | 0         | 2         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 3         |
| APS 6          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| FP 2           | 5         | 0         | 5         | 10           | 0         | 10        | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 15        |
| APS 5          | 1         | 0         | 1         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 1         |
| FP 1           | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| APS 4          | 2         | 0         | 2         | 4            | 1         | 5         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 7         |
| APS 3          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| APS 2          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| APS 1          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| Other          | 0         | 0         | 0         | 0            | 0         | 0         | 0          | 0         | 0        | 0                     | 0         | 0        | 0                     | 0         | 0        | 0         |
| <b>Total</b>   | <b>14</b> | <b>0</b>  | <b>14</b> | <b>21</b>    | <b>1</b>  | <b>22</b> | <b>0</b>   | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>0</b>              | <b>0</b>  | <b>0</b> | <b>36</b> |

**Table 41: PS Act employees by full-time and part-time status 2025–26**

| Classification | Ongoing    |           |            | Non-ongoing |           |           | Total      |
|----------------|------------|-----------|------------|-------------|-----------|-----------|------------|
|                | Full-time  | Part-time | Total      | Full-time   | Part-time | Total     |            |
| SES 3          | 0          | 0         | 0          | 1           | 0         | 1         | 1          |
| SES 2          | 5          | 0         | 5          | 1           | 0         | 1         | 6          |
| SES 1          | 18         | 2         | 20         | 1           | 1         | 2         | 22         |
| PFP            | 45         | 9         | 54         | 1           | 0         | 1         | 55         |
| EL 2           | 19         | 1         | 20         | 0           | 0         | 0         | 20         |
| SFP            | 103        | 20        | 123        | 3           | 1         | 4         | 127        |
| EL 1           | 41         | 2         | 43         | 4           | 1         | 5         | 48         |
| APS 6          | 30         | 4         | 34         | 2           | 0         | 2         | 36         |
| FP 2           | 92         | 5         | 97         | 15          | 0         | 15        | 112        |
| APS 5          | 28         | 0         | 28         | 3           | 0         | 3         | 31         |
| FP 1           | 0          | 0         | 0          | 0           | 0         | 0         | 0          |
| APS 4          | 45         | 5         | 50         | 2           | 0         | 2         | 52         |
| APS 3          | 2          | 0         | 2          | 0           | 0         | 0         | 2          |
| APS 2          | 0          | 0         | 0          | 0           | 0         | 0         | 0          |
| APS 1          | 1          | 0         | 1          | 0           | 0         | 0         | 1          |
| Other          | 0          | 0         | 0          | 0           | 0         | 0         | 0          |
| <b>Total</b>   | <b>429</b> | <b>48</b> | <b>477</b> | <b>33</b>   | <b>3</b>  | <b>36</b> | <b>513</b> |

**Table 42: PS Act employees by full-time and part-time status 2024–25**

| Classification | Ongoing    |           |            | Non-ongoing |           |           | Total      |
|----------------|------------|-----------|------------|-------------|-----------|-----------|------------|
|                | Full-time  | Part-time | Total      | Full-time   | Part-time | Total     |            |
| SES 3          | 0          | 0         | 0          | 1           | 0         | 1         | 1          |
| SES 2          | 7          | 0         | 7          | 0           | 0         | 0         | 7          |
| SES 1          | 16         | 1         | 17         | 1           | 0         | 1         | 18         |
| PFP            | 41         | 7         | 48         | 1           | 0         | 1         | 49         |
| EL 2           | 12         | 1         | 13         | 2           | 0         | 2         | 15         |
| SFP            | 93         | 22        | 115        | 5           | 0         | 5         | 120        |
| EL 1           | 33         | 2         | 35         | 3           | 0         | 3         | 38         |
| APS 6          | 29         | 3         | 32         | 0           | 0         | 0         | 32         |
| FP 2           | 101        | 5         | 106        | 15          | 0         | 15        | 121        |
| APS 5          | 20         | 0         | 20         | 1           | 0         | 1         | 21         |
| FP 1           | 0          | 0         | 0          | 0           | 0         | 0         | 0          |
| APS 4          | 36         | 5         | 41         | 6           | 1         | 7         | 48         |
| APS 3          | 3          | 0         | 3          | 0           | 0         | 0         | 3          |
| APS 2          | 0          | 0         | 0          | 0           | 0         | 0         | 0          |
| APS 1          | 1          | 0         | 1          | 0           | 0         | 0         | 1          |
| Other          | 0          | 0         | 0          | 0           | 0         | 0         | 0          |
| <b>Total</b>   | <b>392</b> | <b>46</b> | <b>438</b> | <b>35</b>   | <b>1</b>  | <b>36</b> | <b>474</b> |

