



## Highlights Report CDPP



CONTENT	
	Page
Exploring your results	2
Employee Engagement: Say, Stay, Strive	3
Leadership	4
Communication and Change	6
Workplace Conditions	7
Inclusion	9
Enabling Innovation	10
Wellbeing Policies and Support	11
Wellbeing	12
Performance	14
Retention	16
Unacceptable Behaviour	18
Demographics	21
Time to Take Action	23
Guide to this Report	24

RESPONSES:
365 of 424

RESPONSE RATE:
86%

# EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



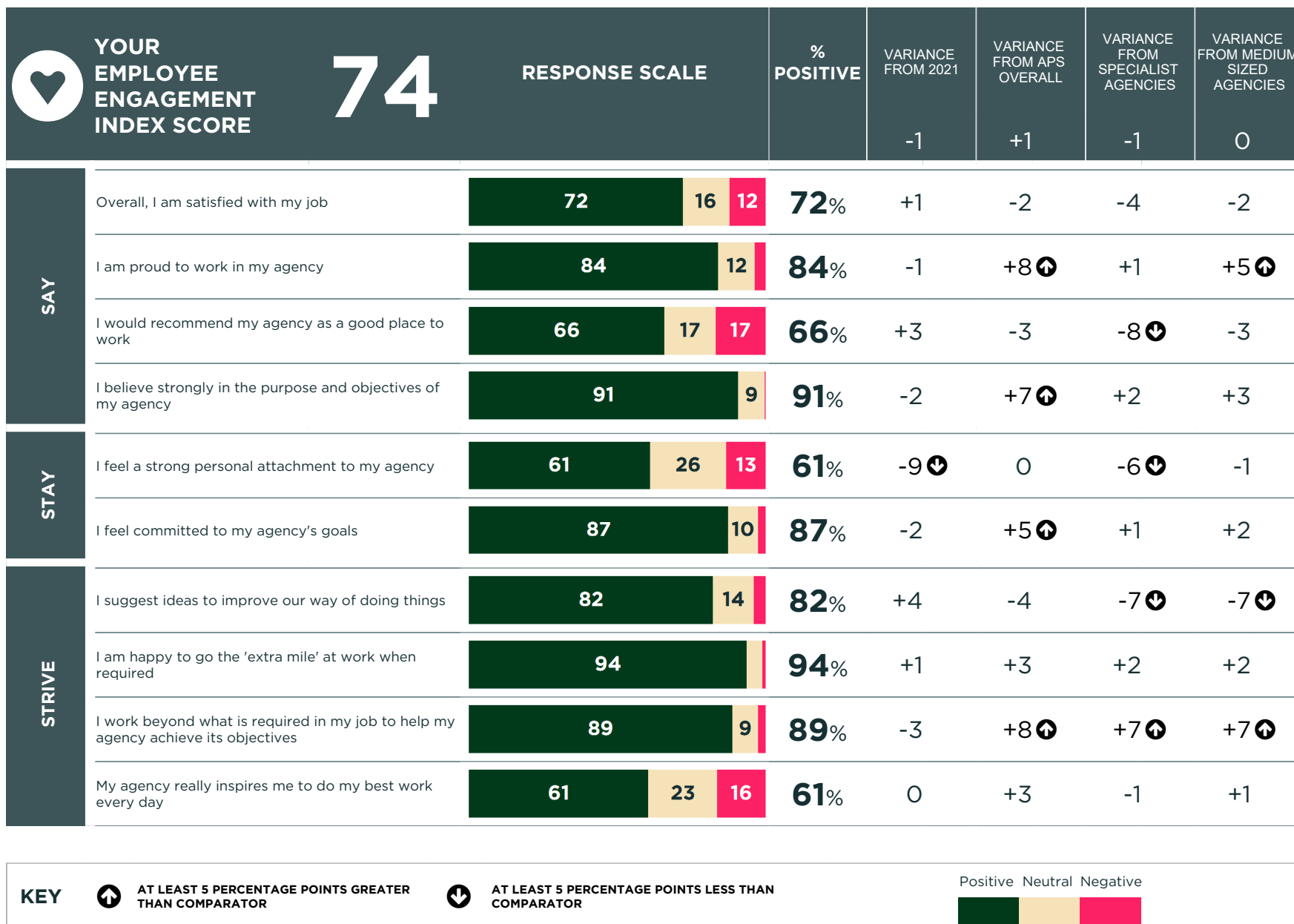
Generally a difference of  $\pm 5$  percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

# EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



## HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT IS MORE THAN SIMPLY JOB SATISFACTION OR COMMITMENT TO AN ORGANISATION. IT IS THE EXTENT TO WHICH EMPLOYEES ARE MOTIVATED, INSPIRED AND ENABLED TO IMPROVE AN ORGANISATION'S OUTCOMES.



# LEADERSHIP - IMMEDIATE SUPERVISOR



## IMMEDIATE SUPERVISOR

THE IMMEDIATE SUPERVISOR SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SUPERVISOR IN LINE WITH THE *APS LEADERSHIP CAPABILITY FRAMEWORK*.

YOUR IMMEDIATE SUPERVISOR INDEX SCORE	77	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
				0	+1	+1	+2

Immediate Supervisor	My supervisor engages with staff on how to respond to future challenges	78	14 8	78%	-1	-1	-1	0
	My supervisor can deliver difficult advice whilst maintaining relationships	85	11	85%	+5 ↑	+7 ↑	+7 ↑	+7 ↑
	My supervisor invites a range of views, including those different to their own	86	9	86%	+5 ↑	+4	+3	+3
	My supervisor encourages my team to regularly review and improve our work	80	15	80%	+1	-2	0	0
	My supervisor is invested in my development	80	13	80%	+1	+4	+5 ↑	+5 ↑
	My supervisor ensures that my workgroup delivers on what we are responsible for	89		89%	+1	+2	+2	+2

### Other similar questions

	My supervisor provides me with helpful feedback to improve my performance	78	13 9	78%	+3	0	+1	+2
	My supervisor actively ensures that everyone can be included in workplace activities	85	11	85%	-	+1	+2	+2

### KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



# LEADERSHIP - SES MANAGER



## SES MANAGER

THE SES MANAGER SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SES MANAGER IN LINE WITH THE *APS LEADERSHIP CAPABILITY FRAMEWORK*.

YOUR SES MANAGER LEADERSHIP INDEX SCORE		73	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
SES Manager	My SES manager clearly articulates the direction and priorities for our area	76	14 9	76%	+9 ↑	+8 ↑	+8 ↑	+7 ↑
	My SES manager presents convincing arguments and persuades others towards an outcome	73	21	73%	+7 ↑	+11 ↑	+8 ↑	+8 ↑
	My SES manager promotes cooperation within and between agencies	82	14	82%	+6 ↑	+15 ↑	+13 ↑	+13 ↑
	My SES manager encourages innovation and creativity	67	22 10	67%	+3	+2	+1	+1
	My SES manager creates an environment that enables us to deliver our best	70	20 10	70%	+9 ↑	+5 ↑	+4	+4
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	81	15	81%	+6 ↑	+8 ↑	+5 ↑	+5 ↑
Other similar questions								
All SES	In my agency, the SES work as a team	63	28 9	63%	+4	+9 ↑	+11 ↑	+12 ↑
	In my agency, the SES clearly articulate the direction and priorities for our agency	65	19 16	65%	+7 ↑	+1	+3	+2
	In my agency, communication between SES and other employees is effective	54	24 22	54%	+2	0	+2	+2
<b>KEY</b> <span>↑ AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR</span> <span>↓ AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR</span> <span>Positive Neutral Negative</span>								

# COMMUNICATION AND CHANGE



## COMMUNICATION

THE COMMUNICATION SCORE MEASURES COMMUNICATION AT THE INDIVIDUAL, GROUP AND AGENCY LEVEL.

## CHANGE

EFFECTIVE COMMUNICATION IS AN IMPORTANT PART OF ANY CHANGE PROCESS. NOTE THESE QUESTIONS DO NOT CONTRIBUTE TO THE ABOVE INDEX SCORE.

