

Highlights Report CDPP

CONTENT	
	Page
Exploring your results	2
Employee Engagement: Say, Stay, Strive	3
Leadership	4
Communication and Change	6
Workplace Conditions	7
Inclusion	10
Enabling Innovation	11
Wellbeing Policies and Support	12
Wellbeing	13
Performance	15
Retention	17
Unacceptable Behaviour	19
Demographics	22
Time to Take Action	24
Guide to this Report	25

RESPONSES:
352 of 420
RESPONSE RATE:
84%

EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of ± 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT SCORES AREN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR AN AGENCY. IT IS A MEASURE OF THE EMOTIONAL CONNECTION AND COMMITMENT EMPLOYEES HAVE TO WORKING FOR THE AGENCY.

YOUR EMPLOYEE ENGAGEMENT SCORE		75%		RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
						-1	+3	0	+1
SAY	Overall, I am satisfied with my job	71	16	13	71%	-4	-2	-4	-2
	I am proud to work in my agency	85	10		85%	0	+9 ⬆	+2	+6 ⬆
	I would recommend my agency as a good place to work	63	21	16	63%	-5 ⬇	-5 ⬇	-10 ⬇	-4
	I believe strongly in the purpose and objectives of my agency	92			92%	+1	+9 ⬆	+5 ⬆	+6 ⬆
STAY	I feel a strong personal attachment to my agency	70	19	11	70%	-1	+6 ⬆	-2	+3
	I feel committed to my agency's goals	89	9		89%	0	+8 ⬆	+4	+5 ⬆
STRIVE	I suggest ideas to improve our way of doing things	78	18		78%	-4	-6 ⬇	-9 ⬇	-9 ⬇
	I am happy to go the 'extra mile' at work when required	93			93%	0	+1	0	0
	I work beyond what is required in my job to help my agency achieve its objectives	91	8		91%	+2	+9 ⬆	+7 ⬆	+7 ⬆
	My agency really inspires me to do my best work every day	61	23	17	61%	-3	+4	+1	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges	79	13	8	79%	-3	0	0	+2
My supervisor can deliver difficult advice whilst maintaining relationships	81	13		81%	-2	+2	+3	+3
My supervisor invites a range of views, including those different to their own	81	12		81%	-	+2	+1	+2
My supervisor encourages my team to regularly review and improve our work	79	15		79%	-6⬇️	-1	0	+1
My supervisor is invested in my development	79	12	9	79%	-4	+6⬆️	+6⬆️	+7⬆️
My immediate supervisor encourages me	78	14	8	78%	+1	+3	+2	+3
My supervisor ensures that my workgroup delivers on what we are responsible for	88	9		88%	+1	+1	+1	+2
My supervisor provides me with helpful feedback to improve my performance	75	14	11	75%	-	+1	+2	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My SES manager clearly articulates the direction and priorities for our area	68	20	12	68%	-6⬇️	+1	+2	+2
My SES manager presents convincing arguments and persuades others towards an outcome	66	23	11	66%	-	+5⬆️	+4	+5⬆️
My SES manager promotes cooperation within and between agencies	76	19		76%	-3	+9⬆️	+10⬆️	+9⬆️
My SES manager encourages innovation and creativity	65	23	12	65%	-	0	+2	+2
My SES manager creates an environment that enables us to deliver our best	61	22	17	61%	-	-1	-1	+1
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	75	19		75%	-7⬇️	+2	+1	+2
ALL SES	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
In my agency, the SES work as a team	59	30	11	59%	-7⬇️	+6⬆️	+7⬆️	+10⬆️
In my agency, the SES clearly articulate the direction and priorities for our agency	58	26	17	58%	-12⬇️	-2	-1	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