**Table 43: PS Act employment type by location 2024–25 and 2025–26**

| Location             | Ongoing    |            | Non-ongoing |           | Total      |            |
|----------------------|------------|------------|-------------|-----------|------------|------------|
|                      | 2024–25    | 2025–26    | 2024–25     | 2025–26   | 2024–25    | 2025–26    |
| NSW                  | 131        | 148        | 17          | 16        | 148        | 164        |
| QLD                  | 71         | 69         | 4           | 6         | 75         | 75         |
| SA                   | 24         | 23         | 1           | 1         | 25         | 24         |
| TAS                  | 11         | 11         | 0           | 0         | 11         | 11         |
| VIC                  | 95         | 114        | 6           | 4         | 101        | 118        |
| WA                   | 27         | 26         | 0           | 1         | 27         | 27         |
| ACT                  | 73         | 80         | 7           | 8         | 80         | 88         |
| NT                   | 6          | 6          | 1           | 0         | 7          | 6          |
| External territories | 0          | 0          | 0           | 0         | 0          | 0          |
| Overseas             | 0          | 0          | 0           | 0         | 0          | 0          |
| <b>Total</b>         | <b>438</b> | <b>477</b> | <b>36</b>   | <b>36</b> | <b>474</b> | <b>513</b> |

**Table 44: PS Act Indigenous employment 2024–25 and 2025–26**

| Employment type | 2024–25  | 2025–26  |
|-----------------|----------|----------|
| Ongoing         | 3        | 3        |
| Non-ongoing     | 0        | 1        |
| <b>Total</b>    | <b>3</b> | <b>4</b> |

**Table 45: PS Act employment salary ranges by classification level (minimum/maximum)**

| Classification               | Minimum salary  | Maximum salary   |
|------------------------------|-----------------|------------------|
| SES 3                        | \$344,120       | \$466,687        |
| SES 2                        | \$268,608       | \$358,281        |
| SES 1                        | \$227,116       | \$293,139        |
| PFP                          | \$195,929       | \$206,020        |
| EL 2                         | \$145,141       | \$201,750        |
| SFP                          | \$148,587       | \$173,412        |
| EL 1                         | \$121,755       | \$152,234        |
| APS 6                        | \$99,734        | \$118,339        |
| FP 2                         | \$104,933       | \$127,800        |
| APS 5                        | \$88,834        | \$111,665        |
| FP 1                         | \$79,125        | \$86,246         |
| APS 4                        | \$79,125        | \$90,091         |
| APS 3                        | \$70,477        | \$76,820         |
| APS 2                        | \$63,044        | \$69,317         |
| APS 1                        | \$57,497        | \$61,160         |
| Other                        | -               | -                |
| <b>Minimum/maximum range</b> | <b>\$57,497</b> | <b>\$466,687</b> |

The salary ranges by classification level are available under an enterprise agreement, s 24(1) determinations, or maintenance of current salaries. Excludes individual flexibility agreements.

**Table 46: PS Act employment arrangements**

| Arrangement title                                                                                                                              | SES | Non-SES | Total                  |
|------------------------------------------------------------------------------------------------------------------------------------------------|-----|---------|------------------------|
| CDPP Enterprise Agreement 2024–27                                                                                                              | -   | 484     | <b>484<sup>1</sup></b> |
| <i>Public Service Act 1999</i> (Cth) (Section 24(1)) - Office of the Director of Public Prosecutions (Cth) SES Employees Determination 2026/08 | 29  | -       | <b>29</b>              |
| Individual flexibility arrangements                                                                                                            | -   | 9       | <b>9</b>               |

<sup>1</sup> Staff on individual flexibility arrangements are included in the enterprise agreement total.

## Appendix G: Entity resource tables

**Table 47: Entity resource statement**

|                                                                                   | Current available<br>appropriation<br>2025–26<br>\$'000<br>(a) | Payments<br>made<br>2025–26<br>\$'000<br>(b) | Balance<br>remaining<br>2025–26<br>\$'000<br>(a)-(b) |
|-----------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------|------------------------------------------------------|
| <b>Departmental</b>                                                               |                                                                |                                              |                                                      |
| <i>Ordinary annual services</i>                                                   |                                                                |                                              |                                                      |
| Annual appropriations – ordinary annual services <sup>1,2,3</sup>                 | 158,649                                                        | 112,660                                      | 45,989                                               |
| Prior year appropriations available - ordinary annual services <sup>4</sup>       | 40,931                                                         | 37,184                                       | 3,747                                                |
| <i>Other services – non operating</i>                                             |                                                                |                                              |                                                      |
| Annual appropriations - other services - non-operating <sup>5</sup>               | 1,700                                                          | -                                            | 1,700                                                |
| Prior year appropriations available – other services – non-operating <sup>4</sup> | 4,377                                                          | -                                            | 4,377                                                |
| <b>Total departmental annual appropriations</b>                                   | <b>205,657</b>                                                 | <b>149,844</b>                               | <b>55,813</b>                                        |
| <b>Administered</b>                                                               |                                                                |                                              |                                                      |
| <i>Ordinary annual services</i>                                                   |                                                                |                                              |                                                      |
| Annual appropriations – ordinary annual services <sup>1</sup>                     | 3,072                                                          | -                                            | 3,072                                                |
| <i>Other services – new administered expenses</i>                                 |                                                                |                                              |                                                      |
| Prior year appropriations available – other services – new administered expenses  | 1,888                                                          | 470                                          | 1,418                                                |
| <b>Total administered annual appropriations</b>                                   | <b>4,960</b>                                                   | <b>470</b>                                   | <b>4,490</b>                                         |
| <b>Total resourcing and payments for the CDPP</b>                                 | <b>210,617</b>                                                 | <b>150,314</b>                               | <b>60,303</b>                                        |

<sup>1</sup> Supply Act (No. 1) 2025–26 and Appropriation Act (No. 1) 2025–26.