YOUR COMMUNICATION INDEX SCORE	69	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
				0	+1	+1	+1

Communication	My supervisor communicates effectively	83	8 9	83%	-1	+2	+2	+3
	My SES manager communicates effectively	75	14 10	75%	+6 ⬆	+6 ⬆	+5 ⬆	+5 ⬆
	Internal communication within my agency is effective	55	22 23	55%	-4	-2	-2	-1

### Other similar questions

Change	When changes occur, the impacts are communicated well within my workgroup	66	17 17	66%	-1	-3	-4	-3
	Staff are consulted about change at work	41	33 26	41%	+1	-8 ⬇	-8 ⬇	-7 ⬇
	Change is managed well in my agency	43	28 29	43%	+1	-1	+1	+1

### KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



# WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My job gives me opportunities to utilise my skills	86	86%	-7⬇️	+7⬆️	+4	+5⬆️
I have a choice in deciding how I do my work	71	71%	+1	+7⬆️	-4	0
Where appropriate, I am able to take part in decisions that affect my job	68	68%	+3	-1	-7⬇️	-4
I am clear what my duties and responsibilities are	87	87%	0	+7⬆️	+5⬆️	+6⬆️
I am satisfied with the recognition I receive for doing a good job	65	65%	-3	-2	-5⬇️	-3
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	26	26%	-1	-34⬇️	-33⬇️	-34⬇️
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	58	58%	0	-19⬇️	-24⬇️	-21⬇️
I am satisfied with the stability and security of my job	86	86%	+3	+5⬆️	+8⬆️	+7⬆️
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	78	78%	0	0	-7⬇️	-4

## KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



# WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel a strong personal attachment to the APS	45 34 21	45%	-1	-17 ↓	-10 ↓	-14 ↓
I understand how my role contributes to achieving an outcome for the Australian public	97	97%	+2	+4	+3	+4
I believe strongly in the purpose and objectives of the APS	82 16	82%	+5 ↑	-3	-2	-3

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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## What best describes your current workload?

Well above capacity - too much work		33%	-7 ↓	+10 ↑	+9 ↑	+5 ↑
Slightly above capacity - lots of work to do		39%	+5 ↑	-2	-1	-1
At capacity - about the right amount of work to do		24%	+1	-6 ↓	-6 ↓	-2
Slightly below capacity - available for more work		4%	0	-2	-2	-1
Well below capacity - not enough work		1%	0	-1	0	-1

### KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative





# INCLUSION AND FLEXIBLE WORKING

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	<div><div>73</div><div>16</div><div>11</div></div>	73%	-2	-5⬇️	-6⬇️	-4
My supervisor actively ensures that everyone can be included in workplace activities	<div><div>85</div><div>11</div><div></div></div>	85%	-	+1	+2	+2
I receive the respect I deserve from my colleagues at work	<div><div>81</div><div>15</div><div></div></div>	81%	+2	0	0	0

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time	<div><div></div></div>	9%	0	-5⬇️	-6⬇️	-4
Flexible hours of work	<div><div></div></div>	19%	-3	-7⬇️	-15⬇️	-9⬇️
Compressed work week		0%	-1	-3	-3	-3
Job sharing		0%	0	0	0	0
Working away from the office/working from home	<div><div></div></div>	71%	+5⬆️	+16⬆️	+3	+4
None of the above	<div><div></div></div>	22%	-3	-5⬇️	+4	+2

## KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

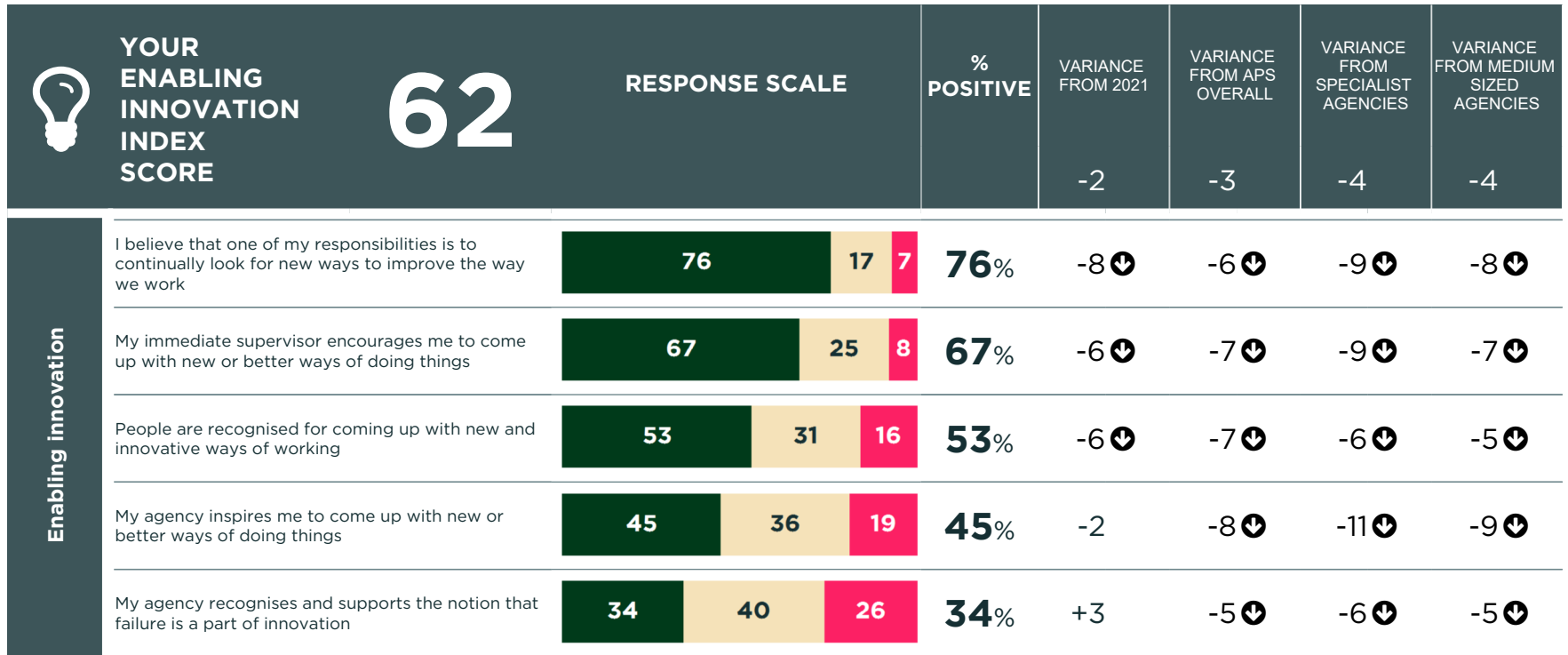


# ENABLING INNOVATION



## ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



### KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

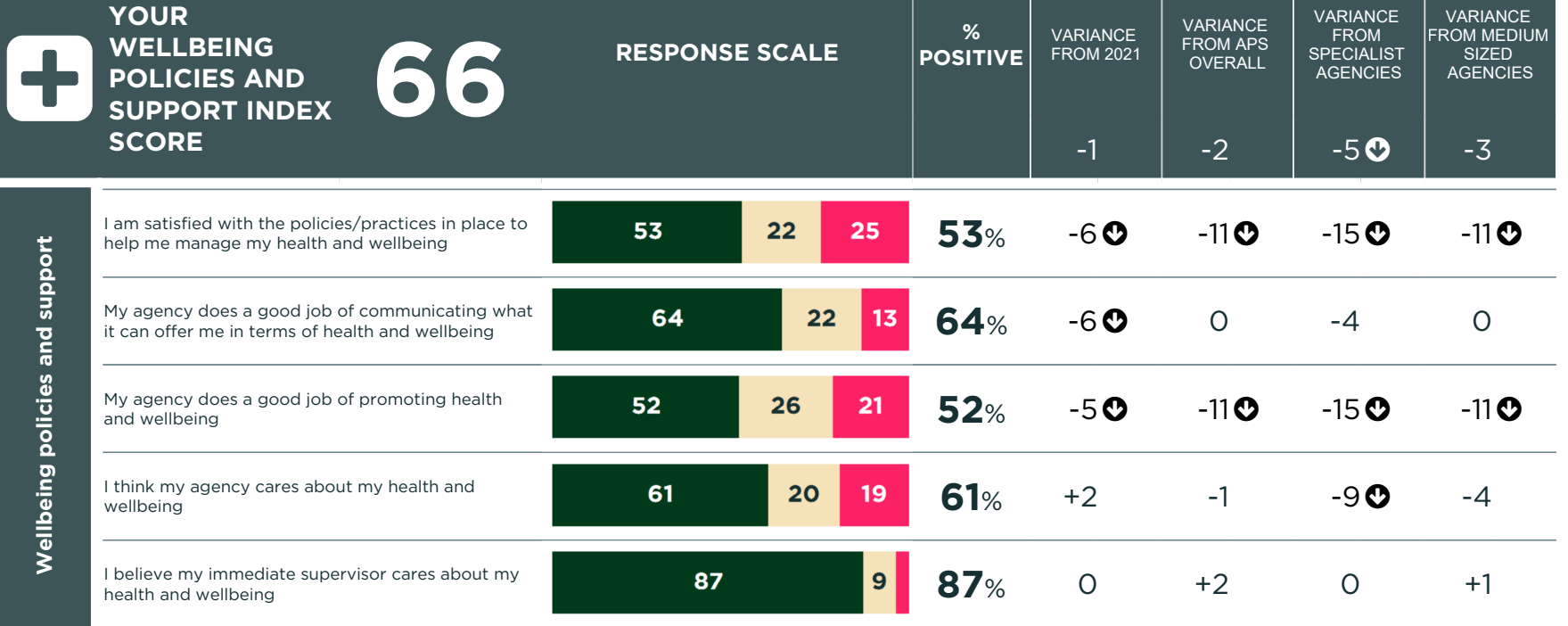


# WELLBEING POLICIES AND SUPPORT



## WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.



### KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



# WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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## How often do you find your work stressful?

Always	<div></div>	7%	-4	+2	+3	+2
Often	<div></div>	36%	-2	+10	+12	+10
Sometimes	<div></div>	42%	+5	-8	-9	-8
Rarely	<div></div>	13%	0	-5	-8	-5
Never	<div></div>	2%	+1	+1	+1	0

## To what extent is your work emotionally demanding?

To a very large extent	<div></div>	11%	-3	+4	+6	+4
To a large extent	<div></div>	27%	-1	+6	+9	+7
Somewhat	<div></div>	34%	+1	-5	-4	-4
To a small extent	<div></div>	18%	0	-5	-7	-6
To a very small extent	<div></div>	9%	+3	-1	-3	-1

### KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

# WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
<b>I feel burned out by my work</b>						
Strongly agree	<div></div>	11%	-6↓	+3	+3	+2
Agree	<div></div>	30%	+5↑	+6↑	+7↑	+6↑
Neither agree nor disagree	<div></div>	25%	-2	-6↓	-4	-5↓
Disagree	<div></div>	27%	+2	-3	-5↓	-3
Strongly disagree	<div></div>	7%	+2	0	-1	0
<b>In general, would you say that your health is:</b>						
Excellent	<div></div>	8%	-2	-2	-3	-2
Very good	<div></div>	38%	0	+4	+3	+3
Good	<div></div>	39%	+3	+2	+2	+2
Fair	<div></div>	12%	+1	-3	-2	-2
Poor	<div></div>	2%	-2	-1	-1	-1

## KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

# PERFORMANCE

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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In the last month, please rate your workgroup's overall performance

Excellent	<div></div>	28%	+3	+1	-1	-1
Very good	<div></div>	56%	-2	+1	+2	+1
Average	<div></div>	13%	-1	-1	0	0
Below average	<div></div>	2%	0	0	0	0
Well below average		0%	0	0	0	0