COMMUNICATION AND CHANGE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My supervisor communicates effectively	84 9	84%	-2	+2	+2	+4
My SES manager communicates effectively	70 18 12	70%	-6⬇️	+1	+1	+2
In my agency, communication between SES and other employees is effective	52 26 22	52%	-12⬇️	+1	+3	+5⬆️
Internal communication within my agency is effective	60 19 21	60%	-1	+2	+1	+5⬆️
When changes occur, the impacts are communicated well within my workgroup	67 19 14	67%	-8⬇️	+1	-1	+1
Staff are consulted about change at work	41 33 26	41%	-6⬇️	-4	-4	-2
Change is managed well in my agency	42 29 30	42%	-6⬇️	-1	+1	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My job gives me opportunities to utilise my skills	93	93%	0	+9↑	+6↑	+7↑
I have a choice in deciding how I do my work	70	70%	-1	+9↑	-3	+1
Where appropriate, I am able to take part in decisions that affect my job	66	66%	-	-2	-6↓	-4
I am clear what my duties and responsibilities are	87	87%	+1	+9↑	+9↑	+9↑
I am satisfied with the recognition I receive for doing a good job	68	68%	-1	+2	-1	+2
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	27	27%	-5↓	-38↓	-36↓	-35↓
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	58	58%	-4	-19↓	-23↓	-19↓
I am satisfied with the stability and security of my job	82	82%	-4	+2	+6↑	+6↑
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	77	77%	-	+2	-4	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel a strong personal attachment to the APS	<div> <div>47</div> <div>35</div> <div>18</div> </div>	47%	-8⬇️	-17⬇️	-10⬇️	-13⬇️
I understand how my role contributes to achieving an outcome for the Australian public	<div> <div>94</div> </div>	94%	0	+4	+3	+4
I believe strongly in the purpose and objectives of the APS	<div> <div>76</div> <div>20</div> </div>	76%	-4	-6⬇️	-4	-5⬇️

KEY

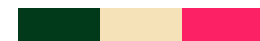


AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

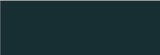




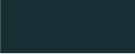









AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
What best describes your current workload?						
Well above capacity – too much work		40%	+9 	+16 	+14 	+11 
Slightly above capacity – lots of work to do		34%	-10 	-7 	-9 	-6 
At capacity – about the right amount of work to do		22%	+1	-6 	-4	-3
Slightly below capacity – available for more work		4%	+1	-2	-1	-1
Well below capacity – not enough work		0%	-1	-1	-1	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

INCLUSION

	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	75	15	10	75%	-3	-4	-6 ⬇	-2
My supervisor actively supports people from diverse backgrounds	76	21		76%	-	-4	-4	-2
I receive the respect I deserve from my colleagues at work	79	16		79%	-7 ⬇	-1	-1	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