<sup>2</sup> Includes s 74 external revenue.

<sup>3</sup> Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services. For accounting purposes, this amount has been designated as a 'contribution by owner'.

<sup>4</sup> Includes amounts subject to s 51 withholdings.

<sup>5</sup> Appropriation Act (No. 4) 2025–26.

Note: Details of CDPP's appropriations are disclosed in Note 3.1 of the financial statements.

**Table 48: Expenses by outcome**

| Outcome 1: Contribution to a fair, safe and just society by delivering an effective, independent prosecution service in accordance with the <i>Prosecution Policy of the Commonwealth</i> | Budget <sup>1</sup><br>2025–26<br>\$'000<br>(a) | Actual<br>Expenses<br>2025–26<br>\$'000<br>(b) | Variation<br>2025–26<br>\$'000<br>(a)-(b) |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|------------------------------------------------|-------------------------------------------|
| <b>Program 1.1: An independent service to prosecute alleged offences against the criminal law of the Commonwealth</b>                                                                     |                                                 |                                                |                                           |
| <b>Administered expenses</b>                                                                                                                                                              |                                                 |                                                |                                           |
| Ordinary annual expenses                                                                                                                                                                  | 3,072                                           | 422                                            | 2,650                                     |
| <b>Administered total</b>                                                                                                                                                                 | <b>3,072</b>                                    | <b>422</b>                                     | <b>2,650</b>                              |
| <b>Departmental expenses</b>                                                                                                                                                              |                                                 |                                                |                                           |
| Departmental appropriation                                                                                                                                                                | 126,430                                         | 129,073                                        | (2,643)                                   |
| Section 74 external revenue <sup>2</sup>                                                                                                                                                  | 11,720                                          | 13,686                                         | (1,966)                                   |
| Expenses not requiring appropriation in the Budget year <sup>3</sup>                                                                                                                      | 4,194                                           | 3,909                                          | 285                                       |
| <b>Departmental total</b>                                                                                                                                                                 | <b>142,344</b>                                  | <b>146,668</b>                                 | <b>(4,324)</b>                            |
| <b>Total expenses for Outcome 1</b>                                                                                                                                                       | <b>145,416</b>                                  | <b>147,090</b>                                 | <b>(1,674)</b>                            |
|                                                                                                                                                                                           | <b>Budget</b>                                   | <b>Actual</b>                                  |                                           |
| Average staffing level (number)                                                                                                                                                           | 526                                             | 478                                            |                                           |

<sup>1</sup> Full-year budget, including any subsequent adjustment made to the 2025–26 Budget.

<sup>2</sup> Estimated expenses incurred in relation to receipts retained under s 74 of the *PGPA Act*.

<sup>3</sup> Expenses not requiring appropriation in the Budget year are made up of depreciation and amortisation expenses, write-down and impairment of non-financial assets, and services received free of charge.



# Aids to access

## Glossary of terms

| Term                                                                 | Definition                                                                                                                                                                                                                                                                                       |
|----------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Brief/brief of evidence                                              | A collection of witness statements, exhibits and other materials given to the CDPP by the police or other investigating agency after it has finished its investigation. We use the material contained in the brief of evidence to decide whether a prosecution should be commenced or continued. |
| Complainant                                                          | Is the alleged victim of the crime being prosecuted. Once a defendant has been found guilty of the offence, the complainant is referred to as the 'victim'.                                                                                                                                      |
| Conviction                                                           | Where there's a finding of guilt by the court against a defendant accused of committing a criminal offence.                                                                                                                                                                                      |
| <i>Criminal Code</i> (Cth)                                           | The <i>Criminal Code</i> (Cth) is contained in the Schedule to the <i>Criminal Code Act 1995</i> (Cth).                                                                                                                                                                                          |
| Defended matter                                                      | A trial on indictment or a hearing or trial in a summary jurisdiction.                                                                                                                                                                                                                           |
| Evidence                                                             | Information provided to the court that is used to prove or disprove a fact in issued in court proceedings.                                                                                                                                                                                       |
| Guilty                                                               | To be legally responsible for a criminal offence.                                                                                                                                                                                                                                                |
| Indictable offence                                                   | A serious criminal offence that is usually heard in a higher court before a judge and jury. Less serious indictable offences and summary offences may be heard in a Magistrates or Local court.                                                                                                  |
| Matter                                                               | A prosecution or a proceeding in a court (a 'case') may be referred to as a 'matter'.                                                                                                                                                                                                            |
| No bill/no further proceedings                                       | Where the decision is made that a case will not proceed further, for example due to insufficient evidence, this may be referred to as a 'no bill'. A prosecution is discontinued when the court is informed of this at a court appearance.                                                       |
| Offender                                                             | A person convicted of a criminal offence. Prior to a guilty finding, the person is referred to as an 'alleged offender', 'the defendant' or 'the accused'.                                                                                                                                       |
| Partner agency                                                       | Any government department or agency the CDPP engages with regarding its functions, including investigative agencies who refer matters to the CDPP for the purposes of a prosecution.                                                                                                             |
| <i>Prima facie</i>                                                   | A legal term meaning there is some available evidence to prove each of the elements of an alleged offence, taking that evidence at its highest.                                                                                                                                                  |
| Proceeding                                                           | A prosecution or other legal action in court.                                                                                                                                                                                                                                                    |
| <i>Prosecution Policy of the Commonwealth/the Prosecution Policy</i> | The <i>Prosecution Policy of the Commonwealth</i> underpins all decisions made by the CDPP throughout the prosecution process and promotes consistency in decision making. It is a public document and applies to all Commonwealth prosecutions.                                                 |