In the last month, please rate your agency's success in meeting its goals and objectives

Excellent	<div></div>	18%	+2	+1	0	+1
Very good	<div></div>	58%	-4	+3	+3	+3
Average	<div></div>	21%	+3	-2	0	-1
Below average	<div></div>	2%	0	-1	-1	-1
Well below average	<div></div>	1%	-1	-1	-1	-1

## KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

# PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	82 7 11	82%	-3	+2	-1	+1
My workgroup has the tools and resources we need to perform well	60 14 26	60%	-2	-2	+1	+2
The people in my workgroup use time and resources efficiently	81 10 9	81%	+3	+4	+3	+3
My workgroup can readily adapt to new priorities and tasks	84 10	84%	+2	-1	-1	-1
The people in my workgroup cooperate to get the job done	91	91%	+2	+2	+1	+1

## KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



# RETENTION



EMPLOYEES WHO INDICATED THAT THEY WANTED TO LEAVE THEIR CURRENT POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS WERE ASKED WHAT THEIR PLANS WERE.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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Which of the following statements best reflects your current thoughts about working in your current position?

I want to leave my position as soon as possible	<div></div>	5%	-2	-4	-3	-4
I want to leave my position within the next 12 months	<div></div>	22%	0	-2	0	-2
I want to stay working in my position for the next one to two years	<div></div>	43%	+5 ↑	+6 ↑	+3	+4
I want to stay working in my position for at least the next three years	<div></div>	31%	-3	0	+1	+2

What best describes your plans involved with leaving your current position?

I am planning to retire		0%	-6 ↓	-6 ↓	-5 ↓	-4
I am pursuing another position within my agency	<div></div>	14%	-5 ↓	-26 ↓	-12 ↓	-10 ↓
I am pursuing a position in another agency	<div></div>	42%	+6 ↑	+17 ↑	+9 ↑	+5 ↑
I am pursuing work outside the APS	<div></div>	34%	+7 ↑	+22 ↑	+16 ↑	+18 ↑
It is the end of my non-ongoing, casual or contracted employment	<div></div>	1%	0	-3	-6 ↓	-5 ↓
Other	<div></div>	9%	-2	-4	-4	-3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



# RETENTION



EMPLOYEES WERE ALSO ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE FIVE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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What is the primary reason behind your desire to leave your current position? (5 highest responses):

I can receive a higher salary elsewhere		31%	-	-	-	-
There is a lack of future career opportunities in my agency		13%	-	-	-	-
I wish to pursue a promotion opportunity		10%	-	-	-	-
I am expected to do more work than I reasonably can		7%	-	-	-	-
Senior leadership is of a poor quality		6%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

# UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

## DISCRIMINATION

## RESPONSE SCALE

%

VARIANCE FROM 2021

VARIANCE FROM APS OVERALL

VARIANCE FROM SPECIALIST AGENCIES

VARIANCE FROM MEDIUM SIZED AGENCIES

During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?

Yes	<div></div>	6%	-2	-4	-3	-3
No	<div></div>	94%	+2	+4	+3	+3

Did this discrimination occur in your current agency?

Yes	<div></div>	95%	+11 ↑	+4	+6 ↑	+7 ↑
No	<div></div>	5%	-11 ↓	-4	-6 ↓	-7 ↓

Basis for the discrimination that you experienced (3 highest responses):

Caring responsibilities	<div></div>	55%	-	-	-	-
Gender	<div></div>	40%	-	-	-	-
Race	<div></div>	30%	-	-	-	-

## KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

# UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO PERCEIVED HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE OPTIONS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

## HARASSMENT AND BULLYING

### RESPONSE SCALE

%

VARIANCE FROM 2021

VARIANCE FROM APS OVERALL

VARIANCE FROM SPECIALIST AGENCIES

VARIANCE FROM MEDIUM SIZED AGENCIES

During the last 12 months, have you been subjected to harassment or bullying in your current workplace?