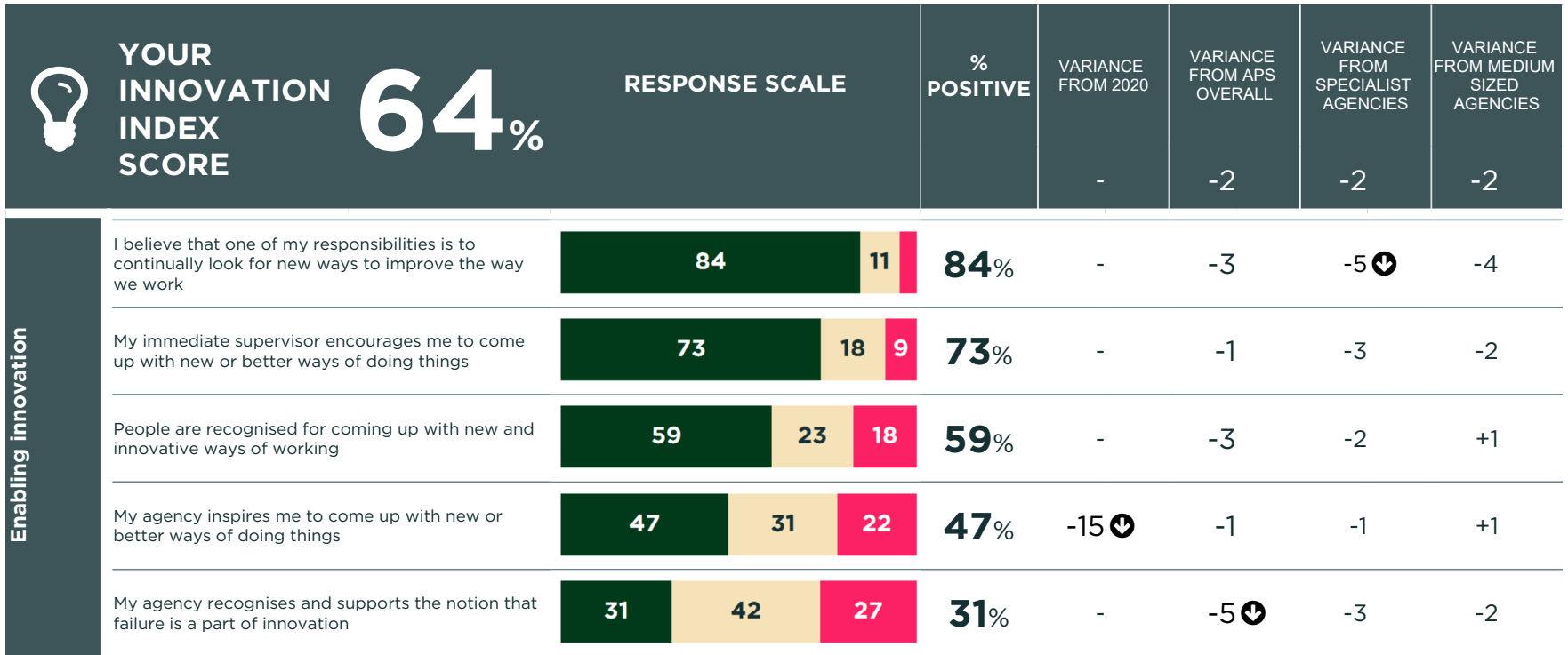


ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

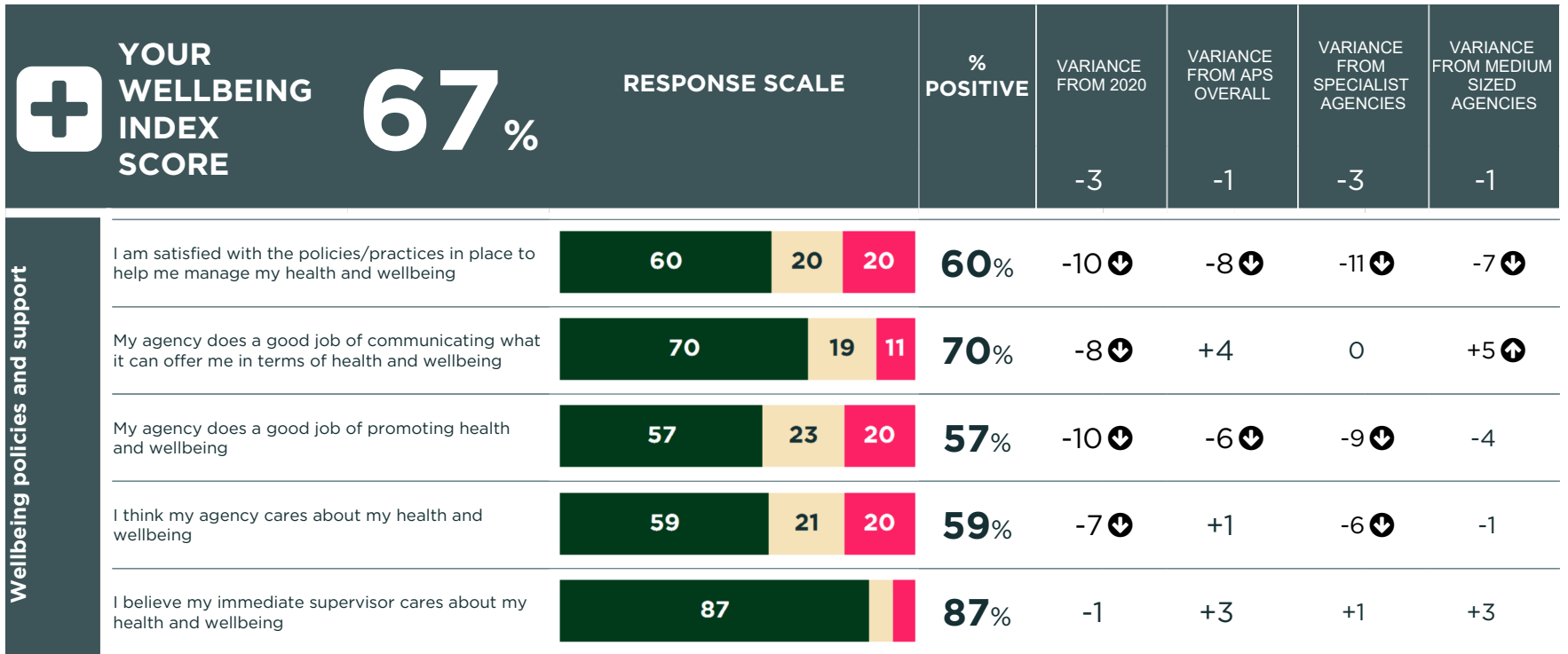


WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.



KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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How often do you find your work stressful?