| Term         | Definition                                                                                                                                                                                                                                                                                                                                                                                             |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Recognizance | A recognizance is similar to a good behaviour bond under state/territory sentencing laws. Instead of imposing a term of imprisonment, a court may release an offender on a recognizance on the condition the offender be of good behaviour (i.e. do not commit any further criminal offences), as well as any additional condition the court considers necessary (such as drug and alcohol treatment). |
| Sentence     | A range of penalties available to be imposed on an offender including imprisonment, community service orders, good behaviour bonds, and fines.                                                                                                                                                                                                                                                         |
| Sentencing   | The phase of a trial where a sentence is handed down by the court.                                                                                                                                                                                                                                                                                                                                     |
| Victim       | A person who has suffered harm as a result of an offence or offences.                                                                                                                                                                                                                                                                                                                                  |
| Witness      | Any person who provides answers to a magistrate, judge or jury as part of a trial.                                                                                                                                                                                                                                                                                                                     |

# Acronyms and abbreviations

|                    |                                                                          |
|--------------------|--------------------------------------------------------------------------|
| ABF                | Australian Border Force                                                  |
| ABN                | Australian Business Number                                               |
| ACT                | Australian Capital Territory                                             |
| ADF                | Australian Defence Force                                                 |
| AFP                | Australian Federal Police                                                |
| AGS                | Australian Government Solicitor                                          |
| AI                 | artificial intelligence                                                  |
| ANAO               | Australian National Audit Office                                         |
| APS                | Australian Public Service                                                |
| APSC               | Australian Public Service Commission                                     |
| ATO                | Australian Taxation Office                                               |
| FBT                | fringe benefits tax                                                      |
| CDDA Scheme        | Scheme for Compensation for Detriment caused by Defective Administration |
| CDPP               | Office of the Director of Public Prosecutions (Commonwealth)             |
| CEO                | Chief Executive Officer                                                  |
| Cleanaway          | Cleanaway Operations Pty Ltd                                             |
| CO <sub>2</sub> -e | carbon dioxide equivalent                                                |
| COO                | Chief Operating Officer                                                  |
| CPFA               | Chartered Institute of Public Finance and Accountancy (UK)               |
| CPRs               | Commonwealth Procurement Rules                                           |
| CSPP               | Commonwealth Solicitor for Public Prosecutions                           |
| Cth                | Commonwealth                                                             |
| DCCEEW             | Department of Climate Change, Energy, the Environment and Water          |
| DFAT               | Department of Foreign Affairs and Trade                                  |
| Director           | Director of Public Prosecutions                                          |
| <i>DPP Act</i>     | <i>Director of Public Prosecutions Act 1983 (Cth)</i>                    |
| EA                 | CDPP Enterprise Agreement 2024-27                                        |
| EAP                | Employee assistance program                                              |
| EL                 | Executive Level                                                          |
| EMS                | Evidence Management Solution                                             |

|                |                                                           |
|----------------|-----------------------------------------------------------|
| ERP            | Emissions Reduction Plan                                  |
| ESG            | Enabling Services Group                                   |
| FCA            | Fellow Chartered Accountant                               |
| FCPA           | Fellow Certified Practising Accountant                    |
| <i>FOI Act</i> | <i>Freedom of Information Act 1982</i>                    |
| FP 1           | Federal Prosecutor 1                                      |
| FP 2           | Federal Prosecutor 2                                      |
| FSA            | Fraud and Specialist Agencies                             |
| FVEY           | Five Eyes                                                 |
| GAICD          | Graduate of the Australian Institute of Company Directors |
| GST            | goods and services tax                                    |
| HEBP           | Human Exploitation and Border Protection                  |
| IAP            | International Association of Prosecutors                  |
| ICT            | information and communications technology                 |
| incl.          | including                                                 |
| INSLM          | Independent National Security Legislation Monitor         |
| JDA            | <i>Jury Directions Act 2015</i> (Vic)                     |
| JRPP           | jurisdictional renewable power percentage                 |
| KC             | King's Counsel                                            |
| kWh            | kilowatt hours                                            |
| LCP            | Legal Capability and Performance                          |
| LGC            | large-scale generation certificate                        |
| Metigy         | Metigy Pty Ltd                                            |
| MOU            | Memoranda of Understanding                                |
| N/A            | not applicable                                            |
| NACC           | National Anti-Corruption Commission                       |
| NDIA           | National Disability Insurance Agency                      |
| NDIS           | National Disability Insurance Scheme                      |
| NPL            | National Practice Leader                                  |
| NSW            | New South Wales                                           |
| NZGO           | Net Zero in Government Operations                         |