Yes	<div></div>	8%	-1	-2	0	-1
No	<div></div>	88%	+3	+3	+1	+2
Not sure	<div></div>	4%	-2	-1	-1	-1

Types of harassment or bullying experienced (3 highest responses):

Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)	<div></div>	46%	-	-	-	-
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)	<div></div>	46%	-	-	-	-
Other	<div></div>	27%	-	-	-	-

Did you report the harassment or bullying?

I reported the behaviour in accordance with my agency's policies and procedures	<div></div>	26%	+13 ⬆	-8 ⬇	-4	-6 ⬇
It was reported by someone else	<div></div>	7%	+4	0	+2	0
I did not report the behaviour	<div></div>	67%	-17 ⬇	+8 ⬆	+2	+6 ⬆

### KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

# UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?						
Yes	<div></div>	3%	-2	0	+1	+1
No	<div></div>	93%	+3	+2	+2	+1
Not sure	<div></div>	2%	0	-2	-2	-1
Would prefer not to answer	<div></div>	2%	-2	-1	-1	0
Types of corrupt behaviours witnessed (3 highest responses):						
Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit	<div></div>	83%	-	-	-	-
Other	<div></div>	25%	-	-	-	-
Nepotism-preferential treatment of family members, such as appointing them to positions without proper regard to merit	<div></div>	17%	-	-	-	-
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures	<div></div>	8%	+2	-11↓	-8↓	-10↓
It was reported by someone else	<div></div>	8%	+2	-8↓	-4	-6↓
I did not report the behaviour	<div></div>	83%	-5↓	+19↑	+13↑	+16↑
<div>KEY</div> <div>  AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR            AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR         </div>						

# DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
How do you describe your gender?						
Man or male	<div></div>	28%	0	-9↓	-12↓	-9↓
Woman or female	<div></div>	62%	-3	+3	+6↑	+4
Non-binary		0%	0	0	0	0
I use a different term		0%	0	0	0	0
Prefer not to say	<div></div>	9%	+2	+6↑	+6↑	+6↑
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes	<div></div>	1%	0	-2	-1	-1
No	<div></div>	99%	0	+2	+1	+1
Do you have an ongoing disability?						
Yes	<div></div>	6%	0	-4	-2	-2
No	<div></div>	94%	0	+4	+2	+2

## KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

# DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Do you have carer responsibilities?						
Yes	<div></div>	30%	-4	-12 ↓	-10 ↓	-10 ↓
No	<div></div>	70%	+4	+12 ↑	+10 ↑	+10 ↑
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes	<div></div>	9%	+1	+1	-1	0
No	<div></div>	91%	-1	-1	+1	0
In which country were you born?						
Australia	<div></div>	83%	0	+6 ↑	+7 ↑	+7 ↑
Other country	<div></div>	17%	0	-6 ↓	-7 ↓	-7 ↓
Do you speak a language other than English at home?						
No, English only	<div></div>	81%	-2	+1	+1	+1
Yes, other	<div></div>	19%	+2	-1	-1	-1

## KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

# TIME TO TAKE ACTION



## CELEBRATE

What things do we do well?

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THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.



## INVESTIGATE FURTHER WITH OUR TEAMS

Are there any other opportunities coming out of the results that we want to explore further?

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HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?



## OPPORTUNITIES

Areas we need to focus on and turn into action plans:

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WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?



## USE THIS PAGE TO START YOUR LOCAL ACTION PLANS

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

# GUIDE TO THIS REPORT

## % POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



$$\begin{array}{c} \begin{array}{|c|c|c|} \hline \text{Strongly agree} & \text{Agree} & \text{Neither} \\ \hline \end{array} & \begin{array}{|c|c|} \hline \text{Disagree} & \text{Strongly disagree} \\ \hline \end{array} \\ \hline \text{POSITIVE RESPONSE} & \text{Neutral response} & \text{Negative response} \\ \hline \end{array} \div \begin{array}{c} \text{number of respondents who} \\ \text{answered the question} \end{array} = \% \text{ POSITIVE}$$

## ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

## ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

## COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.