Always	<div></div>	11%	-	+5	+6	+4
Often	<div></div>	38%	-	+10	+12	+9
Sometimes	<div></div>	37%	-	-11	-13	-10
Rarely	<div></div>	12%	-	-3	-5	-3
Never	<div></div>	1%	-	0	0	0

To what extent is your work emotionally demanding?

To a very large extent	<div></div>	15%	+2	+7	+9	+6
To a large extent	<div></div>	28%	+3	+5	+8	+6
Somewhat	<div></div>	33%	-1	-6	-7	-5
To a small extent	<div></div>	18%	-2	-3	-7	-4
To a very small extent	<div></div>	6%	-2	-2	-4	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR














AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR






WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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I feel burned out by my work

Strongly agree		18%	+5 	+8 	+9 	+7 
Agree		25%	-2	0	+1	+1
Neither agree nor disagree		28%	-6 	-4	-3	-2
Disagree		25%	+4	-3	-5 	-4
Strongly disagree		5%	0	-2	-3	-2

In general, would you say that your health is:

Excellent		10%	-	-2	-3	-2
Very good		39%	-	+4	+3	+3
Good		36%	-	+1	+2	0
Fair		11%	-	-3	-3	-3
Poor		4%	-	0	+1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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In the last month, please rate your workgroup's overall performance:

Excellent	<div></div>	26%	-	-1	-3	-3
Very good	<div></div>	58%	-	+3	+3	+5 ↑
Average	<div></div>	14%	-	-2	0	-1
Below average	<div></div>	2%	-	0	+1	0
Well below average		0%	-	-1	-1	-1

In the last month, please rate your agency's success in meeting its goals and objectives:

Excellent	<div></div>	15%	-	0	-2	+1
Very good	<div></div>	62%	-	+6 ↑	+5 ↑	+7 ↑
Average	<div></div>	19%	-	-5 ↓	-2	-6 ↓
Below average	<div></div>	3%	-	-1	-1	-2
Well below average	<div></div>	2%	-	0	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	85	85%	+1	+4	+1	+3
My workgroup has the tools and resources we need to perform well	62	62%	-5↓	-1	+1	+2
The people in my workgroup use time and resources efficiently	78	78%	-6↓	+1	-2	+1
My workgroup can readily adapt to new priorities and tasks	82	82%	-6↓	-4	-4	-3
The people in my workgroup cooperate to get the job done	89	89%	-3	+2	0	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



RETENTION



EMPLOYEES WHO INDICATED THAT THEY WANTED TO LEAVE THEIR CURRENT POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS WERE ASKED WHAT THEIR PLANS WERE.

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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Which of the following statements best reflects your current thoughts about working in your current position?

I want to leave my position as soon as possible	<div></div>	7%	-	-3	-1	-3
I want to leave my position within the next 12 months	<div></div>	21%	-	-1	0	-1
I want to stay working in my position for the next one to two years	<div></div>	38%	-	+2	-1	-1
I want to stay working in my position for at least the next three years	<div></div>	34%	-	+2	+2	+4

What best describes your plans involved with leaving your current position?

I am planning to retire	<div></div>	6%	-	+1	+1	+1
I am pursuing another position within my agency	<div></div>	19%	-	-23↓	-9↓	-5↓
I am pursuing a position in another agency	<div></div>	36%	-	+11↑	+3	-3
I am pursuing work outside the APS	<div></div>	27%	-	+16↑	+12↑	+12↑
It is the end of my non-ongoing, casual or contracted employment	<div></div>	1%	-	-2	-5↓	-2
Other	<div></div>	11%	-	-2	-1	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RETENTION



EMPLOYEES WHO WANTED TO LEAVE WERE ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE THREE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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What is the primary reason behind your desire to leave your current position? (3 highest responses):

There is a lack of future career opportunities in my agency		18%	-	-	-	-
I can receive a higher salary elsewhere		14%	-	-	-	-
I wish to pursue a promotion opportunity		12%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

DISCRIMINATION

RESPONSE SCALE

%

VARIANCE
FROM 2020

VARIANCE
FROM APS
OVERALL

VARIANCE
FROM
SPECIALIST
AGENCIES

VARIANCE
FROM MEDIUM
SIZED
AGENCIES

During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?

Yes	<div></div>	8%	+1	-3	-1	-1
No	<div></div>	92%	-1	+3	+1	+1

Did this discrimination occur in your current agency?