|                    |                                                                             |
|--------------------|-----------------------------------------------------------------------------|
| OCNS               | Organised Crime and National Security                                       |
| OECD               | Organisation of Economic Co-operation and Development                       |
| Office             | The Director and staff of the Office of the Director of Public Prosecutions |
| PFP                | Principal Federal Prosecutor                                                |
| <i>PGPA Act</i>    | <i>Public Governance, Performance and Accountability Act 2013 (Cth)</i>     |
| PGPA Rule          | Public Governance, Performance and Accountability Rule 2014                 |
| PPD                | Prosecution Policy Declaration                                              |
| PSM                | Public Service Medal                                                        |
| Prosecution Policy | <i>Prosecution Policy of the Commonwealth</i>                               |
| RET                | Renewable Energy Target                                                     |
| RPP                | renewable power percentage                                                  |
| s                  | section                                                                     |
| SC                 | Senior Counsel                                                              |
| SEL                | Senior Executive Lawyer                                                     |
| SES                | Senior Executive Service                                                    |
| SFCC               | Serious Financial and Corporate Crime                                       |
| SFP                | Senior Federal Prosecutor                                                   |
| SME                | Small and medium-sized enterprises                                          |
| ss                 | sections                                                                    |
| VEM                | violence extremist material                                                 |
| WAO                | Witness Assistance Officer                                                  |
| WAS                | Witness Assistance Service                                                  |
| WHS                | work health and safety                                                      |

# List of requirements

| PGPA Rule Reference | Page number                            | Description                                                                                                                                                                                                                                                                                                | Requirement                       |
|---------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| <b>17AD(g)</b>      | <b>Letter of transmittal</b>           |                                                                                                                                                                                                                                                                                                            |                                   |
| 17AI                | v                                      | A copy of the letter of transmittal signed and dated by accountable authority on date final text approved, with statement that the report has been prepared in accordance with section 46 of the Act and any enabling legislation that specifies additional requirements in relation to the annual report. | Mandatory                         |
| <b>17AD(h)</b>      | <b>Aids to access</b>                  |                                                                                                                                                                                                                                                                                                            |                                   |
| 17AJ(a)             | iii–iv                                 | Table of contents (print only).                                                                                                                                                                                                                                                                            | Mandatory                         |
| 17AJ(b)             | 112–118                                | Alphabetical index (print only).                                                                                                                                                                                                                                                                           | Mandatory                         |
| 17AJ(c)             | 103–105                                | Glossary of abbreviations and acronyms.                                                                                                                                                                                                                                                                    | Mandatory                         |
| 17AJ(d)             | 106–111                                | List of requirements.                                                                                                                                                                                                                                                                                      | Mandatory                         |
| 17AJ(e)             | ii                                     | Details of contact officer.                                                                                                                                                                                                                                                                                | Mandatory                         |
| 17AJ(f)             | ii                                     | Entity's website address.                                                                                                                                                                                                                                                                                  | Mandatory                         |
| 17AJ(g)             | ii                                     | Electronic address of report.                                                                                                                                                                                                                                                                              | Mandatory                         |
| <b>17AD(a)</b>      | <b>Review by accountable authority</b> |                                                                                                                                                                                                                                                                                                            |                                   |
| 17AD(a)             | vii–viii                               | A review by the accountable authority of the entity.                                                                                                                                                                                                                                                       | Mandatory                         |
| <b>17AD(b)</b>      | <b>Overview of the entity</b>          |                                                                                                                                                                                                                                                                                                            |                                   |
| 17AE(1)(a)(i)       | 1                                      | A description of the role and functions of the entity.                                                                                                                                                                                                                                                     | Mandatory                         |
| 17AE(1)(a)(ii)      | 3–4                                    | A description of the organisational structure of the entity.                                                                                                                                                                                                                                               | Mandatory                         |
| 17AE(1)(a)(iii)     | 1                                      | A description of the outcomes and programmes administered by the entity.                                                                                                                                                                                                                                   | Mandatory                         |
| 17AE(1)(a)(iv)      | 1                                      | A description of the purposes of the entity as included in corporate plan.                                                                                                                                                                                                                                 | Mandatory                         |
| 17AE(1)(aa)(i)      | 2                                      | Name of the accountable authority or each member of the accountable authority.                                                                                                                                                                                                                             | Mandatory                         |
| 17AE(1)(aa)(ii)     | 2                                      | Position title of the accountable authority or each member of the accountable authority.                                                                                                                                                                                                                   | Mandatory                         |
| 17AE(1)(aa)(iii)    | 2                                      | Period as the accountable authority or member of the accountable authority within the reporting period.                                                                                                                                                                                                    | Mandatory                         |
| 17AE(1)(b)          | N/A                                    | An outline of the structure of the portfolio of the entity.                                                                                                                                                                                                                                                | Portfolio departments - mandatory |
| 17AE(2)             | N/A                                    | Where the outcomes and programs administered by the entity differ from any Portfolio Budget Statement, Portfolio Additional Estimates Statement or other portfolio estimates statement that was prepared for the entity for the period, include details of variation and reasons for change.               | If applicable, mandatory          |

| PGPA Rule Reference           | Page number                             | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Requirement               |
|-------------------------------|-----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| 17AD(c)                       | Report on the performance of the entity |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                           |
| Annual performance statements |                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                           |
| 17AD(c)(i); 16F               | 5–16                                    | Annual performance statement in accordance with paragraph 39(1)(b) of the Act and section 16F of the Rule.                                                                                                                                                                                                                                                                                                                                                                        | Mandatory                 |
| 17AD(c)(ii)                   | Report on financial performance         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                           |
| 17AF(1)(a)                    | 17                                      | A discussion and analysis of the entity's financial performance.                                                                                                                                                                                                                                                                                                                                                                                                                  | Mandatory                 |
| 17AF(1)(b)                    | 98–99                                   | A table summarising the total resources and total payments of the entity.                                                                                                                                                                                                                                                                                                                                                                                                         | Mandatory                 |
| 17AF(2)                       | 17                                      | If there may be significant changes in the financial results during or after the previous or current reporting period, information on those changes, including: the cause of any operating loss of the entity; how the entity has responded to the loss and the actions that have been taken in relation to the loss; and any matter or circumstances that it can reasonably be anticipated will have a significant impact on the entity's future operation or financial results. | If applicable, mandatory. |
| 17AD(d)                       | Management and accountability           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                           |
| Corporate governance          |                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                           |
| 17AG(2)(a)                    | 54–55                                   | Information on compliance with section 10 (fraud systems).                                                                                                                                                                                                                                                                                                                                                                                                                        | Mandatory                 |
| 17AG(2)(b)(i)                 | v                                       | A certification by accountable authority that fraud risk assessments and fraud control plans have been prepared.                                                                                                                                                                                                                                                                                                                                                                  | Mandatory                 |
| 17AG(2)(b)(ii)                | v                                       | A certification by accountable authority that appropriate mechanisms for preventing, detecting incidents of, investigating or otherwise dealing with, and recording or reporting fraud that meet the specific needs of the entity are in place.                                                                                                                                                                                                                                   | Mandatory                 |
| 17AG(2)(b)(iii)               | v                                       | A certification by accountable authority that all reasonable measures have been taken to deal appropriately with fraud relating to the entity.                                                                                                                                                                                                                                                                                                                                    | Mandatory                 |
| 17AG(2)(c)                    | 51–56                                   | An outline of structures and processes in place for the entity to implement principles and objectives of corporate governance.                                                                                                                                                                                                                                                                                                                                                    | Mandatory                 |
| 17AG(2)(d) – (e)              | N/A                                     | A statement of significant issues reported to Minister under paragraph 19(1)(e) of the Act that relates to non-compliance with Finance law and action taken to remedy non-compliance.                                                                                                                                                                                                                                                                                             | If applicable, mandatory  |
| Audit committee               |                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                           |
| 17AG(2A)(a)                   | 53                                      | A direct electronic address of the charter determining the functions of the entity's audit committee.                                                                                                                                                                                                                                                                                                                                                                             | Mandatory                 |
| 17AG(2A)(b)                   | 53–54                                   | The name of each member of the entity's audit committee.                                                                                                                                                                                                                                                                                                                                                                                                                          | Mandatory                 |
| 17AG(2A)(c)                   | 53–54                                   | The qualifications, knowledge, skills or experience of each member of the entity's audit committee.                                                                                                                                                                                                                                                                                                                                                                               | Mandatory                 |
| 17AG(2A)(d)                   | 53–54                                   | Information about the attendance of each member of the entity's audit committee at committee meetings.                                                                                                                                                                                                                                                                                                                                                                            | Mandatory                 |
| 17AG(2A)(e)                   | 53–54                                   | The remuneration of each member of the entity's audit committee.                                                                                                                                                                                                                                                                                                                                                                                                                  | Mandatory                 |