Yes	<div></div>	85%	+1	-9⬇️	-7⬇️	-7⬇️
No	<div></div>	15%	-1	+9⬆️	+7⬆️	+7⬆️

Basis for the discrimination that you experienced (3 highest responses):

Gender	<div></div>	52%	-	-	-	-
Race	<div></div>	32%	-	-	-	-
Caring responsibilities	<div></div>	32%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER
THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN
COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO PERCEIVED HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF HARASSMENT OR BULLYING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

HARASSMENT AND BULLYING

RESPONSE SCALE

%

VARIANCE FROM 2020

VARIANCE FROM APS OVERALL

VARIANCE FROM SPECIALIST AGENCIES

VARIANCE FROM MEDIUM SIZED AGENCIES

During the last 12 months, have you been subjected to harassment or bullying in your current workplace?

Yes		9%	+2	-2	0	-2
No		85%	-4	+3	0	+2
Not sure		6%	+2	-1	0	0

Types of harassment or bullying experienced (3 highest responses):

Inappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to learning and development)		43%	-	-	-	-
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		37%	-	-	-	-
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		37%	-	-	-	-

Did you report the harassment or bullying?

I reported the behaviour in accordance with my agency's policies and procedures		13%	-	-20 ↓	-17 ↓	-20 ↓
It was reported by someone else		3%	-	-4	-3	-4
I did not report the behaviour		83%	-	+24 ↑	+19 ↑	+24 ↑

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

CORRUPTION

RESPONSE SCALE

%

VARIANCE
FROM 2020

VARIANCE
FROM APS
OVERALL

VARIANCE
FROM
SPECIALIST
AGENCIES

VARIANCE
FROM MEDIUM
SIZED
AGENCIES

Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?

Yes	<div></div>	5%	+4	+1	+2	+2
No	<div></div>	90%	-3	0	0	0
Not sure	<div></div>	2%	-2	-3	-2	-3
Would prefer not to answer	<div></div>	3%	0	+1	+1	+1

Types of corrupt behaviours witnessed (3 highest responses):

Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit	<div></div>	88%	-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest	<div></div>	24%	-	-	-	-
Green-lighting	<div></div>	12%	-	-	-	-

Did you report the potentially corrupt behaviour?

I reported the behaviour in accordance with my agency's policies and procedures	<div></div>	6%	-	-14 ↓	-8 ↓	-12 ↓
It was reported by someone else	<div></div>	6%	-	-10 ↓	-3	-6 ↓
I did not report the behaviour	<div></div>	88%	-	+23 ↑	+12 ↑	+18 ↑

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER
THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN
COMPARATOR

DEMOGRAPHICS

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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How do you describe your gender?

Man or male	<div></div>	28%	0	-9↓	-14↓	-9↓
Woman or female	<div></div>	65%	-1	+6↑	+11↑	+7↑
Non-binary		0%	-	0	-1	0
I use a different term		0%	-	0	0	0
Prefer not to say	<div></div>	7%	+1	+4	+3	+3

Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?

Yes	<div></div>	1%	+1	-2	-1	-2
No	<div></div>	99%	-1	+2	+1	+2

Do you have an ongoing disability?

Yes	<div></div>	6%	+3	-3	-1	-1
No	<div></div>	94%	-3	+3	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Do you have carer responsibilities?						
Yes	<div></div>	34%	+2	-5 ↓	-6 ↓	-6 ↓
No	<div></div>	66%	-2	+5 ↑	+6 ↑	+6 ↑
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes	<div></div>	8%	+2	+1	0	0
No	<div></div>	92%	-2	-1	0	0
In which country were you born?						
Australia	<div></div>	82%	-	+5 ↑	+7 ↑	+5 ↑
Other country	<div></div>	18%	-	-5 ↓	-7 ↓	-5 ↓
Do you speak a language other than English at home?						
No, English only	<div></div>	83%	-	+3	+2	+1
Yes, other	<div></div>	17%	-	-3	-2	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

TIME TO TAKE ACTION



CELEBRATE

What things do we do well?

THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.



INVESTIGATE FURTHER WITH OUR TEAMS

Are there any other opportunities coming out of the results that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?



OPPORTUNITIES

Areas we need to focus on and turn into action plans:

WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?



USE THIS PAGE TO START YOUR LOCAL ACTION PLANS

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

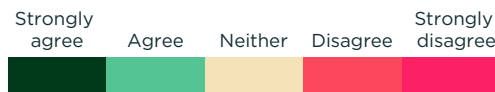
PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



$$\frac{\text{number of respondents who answered the question}}{\text{number of respondents who answered the question}} = \% \text{ POSITIVE}$$

ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.