| PGPA Rule Reference                  | Page number | Description                                                                                                                                                                                                                                                                                                                                         | Requirement              |
|--------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b>External scrutiny</b>             |             |                                                                                                                                                                                                                                                                                                                                                     |                          |
| 17AG(3)                              | 57–59       | Information on the most significant developments in external scrutiny and the entity's response to the scrutiny.                                                                                                                                                                                                                                    | Mandatory                |
| 17AG(3)(a)                           | 57          | Information on judicial decisions and decisions of administrative tribunals and by the Australian Information Commissioner that may have a significant effect on the operations of the entity.                                                                                                                                                      | If applicable, mandatory |
| 17AG(3)(b)                           | 57          | Information on any reports on operations of the entity by the Auditor-General (other than report under section 43 of the Act), a Parliamentary Committee, or the Commonwealth Ombudsman.                                                                                                                                                            | If applicable, mandatory |
| 17AG(3)(c)                           | 57          | Information on any capability reviews on the entity that were released during the period.                                                                                                                                                                                                                                                           | If applicable, mandatory |
| <b>Management of Human Resources</b> |             |                                                                                                                                                                                                                                                                                                                                                     |                          |
| 17AG(4)(a)                           | 60          | An assessment of the entity's effectiveness in managing and developing employees to achieve entity objectives.                                                                                                                                                                                                                                      | Mandatory                |
| 17AG(4)(aa)                          | 87–90       | Statistics on the entity's employees on an ongoing and non-ongoing basis, including the following:<br>(a) statistics on full-time employees;<br>(b) statistics on part-time employees;<br>(c) statistics on gender;<br>(d) statistics on staff location.                                                                                            | Mandatory                |
| 17AG(4)(b)                           | 91–97       | Statistics on the entity's APS employees on an ongoing and non ongoing basis; including the following:<br>statistics on staffing classification level;<br>statistics on full-time employees;<br>statistics on part-time employees;<br>statistics on gender;<br>statistics on staff location;<br>statistics on employees who identify as Indigenous. | Mandatory                |
| 17AG(4)(c)                           | 60          | Information on any enterprise agreements, individual flexibility arrangements, Australian workplace agreements, common law contracts and determinations under subsection 24(1) of the <i>Public Service Act 1999</i> .                                                                                                                              | Mandatory                |
| 17AG(4)(c)(i)                        | 60, 97      | Information on the number of SES and non SES employees covered by agreements etc identified in paragraph 17AG(4)(c).                                                                                                                                                                                                                                | Mandatory                |
| 17AG(4)(c)(ii)                       | 97          | The salary ranges available for APS employees by classification level.                                                                                                                                                                                                                                                                              | Mandatory                |
| 17AG(4)(c)(iii)                      | 60          | A description of non salary benefits provided to employees.                                                                                                                                                                                                                                                                                         | Mandatory                |
| 17AG(4)(d)(i)                        | N/A         | Information on the number of employees at each classification level who received performance pay.                                                                                                                                                                                                                                                   | If applicable, mandatory |
| 17AG(4)(d)(ii)                       | N/A         | Information on aggregate amounts of performance pay at each classification level.                                                                                                                                                                                                                                                                   | If applicable, mandatory |

| PGPA Rule Reference                         | Page number | Description                                                                                                                                                                                                                                                                                                                                                                                                           | Requirement              |
|---------------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| 17AG(4)(d)(iii)                             | N/A         | Information on the average amount of performance payment, and range of such payments, at each classification level.                                                                                                                                                                                                                                                                                                   | If applicable, mandatory |
| 17AG(4)(d)(iv)                              | N/A         | Information on aggregate amount of performance payments.                                                                                                                                                                                                                                                                                                                                                              | If applicable, mandatory |
| <b>Assets management</b>                    |             |                                                                                                                                                                                                                                                                                                                                                                                                                       |                          |
| 17AG(5)                                     | N/A         | An assessment of effectiveness of assets management where asset management is a significant part of the entity's activities.                                                                                                                                                                                                                                                                                          | If applicable, mandatory |
| <b>Purchasing</b>                           |             |                                                                                                                                                                                                                                                                                                                                                                                                                       |                          |
| 17AG(6)                                     | 62–63       | An assessment of entity performance against the <i>Commonwealth Procurement Rules</i> .                                                                                                                                                                                                                                                                                                                               | Mandatory                |
| <b>Reportable consultancy contracts</b>     |             |                                                                                                                                                                                                                                                                                                                                                                                                                       |                          |
| 17AG(7)(a)                                  | 63          | A summary statement detailing the number of new reportable consultancy contracts entered into during the period; the total actual expenditure on all such contracts (inclusive of GST); the number of ongoing reportable consultancy contracts that were entered into during a previous reporting period; and the total actual expenditure in the reporting period on those ongoing contracts (inclusive of GST).     | Mandatory                |
| 17AG(7)(b)                                  | 63          | A statement that “ <i>During [reporting period], [specified number] new reportable consultancy contracts were entered into involving total actual expenditure of \$[specified million]. In addition, [specified number] ongoing reportable consultancy contracts were active during the period, involving total actual expenditure of \$[specified million].</i> ”                                                    | Mandatory                |
| 17AG(7)(c)                                  | 64          | A summary of the policies and procedures for selecting and engaging consultants and the main categories of purposes for which consultants were selected and engaged.                                                                                                                                                                                                                                                  | Mandatory                |
| 17AG(7)(d)                                  | 64          | A statement that “ <i>Annual reports contain information about actual expenditure on reportable consultancy contracts. Information on the value of reportable consultancy contracts is available on the AusTender website.</i> ”                                                                                                                                                                                      | Mandatory                |
| <b>Reportable non-consultancy contracts</b> |             |                                                                                                                                                                                                                                                                                                                                                                                                                       |                          |
| 17AG(7A)(a)                                 | 64          | A summary statement detailing the number of new reportable non-consultancy contracts entered into during the period; the total actual expenditure on such contracts (inclusive of GST); the number of ongoing reportable non-consultancy contracts that were entered into during a previous reporting period; and the total actual expenditure in the reporting period on those ongoing contracts (inclusive of GST). | Mandatory                |
| 17AG(7A)(b)                                 | 65          | A statement that “ <i>Annual reports contain information about actual expenditure on reportable non-consultancy contracts. Information on the value of reportable non-consultancy contracts is available on the AusTender website.</i> ”                                                                                                                                                                              | Mandatory                |

| PGPA Rule Reference                                                                                                                                          | Page number | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Requirement              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b>17AD(daa) Additional information about organisations receiving amounts under reportable consultancy contracts or reportable non-consultancy contracts</b> |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                          |
| 17AGA                                                                                                                                                        | 63–65       | Additional information, in accordance with section 17AGA, about organisations receiving amounts under reportable consultancy contracts or reportable non-consultancy contracts.                                                                                                                                                                                                                                                                                    | Mandatory                |
| <b>Australian National Audit Office access clauses</b>                                                                                                       |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                          |
| 17AG(8)                                                                                                                                                      | 63          | If an entity entered into a contract with a value of more than \$100 000 (inclusive of GST) and the contract did not provide the Auditor General with access to the contractor's premises, the report must include the name of the contractor, purpose and value of the contract, and the reason why a clause allowing access was not included in the contract.                                                                                                    | If applicable, mandatory |
| <b>Exempt contracts</b>                                                                                                                                      |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                          |
| 17AG(9)                                                                                                                                                      | 62          | If an entity entered into a contract or there is a standing offer with a value greater than \$10 000 (inclusive of GST) which has been exempted from being published in AusTender because it would disclose exempt matters under the FOI Act, the annual report must include a statement that the contract or standing offer has been exempted, and the value of the contract or standing offer, to the extent that doing so does not disclose the exempt matters. | If applicable, mandatory |
| <b>Small business</b>                                                                                                                                        |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                          |
| 17AG(10)(a)                                                                                                                                                  | 65          | A statement that <i>"[Name of entity] supports small business participation in the Commonwealth Government procurement market. Small and Medium Enterprises (SME) and Small Enterprise participation statistics are available on the Department of Finance's website."</i>                                                                                                                                                                                         | Mandatory                |
| 17AG(10)(b)                                                                                                                                                  | 65          | An outline of the ways in which the procurement practices of the entity support small and medium enterprises.                                                                                                                                                                                                                                                                                                                                                      | Mandatory                |
| 17AG(10)(c)                                                                                                                                                  | N/A         | If the entity is considered by the Department administered by the Finance Minister as material in nature—a statement that <i>"[Name of entity] recognises the importance of ensuring that small businesses are paid on time. The results of the Survey of Australian Government Payments to Small Business are available on the Treasury's website."</i>                                                                                                           | If applicable, mandatory |
| <b>Financial Statements</b>                                                                                                                                  |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                          |
| 17AD(e)                                                                                                                                                      | 20–49       | Inclusion of the annual financial statements in accordance with subsection 43(4) of the Act.                                                                                                                                                                                                                                                                                                                                                                       | Mandatory                |
| <b>Executive Remuneration</b>                                                                                                                                |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                          |
| 17AD(da)                                                                                                                                                     | 85–86       | Information about executive remuneration in accordance with Subdivision C of Division 3A of Part 2-3 of the Rule.                                                                                                                                                                                                                                                                                                                                                  | Mandatory                |

| PGPA Rule Reference                        | Page number | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Requirement              |
|--------------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b>17AD(f) Other Mandatory Information</b> |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                          |
| 17AH(1)(a)(i)                              | N/A         | If the entity conducted advertising campaigns, a statement that <i>"During [reporting period], the [name of entity] conducted the following advertising campaigns: [name of advertising campaigns undertaken]. Further information on those advertising campaigns is available at [address of entity's website] and in the reports on Australian Government advertising prepared by the Department of Finance. Those reports are available on the Department of Finance's website."</i> | If applicable, mandatory |
| 17AH(1)(a)(iii)                            | 66          | If the entity did not conduct advertising campaigns, a statement to that effect.                                                                                                                                                                                                                                                                                                                                                                                                        | If applicable, mandatory |
| 17AH(1)(b)                                 | N/A         | A statement that <i>"Information on grants awarded by [name of entity] during [reporting period] is available at [address of entity's website]."</i>                                                                                                                                                                                                                                                                                                                                    | If applicable, mandatory |
| 17AH(1)(c)                                 | 66          | Outline of mechanisms of disability reporting, including reference to website for further information.                                                                                                                                                                                                                                                                                                                                                                                  | Mandatory                |
| 17AH(1)(d)                                 | 66          | Website reference to where the entity's Information Publication Scheme statement pursuant to Part II of <i>FOI Act</i> can be found.                                                                                                                                                                                                                                                                                                                                                    | Mandatory                |
| 17AH(1)(e)                                 | 67          | Correction of material errors in previous annual report.                                                                                                                                                                                                                                                                                                                                                                                                                                | If applicable, mandatory |
| 17AH(2)                                    | 69–72       | Information required by other legislation.                                                                                                                                                                                                                                                                                                                                                                                                                                              | Mandatory                |

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